2026

City of Welland
CURRENT & CAPITAL
Budgets

CITY OF
Welland

engagewelland.ca

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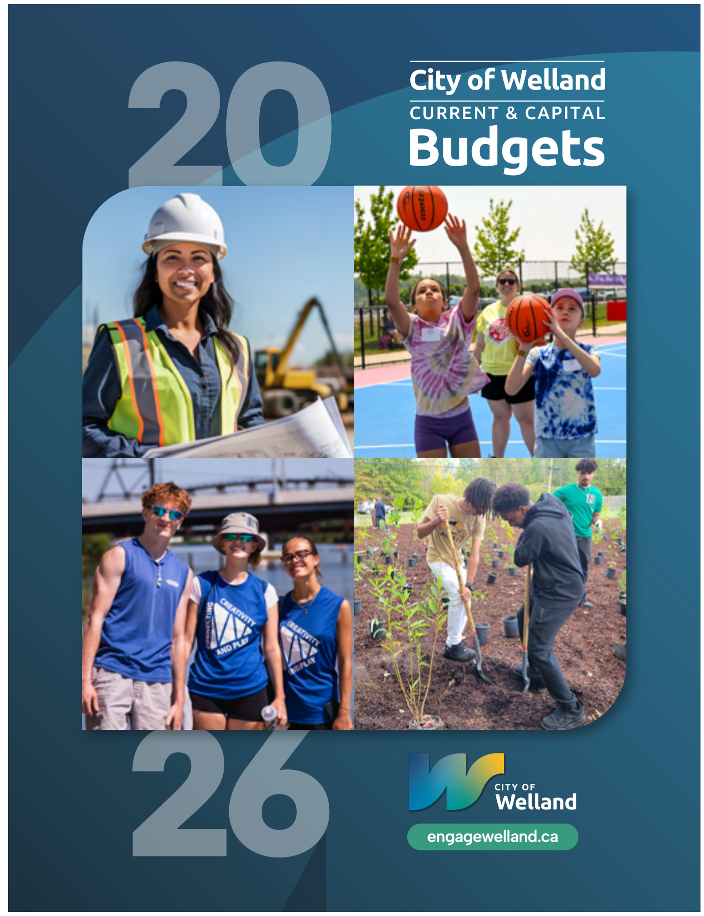
About the 2026 Budget Book

The City of Welland's final 2026 Budget document is presented in three volumes.

- Volume I introduces our budget. It includes budget highlights, our organizational structure, service descriptions, and a summary of the budget process.
- Volume II provides an overview of the adopted budget. It provides the big picture, including total revenue and expenses by service area, the property tax levy required, the water and wastewater rates, and the capital projects with their financing source. It also includes summaries of the City's reserves, debt, and staffing complement.
- Volume III offers further detail, for the information presented in Volumes I and II. In this volume, you can find detailed operating statements by costing centre, capital data sheets that support each of the 2026 project requests, as well as a 9-year capital forecast provided for information only.

The presentation of the final 2026 Budget has changed from prior years to include more information to help inform the public and Council. Additionally, we have realigned information in a more easily understandable way. As a result, when looking at some comparative figures in Volume III, they may not always align with the 2026 budget, as they may have been presented differently in the past. This volume aims to identify these changes for readers through the notes provided.



How to navigate within this electronic document

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2026 Budget Highlights

Maintaining services. Renewing assets. Taxpayer affordability.

The final 2026 Budget continues Welland's commitment to affordability, transparency, and responsible financial management. Guided by the Mayor's direction to maintain existing services, invest in core infrastructure, and minimize the financial impact on residents, this year's budget focuses squarely on repair, renewal, and fiscal balance.

The Mayor and staff worked diligently to keep the budget as affordable as possible in the face of ongoing economic pressures. While the general rate of inflation sits around 2%, municipal costs—especially those driven by wages, benefits, and essential service delivery—continue to rise faster than consumer prices. After accounting for 2.09% assessment growth, the municipal tax levy increase for 2026 is 4.01%, maintaining service reliability while keeping costs in check.

On the utilities side, the combined water and wastewater rate increase is 6.97%, driven largely by an increase in costs for water purchases and sewage treatment outside the City's control. The City continues to adjust its rate structure toward the provincial average of 44% fixed charges, improving fairness and ensuring more stable funding for these critical services.

This year's budget began with clear direction from the Mayor to maintain existing services without adding new programs or staff.

A key focus of the 2026 plan is repair and renewal of existing assets. Major capital investments include Lyons Avenue and Elizabeth Street infrastructure renewals, the Ontario Road trunk sanitary sewer, Quaker Road urbanization land acquisitions, and the Trelawn Park playground replacement. These projects strengthen the foundation of our city and ensure that critical infrastructure remains safe, functional, and ready for the future.

Through the deliberation process, Members of Council introduced and adopted eight amendments to further strengthen community services and long-term planning. These amendments include new positions to support fire prevention, museum educational programming, and community development system analysis. Council also approved additional capital investments, including ongoing expansion of the City's tree canopy, pavement rejuvenation work, and design funding for critical road, sewer, and water infrastructure renewals. Together, these changes enhance service delivery while maintaining the City's focus on responsible, sustainable growth.

Staff also took deliberate steps to minimize the impact of inflation and find efficiencies wherever possible. Savings were achieved through new janitorial and mobile communication contracts, reduced discretionary spending, and a detailed line-by-line review of every account.

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Most user fees were adjusted in line with inflation, but higher arena and recreation usage helped generate an additional 8% in user fee revenue. Supplemental tax revenues also continue to strengthen the City's financial base.

The final 2026 Budget introduces a more accessible and informative presentation, including a new Capital Contribution Costing Centre that highlights investment in asset renewal, a Strategic Initiatives Account that tracks projects driving growth and service improvement, and new BIA costing centres to separately identify the impact of these agencies. The budget book has been reorganized into three clear sections—Introduction, Overview, and Details—to make it easier for residents to find the information they need. Enhanced notes and a comprehensive reserve and debt forecast schedule further strengthen clarity and accountability.

Looking ahead, the City continues to plan debt and investments with a long-term, sustainable approach. A refined debt strategy ensures repayments align with future capacity, and a strengthened investment income strategy adds $1 million in revenue to support operations. Shared costs—such as HR, IT, Communications, Clerks, Finance, and general expenditures—are now allocated more equitably between the tax levy, building, and water/wastewater programs. All reserve uses are clearly tied to specific expenditures, ensuring funding remains sustainable and transparent.

Overall, the final 2026 Budget reflects a City that lives within its means while continuing to invest in the infrastructure, services, and amenities that enhance quality of life. It represents a thoughtful balance between affordability today and sustainability for tomorrow — building a strong, connected, and resilient Welland.

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City of Welland Organizational Structure

The City of Welland's organizational structure is designed to deliver effective, efficient, and accountable service to residents. Led by the Chief Administrative Officer (CAO), the City's departments work together to support Council's vision and strategic priorities. Each service area plays a key role in building a strong, connected, and sustainable community — whether through maintaining infrastructure, providing essential public safety, fostering economic growth, or supporting recreation and community life.

For the purposes of this budget, the City's services are grouped to reflect how work is carried out across the organization. This approach provides a clear link between the City's administrative structure and the financial investments that make municipal services possible, highlighting where tax dollars are allocated and how they contribute to everyday life in Welland.

Service Areas

Infrastructure Services and Public Works

- Engineering
- Roads, sidewalks, and streetlights
- Winter control
- Fleet
- Storm sewers
- Traffic control
- Crossing guards
- Waterworks
- Wastewater

Fire and Emergency Services

Administration and Corporate Services

- Office of the CAO
- Finance
- Human Resources
- Information Services
- Corporate Communications
- Legislative Services

Community Services

- Recreation programs, services, and events
- Parks, playing fields, open spaces
- Forestry
- Cemeteries

Planning, Building and By-law Services

Economic Development and Strategic Initiatives

Separate Boards

- Niagara Central Dorothy Rungeling Airport
- Welland Public Library
- North Welland BIA
- Downtown Welland BIA
- Welland Museum
- Young's Sportsplex

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Service Areas – What we do

Infrastructure Services and Public Works

Infrastructure Services and Public Works plans, builds, maintains, and renews the City's core infrastructure, including roads, sewers, stormwater systems, and water and wastewater facilities.

We take a proactive asset-management approach to extend the life of City assets, reduce costly emergency repairs, and prioritize investments based on condition, usage, risk, and service demands. Our team inspects and monitors infrastructure, performs preventative maintenance, and manages the tendering and construction of rehabilitation and new builds.

We also develop long-term strategies to ensure our infrastructure keeps pace with community growth, meets safety and accessibility standards, and supports a sustainable, well-connected city.

Specifically, for water and wastewater services, we manage collection, treatment and distribution systems, ensure compliance with regulatory licences and permits, and upgrade aging mains to support growth, reflecting our commitment to providing safe, reliable services for residents now and into the future.

Fire and Emergency Services

Fire and Emergency Services protects people, property, and the environment through prevention, education, and emergency response.

Our firefighters respond to fires, medical calls, motor-vehicle collisions, technical rescues—including water and ice—and hazardous material incidents. We also deliver public education programs that promote fire prevention and safety awareness throughout the community.

Regular inspections, training, and preparedness planning ensure our professional team and modern equipment are always ready to serve. Together, we build a safer, more resilient Welland.

Planning, Building, and By-law Services

Planning, Building, and By-law Services shapes how our city grows, changes, and functions, ensuring development is well-planned, buildings are safe, and neighbourhoods remain vibrant and consistent with community goals.

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We manage zoning, Official Plan updates, planning applications, Committee of Adjustment approvals, and long-range planning projects such as the City's Official Plan update — designed to guide growth to 2041 and beyond, address climate change, and protect natural areas.

Our Building Services team reviews permit applications, conducts inspections, and enforces the Ontario Building Code to ensure construction in Welland meets all safety, accessibility, and design standards.

The By-law Enforcement team responds to complaints and enforces property standards, noise, parking, clean-yards, and other municipal regulations to promote health, safety, and community well-being.

Together, these services work closely with residents, developers, and community partners to ensure growth and change align with Council's vision, provincial policies, and the City's Strategic Plan, helping Welland remain a safe, complete, and sustainable community where people can live, work, and thrive.

Community Services

Community Services brings people together by providing recreation, culture, and community-development opportunities that enhance quality of life.

We operate City facilities, pools, and parks; oversee program registration and rentals; and coordinate major community events such as the Farmers Market, Supper Market, and Concerts on the Canal.

Our team supports advisory committees like the Arena, Arts & Culture, and Active Transportation committees; manages community grant programs; and builds partnerships with local organizations and neighbourhood associations. Every program and event we deliver helps foster connection, pride, and belonging across Welland.

The Museum and Young's Sportsplex operate as separate boards, but within Community Services managed facilities.

Economic Development and Strategic Initiatives

Economic Development and Strategic Initiatives helps shape Welland's future by growing the local economy and leading transformational projects.

We attract new investment, support existing businesses, and ensure land is available for employment and commercial growth. We also foster a business-friendly environment that encourages entrepreneurship and innovation.

Beyond economic development, the division leads city-building projects and strategic initiatives that strengthen livability, sustainability, and community identity, advancing Welland's long-term vision for a vibrant and resilient city.

Administration and Corporate Services

Office of the CAO

The Office of the Chief Administrative Officer (CAO) provides leadership and direction across all City departments to ensure the organization delivers on Council's vision and priorities.

Reporting directly to City Council, the CAO serves as the link between Council and administration, turning Council's decisions into action and ensuring the City operates efficiently, transparently, and in the public interest.

We focus on collaboration, accountability, and efficiency, helping City staff work together to deliver quality services and projects for residents. The CAO's Office also supports strategic planning, corporate performance, and partnerships that strengthen transparency and trust in local government.

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Administration and Corporate Services, continued

Finance

Finance manages the City's overall financial health and ensures public funds are used responsibly and transparently.

We oversee budgeting, accounting, financial reporting, taxation, water and wastewater billing, and purchasing.

Our team works to maintain long-term fiscal stability while supporting informed decision-making across the organization.

Finance also manages the City's investments, debt, and reserves, helping to ensure sustainable funding for infrastructure renewal and future growth. Through careful planning and financial stewardship, we support affordability, accountability, and the continued delivery of quality municipal services to residents and businesses.

Human Resources

Human Resources supports the City's most valuable asset, its people.

We lead recruitment, onboarding, and training initiatives, and administer compensation, benefits, payroll, and employee wellness programs. Our work promotes a safe, respectful, and inclusive workplace that values collaboration, innovation, and professional growth.

Human Resources also oversees health and safety programs, employee relations, and policy development, ensuring compliance with legislation and alignment with the City's values. By supporting a skilled, engaged workforce, we help the organization deliver exceptional service to the community.

Information Services

Information Services drives digital transformation and supports the technology systems that keep the City connected and efficient.

We manage and maintain the City's computer networks, servers, and business applications, ensuring systems are secure, reliable, and responsive. Our team also leads innovation projects that improve digital service delivery for residents and streamline internal operations for staff.

From cybersecurity to data management, Information Services enables modern, technology-driven solutions that support the City's operations, protect sensitive information, and enhance public access to services.

Corporate Communications

Corporate Communications connects residents, businesses, and staff through clear, accessible, and timely information.

We manage public engagement, media relations, branding, and digital communications to help residents understand City programs, services, and priorities. Our work includes promoting key initiatives, developing public engagement campaigns, and ensuring accessible communication. We also support internal communications and corporate storytelling to celebrate Welland's people, projects, and progress.

Legislative Services

Legislative Services supports open, transparent, and accountable local government.

We coordinate Council and committee meetings, prepare agendas and by-laws, oversee municipal elections, and manage records and vital statistics.

Our work ensures decisions are properly documented, information is publicly accessible, and the City meets all legislative and regulatory obligations, helping residents stay informed, engaged, and confident in their local government.

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How We Support our Separate Boards

In addition to City-delivered services, several independently governed boards and organizations receive funding through the City's budget. These boards play an important role in advancing community priorities, supporting local businesses, and providing services that enhance quality of life in Welland.

While each operates at arm's length, they share the City's commitment to accountability, collaboration, and service excellence.

Niagara Central Dorothy Rungeling Airport

The Niagara Central Dorothy Rungeling Airport serves as a vital transportation and economic asset for Welland and neighbouring communities.

Located in the city's south end, the airport supports general aviation, flight training, emergency services, and regional air traffic. It also hosts community and aviation-related events that contribute to local tourism and economic development.

The City provides funding support as one of the airport's municipal partners, ensuring this regional facility continues to operate safely and effectively while promoting economic opportunity and connectivity.

Welland Public Library

The Welland Public Library (WPL) provides inclusive, accessible, and innovative library services to residents of all ages.

Through its Main branch, Seaway Mall branch, Diamond Trail branch, and pop-up library initiatives, the WPL offers books, digital media, technology access, programs, and lifelong learning opportunities.

It serves as a hub for literacy, community engagement, and digital inclusion, helping residents stay informed, connected, and inspired.

The City funds the WPL's operations through an annual budget allocation that supports staff, programs, and facility maintenance.

North Welland Business Improvement Area (BIA)

The North Welland BIA works to strengthen and promote the commercial district along Niagara Street and surrounding areas.

Through beautification projects, local business promotion, and community events, the North Welland BIA helps create an attractive and welcoming environment for shoppers, visitors, and entrepreneurs.

The City collects a special levy on behalf of the North Welland BIA, ensuring consistent funding for initiatives that enhance business vitality and support economic growth in the north end.

Downtown Welland Business Improvement Area (BIA)

The Downtown Welland BIA champions the growth and revitalization of the city's core. It supports local businesses through marketing, beautification, and special events that draw residents and visitors to the downtown.

Working in partnership with the City, the Downtown Welland BIA invests in projects that enhance public spaces, promote cultural vibrancy, and strengthen downtown as a destination for commerce, culture, and community life.

The City collects a special levy on behalf of the Downtown Welland BIA, ensuring consistent funding for initiatives that enhance business vitality and support economic growth in the downtown.

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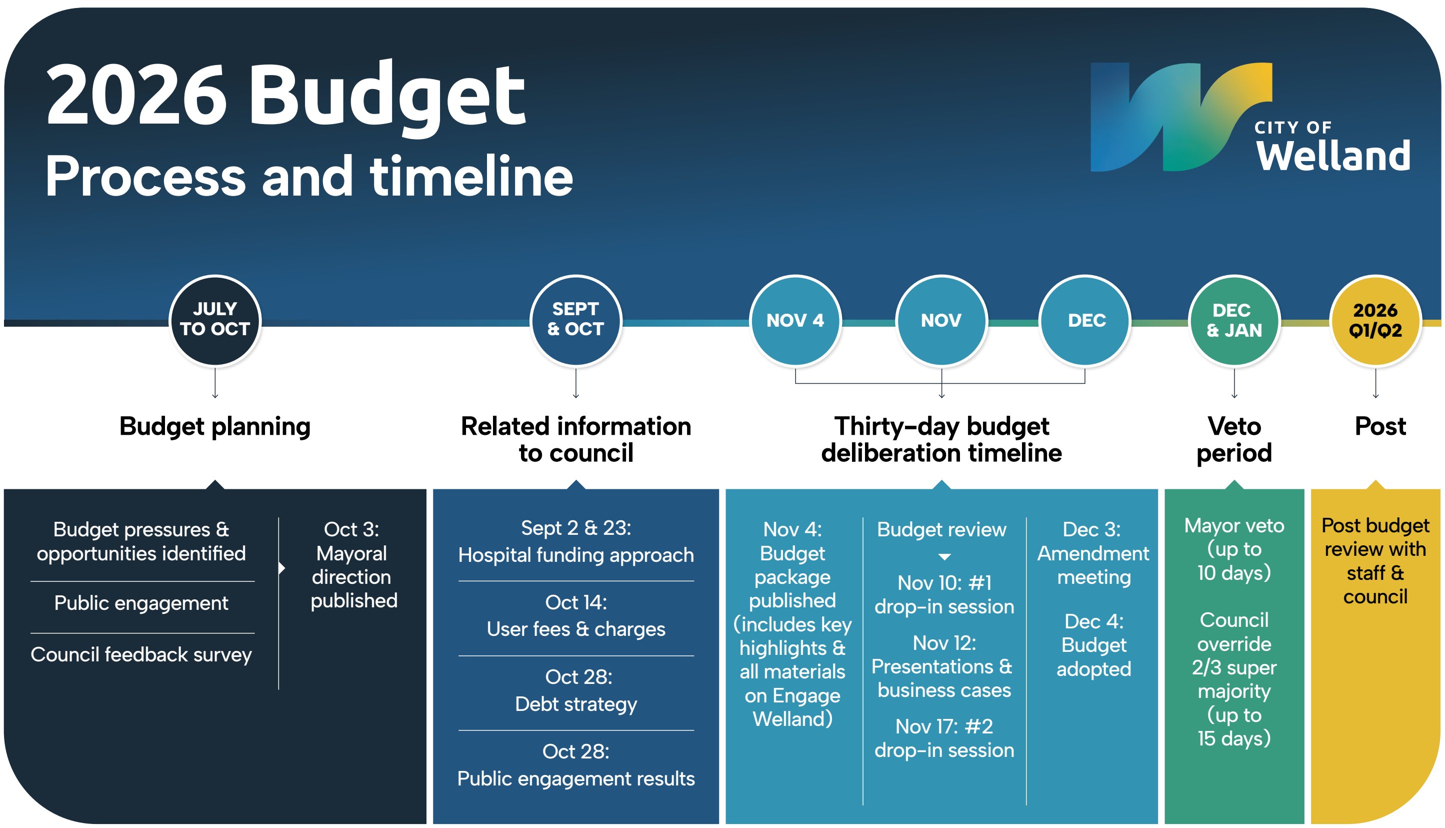
Budget Process Overview

The City of Welland's Council decides how municipal services are delivered. Council's decision-making process is based on the Welland Strategic Plan 2023-2026. This strategic plan and priorities guide staff and the Mayor in the development of the annual budget.

Under the provisions of the Strong Mayors, Building Homes Act and Part V1.1. of the Municipal Act, the authority to propose a budget rests solely with the Mayor, which would automatically be adopted after 30 days unless Council amends it.

Staff begin their budget planning process in July and bring forward various related reports to Council to help inform the process prior to the release of the Mayor's Proposed budget on November 4, 2025, including public engagement results, the hospital funding strategy, a debt strategy, the User Fees and Charges report, and a resource planning report.



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2026 Budget Timelines

Below is a summary of the key budget dates during the budget deliberations timeline for the 2026 budget process.

Date	Location	Purpose
November 4, 2025	N/A	**Mayor's Budget package** Published to Council and on Engage Welland.
November 10, 2025	Community Room	**Public Council/staff drop-in session #1** Ask questions about the proposed budget.
November 12, 2025 — 5 to 7 p.m.	Council Chambers	**Meeting #1** Department/board presentations and business cases presentations.
November 17, 2025 — 5 to 7 p.m.	Community Room	**Public Council/staff drop-in session #2** Seek any information for amendments.
November 21, 2025 @ 12 p.m.	Via email	**Amendment deadline** All Council amendments submitted.
November 25, 2025	N/A	**Amendments published** Comprehensive list of all Council amendments published to Council and on Engage Welland.
December 3, 2025 — 5 to 7 p.m.	Council Chambers	**Meeting #2** Amendment meeting.
December 4, 2025	N/A	**2026 Budget adopted**

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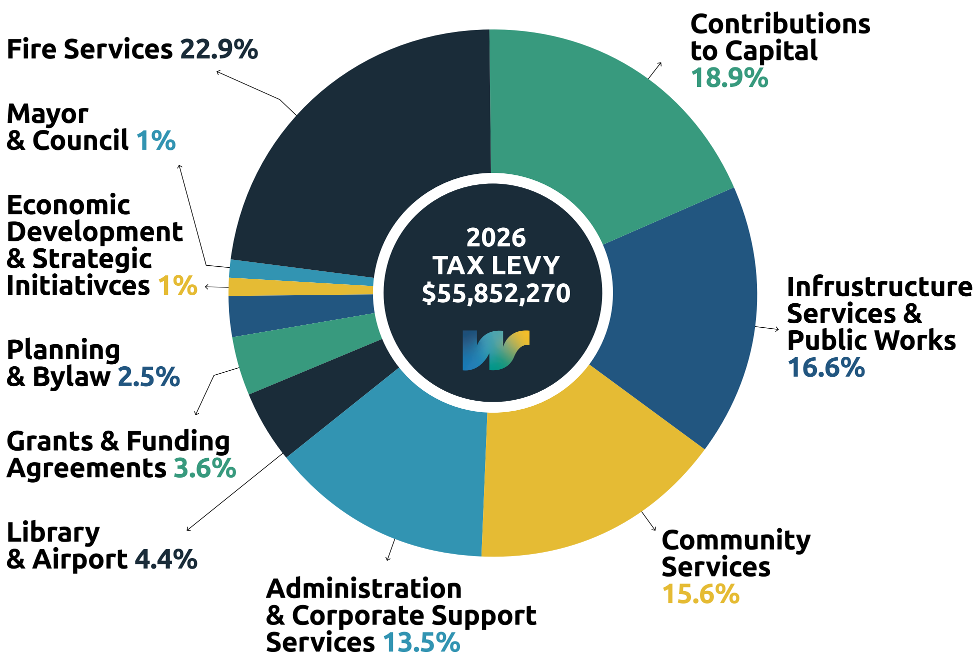
Property Tax Levy Summary

The proposed 2026 property tax levy is increasing by **4.01% or $3,211,401** after assessment growth to $55,852,270



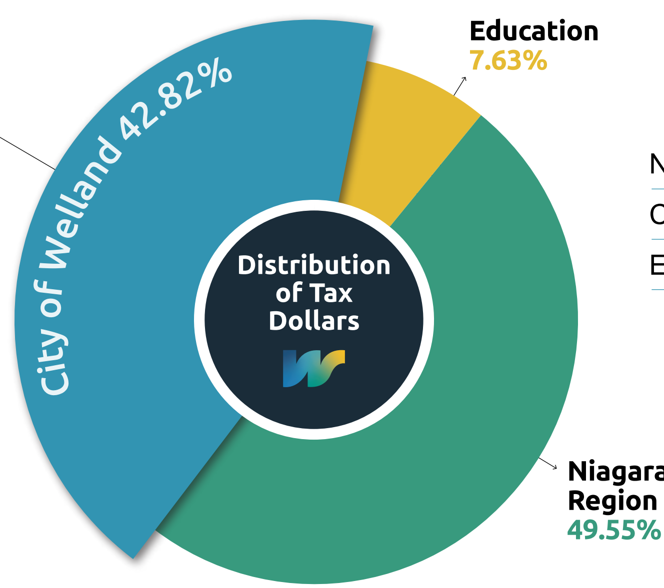
Fire Services	**12,807,957**
Contributions to Capital	**10,504,678**
Infrustructure Services & Public Works	**9,270,943**
Community Services	**8,738,608**
Administration & Corporate Support Services	**7,539,289**
Library & Airport	**2,463,282**
Grants & Funding Agreements	**2,033,830**
Planning & Bylaw Services	**1,395,614**
Ecomonic Development & Strategic Initiatives	**568,906**
Mayor & Council	**529,163**
	$55,852,270

Welland's tax breakdown estimate

Fire Services	**461**
Contributions to Capital	**378**
Infrastructure Services & Public Works	**333**
Community Services	**314**
Administration & Corporate Support Services	**271**
Library & Airport	**89**
Grants & Funding Agreements	**73**
Planning & Bylaw Services	**50**
Ecomonic Development & Strategic Initiatives	**20**
Mayor & Council	**19**
	$2,008

An illustrative example based on the average residential property with an assessment value of **$234,000** and 2025 tax ratios. Final distributions will vary once final budget and tax ratios are finalized.

The Region's 2026 budget is currently underway and increases are not final. For illustrative purposes, increases are based on the Regions budget planning report CSD 31-2025 issued on May 22, 2025.



Niagara Region	**2,324**
City of Welland	**2,008**
Education	**358**
	$4,690

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... Property Tax Levy Summary

	2025 Net Budget	2026 Net Budget	Net Change in dollars	Net Change in percent
Total Expenditures	$80,582,627	$81,843,587	$ 1,260,960	1.56%
Total Revenues	$27,941,758	$25,991,317	–$ 1,950,441	–6.98%
Net Tax Levy Supported Expenditures	$ 52,640,869	$55,852,270	$ 3,211,401	6.10%
Less: Assessment Growth *				–2.09%
Net Property Tax Levy Increase				4.01%

* Assessment growth is taxation revenue created from new properties constructed or enhanced in Welland throughout 2025. When reporting the impact to taxpayers of the budget we report the increase net of assessment growth as this growth helps reduce the impact to the current property taxpayers. This is the final assessment growth provided from MPAC to the municipality for the 2026 tax year.

	2025 Average Tax Bill	2026 Average Tax Bill	Net Change in dollars	Net Change in percent
Niagara Region	$2,126	$2,324	$198	9.30%
City of Welland	$1,930	$2,008	$78	4.01%
Education	$355	$358	$3	0.85%
	$4,411	$4,690	$279	6.32%

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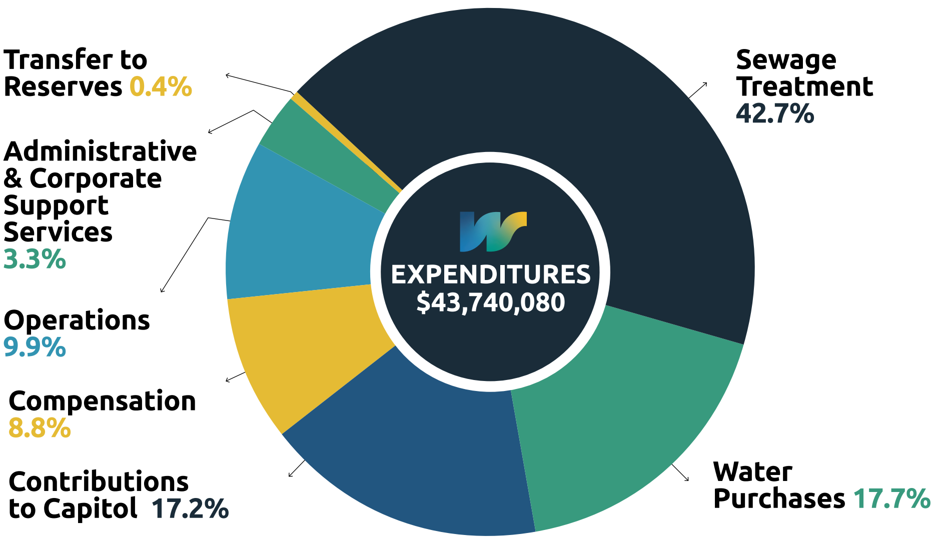
Water/Wastewater Budget & Rate Summary



Sewage Treatment	**18,691,000**
Water Purchases	**7,755,722**
Contributions to Capital	**7,513,689**
Compensation	**3,836,762**
Operations	**4,337,132**
Administrative & Corporate Support Services	**1,425,775**
Transfer to Reserves	**180,000**
Total Expenditures	**$43,740,080**
Other Revenues	**(1,177,000)**
Net Rate Budget	**$42,563,080**

	2025 Net Budget	2026 Net Budget	Net Change in dollars	Net Change in percent
Water Expenditures	$ 15,935,768	$ 17,428,454	$ 1,492,686	9.37%
Water Revenues	$ 764,500	$ 917,000	$ 152,500	19.95%
Net Water Expenditures	$ 15,171,268	$ 16,511,454	$ 1,340,186	8.83%
Wastewater Expenditures	$ 24,904,132	$ 26,311,626	$ 1,407,494	5.65%
Wastewater Revenues	$ 287,300	$ 260,000	-$ 27,300	-9.50%
Net Wastewater Expenditures	$ 24,616,832	$ 26,051,626	$ 1,434,794	5.83%
Water/Wastewater Expenditures	$ 40,839,900	$ 43,740,080	$ 2,900,180	7.10%
Water/Wastewater Revenues	$ 1,051,800	$ 1,177,000	$ 125,200	11.90%
Net Water/Wastewater Expenditures	$ 39,788,100	$ 42,563,080	$ 2,774,980	6.97%

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Water/Wastewater Rates

Customer Type	% of Related Net Rate Budget	2025	2026	Difference
Water fixed cost (year)	33%	$ 191.15	$ 206.46	$ 15.31
Water consumption rate (m3)	67%	$ 2.1608	$ 2.3516	$ 0.1908
Wastewater service charge (year)	39%	$ 352.17	$ 389.83	$ 37.61
Wastewater treatment rate (3m)	61%	$ 3.3959	$ 3.4797	$ 0.0838

The Water Fixed Cost allocation remained at 33% and the Wastewater Fixed Cost allocation was increased from 37% to 39%

Water/Wastewater Billing Examples

Customer type	Annual Consumption m3	2025 Annual Bill	2026 Annual Bill	Annual $ difference	Daily $ difference
Low residential	100	$ 1,099	$ 1,179	$ 80	$ 0.22
Average residential	180	$ 1,544	$ 1,646	$ 102	$ 0.28
Multi-residential (with 4 units)	1,075	$ 7,848	$ 8,326	$ 478	$ 1.31
Multi-residential (with 100 units)	10,725	$ 97,968	$ 104,654	$ 6,687	$ 18.32
Commercial	24,600	$ 148,105	$ 155,974	$ 7,869	$ 21.56
Industrial	16,356	$ 134,188	$ 142,902	$ 8,714	$ 23.87

The Low-Income Senior Water/Wastewater rebate program will be increased by the same amount as the annual increase for the Low Residential customers.

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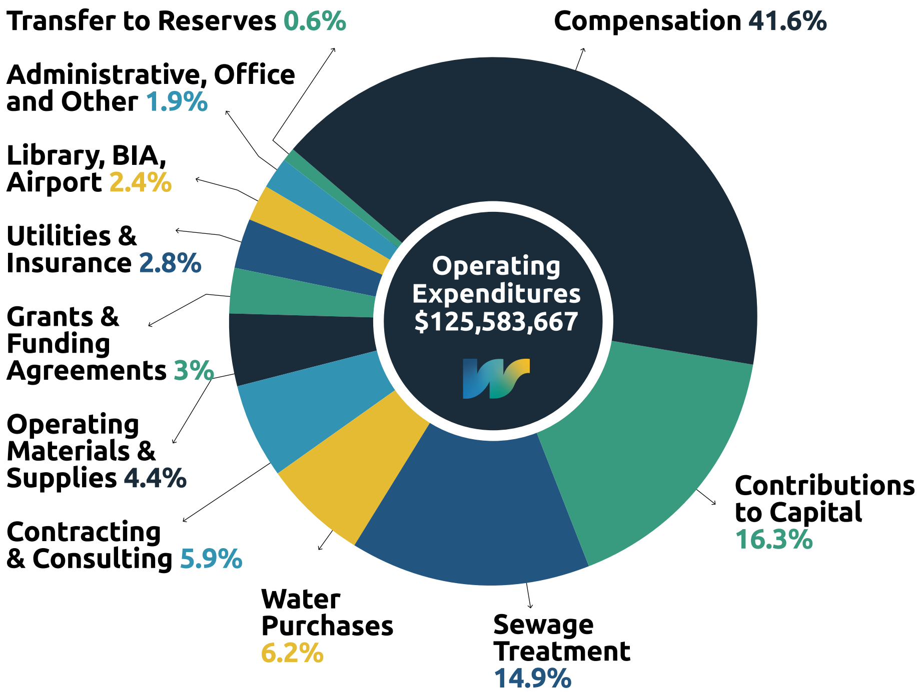
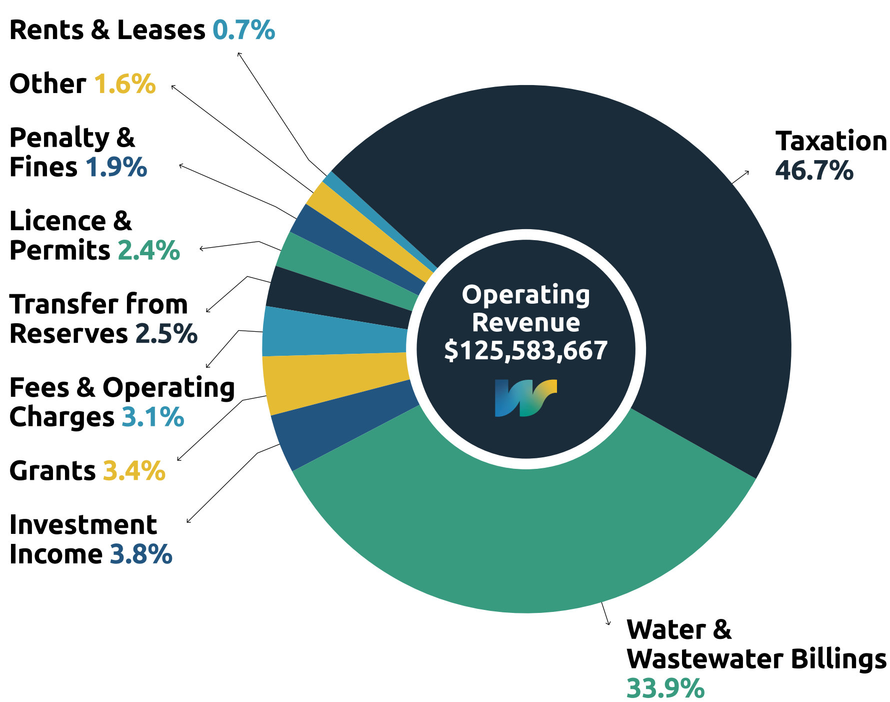
Operating Expenditure and Revenue Breakdown



Compensation	52,208,907
Contributions to Capital	20,517,269
Sewage Treatment	18,691,000
Water Purchases	7,755,722
Contracts & Consulting	7,395,454
Operating Materials & Supplies	5,549,102
Grants & Funding Agreements	3,810,429
Utilities & Insurance	3,553,538
Library, BIA, Airport	3,021,713
Administrative, Office & Other	2,368,102
Transfer to Reserves	712,431
	$125,583,667

Taxation	58,458,290
Water & Wastewater Billings	42,563,080
Investment Income	4,826,250
Grants	4,106,100
Fees & Service Charges	3,903,846
Transer from Reserves	3,227,242
Licences & Permits	3,010,180
Penalty & Fines	2,501,750
Other	2,058,188
Rents & Leases	928,741
	$125,583,667



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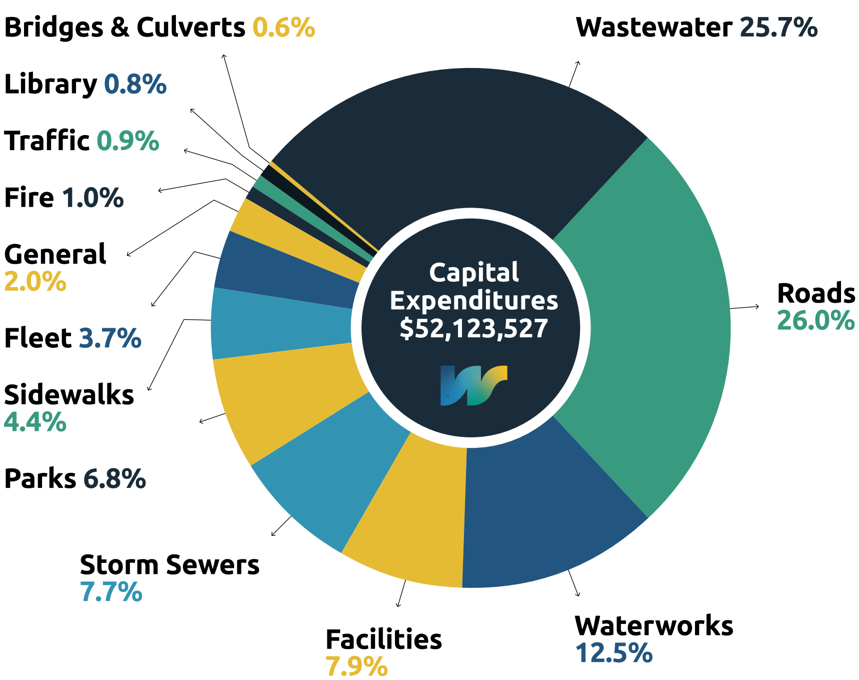
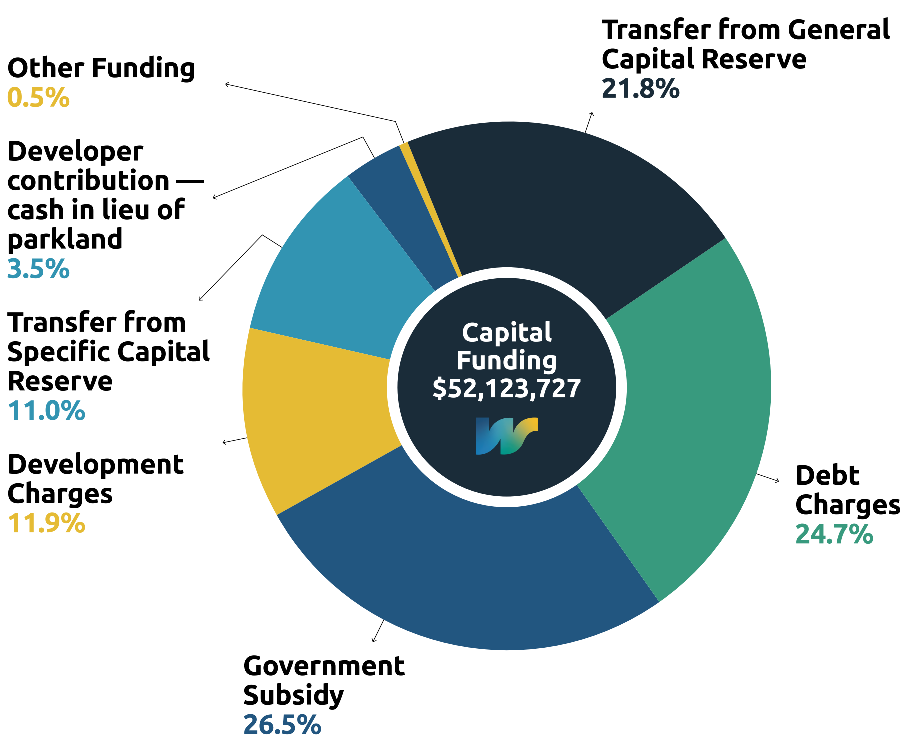
Capital Expenditure and Funding Breakdown



Wastewater	13,397,012
Roads	13,563,583
Waterworks	6,530,487
Facilities	4,131,690
Storm Sewers	3,991,115
Parks	3,525,000
Sidewalks	2,312,640
Fleet	1,905,000
General	1,050,000
Fire	513,000
Traffic	470,000
Library	409,000
Culverts and Bridges	325,000
	$52,123,527

Transfer from General Capital Reserve	11,388,315
Debt Charges	12,871,000
Government Subsidy	13,836,462
Development Charges	6,210,822
Transfer from Specific Capital Reserve	5,739,530
Developer Contribution — Cash-in-lieu of Parkland	1,840,000
Other Funding	237,398
	$52,123,527



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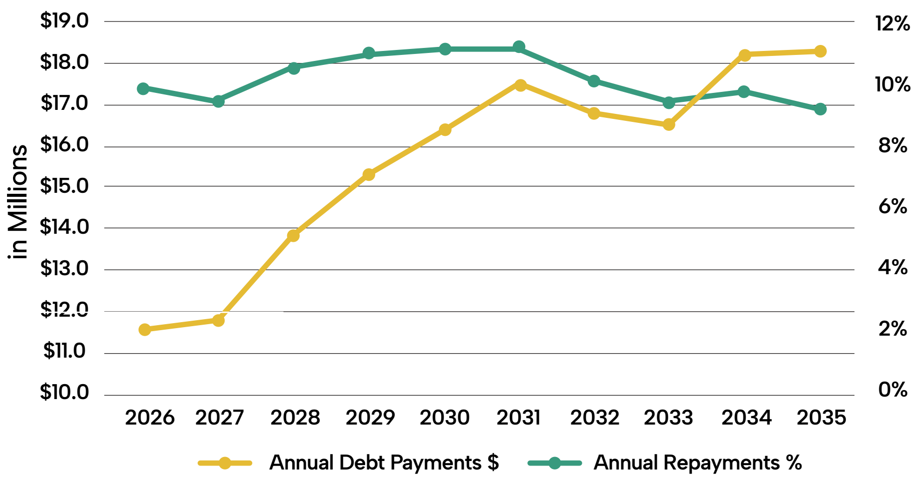
Debt and Reserve Summary

Debt and reserves are important tools that enable municipalities to strategically fund the city's needs in a financially responsible way.

Debt is used to smooth the impact of tax/rate fluctuations related to capital spending. Debt spreads the cost of capital budgets over a number of periods, enabling more asset renewal upfront and matching the cost to the benefit received.

Reserves are savings built up over time that can support unanticipated economic impacts, fund one-time needs, address deficits, support emergencies, plan for specific projects, and most importantly support capital asset replacement. The City is leveraging both debt and reserves to support its operations and plan for the future.

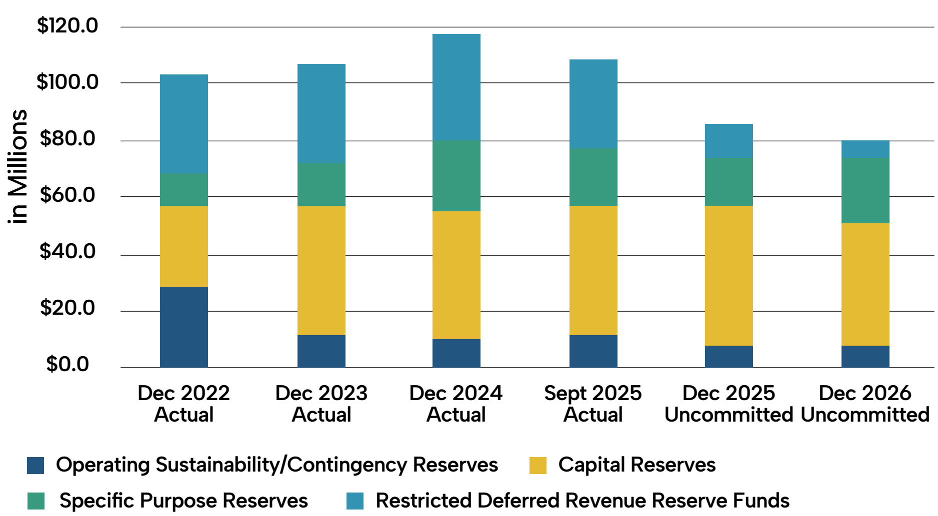
Ten-year Debt Payment Forecast & Annual Repayment %



$$\text{ARL \%} = \frac{\text{Debt payments}}{\text{Own source revenue}}$$

The annual repayment percentage measures our ability to pay our debt charges with the revenue we control, which consist mainly of our property taxes, water/wastewater billing revenue, and user fees/charges.

Five-year Reserve Trend



Operating Sustainability/Contingency, Capital, and Specific Purpose Reserves are within Council's control to define. Restricted Deferred Revenue Reserve Funds are required by legislation or agreement and have prescribed uses.

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Operating Budget

OVERVIEW

CORPORATION OF THE CITY OF WELLAND
REVENUE AND EXPENDITURES
SUMMARY BY DEPARTMENT

	DEPARTMENT OR BUDGET UNIT	REVENUES 2025 BUDGET	REVENUES 2026 BUDGET	EXPENDITURES 2025 BUDGET	EXPENDITURES 2026 BUDGET	NET EXPENDITURES 2025 Budget	NET EXPENDITURES 2026 Budget	NET EXPENDITURES 2025 Budget vs 2026 Budget *
110	MAYOR'S OFFICE	-	-	131,731	122,744	131,731	122,744	-$8,987
111	COUNCILLORS	-	-	534,830	514,016	534,830	514,016	-$20,814
112	CHIEF ADMINSITRATIVE OFFICER	-	-	625,658	590,989	625,658	590,989	-$34,669
120	CLERKS	182,000	560,500	954,753	1,312,336	772,753	751,836	-$20,917
125	COMMUNICATIONS	12,000	20,500	580,508	544,934	568,508	524,434	-$44,074
129	CAPITAL CONTRIBUTIONS	-	-	-	11,930,549	-	11,930,549	$11,930,549
130	FINANCE	358,500	370,000	2,540,793	2,403,224	2,182,293	2,033,224	-$149,069
131	INFORMATION SERVICES	-	-	2,323,182	2,582,371	2,323,182	2,582,371	$259,189
132	NORTHTOWN BUSINESS IMPROVEMENT AREA	-	61,500	-	61,500	-	-	-
133	DOWNTOWN BUSINESS IMPROVEMENT AREA	-	125,500	-	125,500	-	-	-
134	TAXATION & GENERAL REVENUES	70,072,247	69,403,985	-	-	-70,072,247	-69,403,985	$668,262
135	GENERAL EXPENDITURES	-	-	20,882,935	3,545,003	20,882,935	3,545,003	-$17,337,932
136	WELLAND PUBLIC LIBRARY	269,631	190,851	2,801,670	3,016,820	2,532,039	2,825,969	$293,930
137	NIAGARA CENTRAL DOROTHY RUNGELING AIRPORT	-	-	110,547	138,184	110,547	138,184	$27,637
138	CONTRACTUAL FUNDING AGREEMENTS	-	-	357,727	268,179	357,727	268,179	-$89,548
139	COMMUNITY GRANTS	-	-	369,200	369,200	369,200	369,200	-
140	LEGAL	1,500	10,000	450,026	348,241	448,526	338,241	-$110,285
150	HUMAN RESOURCES	-	-	1,275,815	1,542,159	1,275,815	1,542,159	$266,344
210	FIRE	231,213	283,784	13,569,069	15,494,138	13,337,856	15,210,354	$1,872,498
310	ENGINEERING-ADMINISTRATION	343,373	424,558	2,927,896	3,129,698	2,584,523	2,705,140	$120,617
315	STREET LIGHTING	-	-	673,250	788,750	673,250	788,750	$115,500
316	SIDEWALKS	-	-	81,137	47,244	81,137	47,244	-$33,893
320	ROADWAYS	-	-	2,337,098	2,350,427	2,337,098	2,350,427	$13,329
321	TRAFFIC CONTROL	16,000	28,000	499,498	505,162	483,498	477,162	-$6,336
322	WINTER CONTROL	-	-	1,041,077	998,972	1,041,077	998,972	-$42,105
323	FLEET	125,000	125,000	1,743,120	2,173,491	1,618,120	2,048,491	$430,371
325	PUBLIC WORKS	-	-	728,828	545,433	728,828	545,433	-$183,395
327	STORM SEWERS	-	-	133,474	214,547	133,474	214,547	$81,073
350	CROSSING GUARDS	-	-	607,980	625,165	607,980	625,165	$17,185
380	PARKING METERS	360,550	425,750	318,754	480,678	-41,796	54,928	$96,724
405	RECREATION - PROGRAMS & SERV	545,273	566,200	2,603,751	2,619,962	2,058,478	2,053,762	-$4,716
406	FESTIVALS AND EVENTS	10,500	54,000	388,044	467,061	377,544	413,061	$35,517
410	PARKS & OPEN SPACES	244,568	270,800	3,197,298	3,788,576	2,952,730	3,517,776	$565,046
412	PLAYING FIELDS	61,775	74,900	232,698	246,394	170,923	171,494	$571
415	URBAN FORESTRY	75,000	75,000	954,514	1,099,348	879,514	1,024,348	$144,834
420	CEMETERIES	107,500	118,500	155,369	192,047	47,869	73,547	$25,678
	FACILITIES - SEE ATTACHED	2,887,718	3,200,378	7,685,290	8,437,617	4,797,572	5,237,239	$439,667
510	PLANNING AND DEVELOPMENT SERVICES	1,284,494	1,627,875	2,029,791	2,748,670	745,297	1,120,795	$375,498
520	BUILDING & LICENSING	2,949,425	3,363,056	2,667,622	3,363,056	-281,803	-	$281,803
525	BY-LAW ENFORCEMENT	200,600	265,600	1,220,048	1,229,268	1,019,448	963,668	-$55,780
710	ECONOMIC DEVELOPMENT	243,760	197,350	847,646	881,934	603,886	684,584	$80,698
		80,582,627	**81,843,587**	**80,582,627**	**81,843,587**	-	-	-

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

CORPORATION OF THE CITY OF WELLAND
REVENUE AND EXPENDITURES
SUMMARY BY DEPARTMENT

DEPARTMENT OR BUDGET UNIT		REVENUES 2025 BUDGET	REVENUES 2026 BUDGET	EXPENDITURES 2025 BUDGET	EXPENDITURES 2026 BUDGET	NET EXPENDITURES 2025 Budget	NET EXPENDITURES 2026 Budget	NET EXPENDITURES 2025 Budget vs 2026 Budget *
330	WASTEWATER	24,904,132	26,311,626	24,904,132	26,311,626	-	-	-
910	WATERWORKS	15,935,768	17,428,454	15,935,768	17,428,454	-	-	-
		121,422,527	**125,583,667**	**121,422,527**	**125,583,667**	-	-	-

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CORPORATION OF THE CITY OF WELLAND
REVENUE AND EXPENDITURES
SUMMARY BY DEPARTMENT - FACILITIES

DEPARTMENT OR BUDGET UNIT		REVENUES 2025 BUDGET	REVENUES 2026 BUDGET	EXPENDITURES 2025 BUDGET	EXPENDITURES 2026 BUDGET	NET EXPENDITURES 2025 BUDGET	NET EXPENDITURES 2026 BUDGET	2025 Budget vs 2026 Budget *
430	FAC - MNTCE & LABOUR	-	-	793,659	996,561	-793,659	-996,561	-$202,902
432	FAC - ARENA	486,500	630,900	1,157,810	1,108,022	-671,310	-477,122	$194,188
434	FAC - WELLAND COMMUNITY CENTRE	20,050	20,050	463,536	522,569	-443,486	-502,519	-$59,033
435	FAC - EMPIRE OUTDOOR SPORTS COMPLEX	53,000	38,500	79,618	188,390	-26,618	-149,890	-$123,272
436	FAC - MARKETS	48,064	47,164	223,640	268,357	-175,576	-221,193	-$45,617
438	FAC - SWIMMING POOLS	200	12,700	365,811	450,022	-365,611	-437,322	-$71,711
439	FAC - CIVIC SQUARE	1,000	1,000	711,554	575,117	-710,554	-574,117	$136,437
442	FAC - COURTHOUSE	497,835	522,444	497,835	522,444	-	-	-
444	FAC - MUNICIPAL SERVICE CENTRE	-	-	220,281	287,221	-220,281	-287,221	-$66,940
445	FAC - YSP - RIVER RD	1,131,959	1,205,959	1,131,959	1,205,959	-	-	-
446	FAC - SPORTS COMPLEX (QUAKER RD)	62,000	55,560	95,574	123,370	-33,574	-67,810	-$34,236
447	FAC - WELLAND REC CANAL	536,400	606,700	1,070,797	1,226,455	-534,397	-619,755	-$85,358
448	FAC - COOKS MILLS HALL	8,000	5,900	24,412	24,470	-16,412	-18,570	-$2,158
449	FAC - 140 KING STREET (MUSEUM)	-	-	417,559	466,043	-417,559	-466,043	-$48,484
450	FAC - HOOKER STREET	9,110	11,500	19,771	27,426	-10,661	-15,926	-$5,265
452	FAC - C.L. PINARD COMMUNITY CTR	2,000	6,500	30,938	33,049	-28,938	-26,549	$2,389
454	FAC - ANCILLARY BLDGS	1,000	1,000	78,152	83,055	-77,152	-82,055	-$4,903
459	FAC - CENTRAL FIRE STATION	-	9,501	41,732	9,500	-41,732	1	$41,733
461	FAC - CHIPPAWA PARK COMM CENTRE	30,600	25,000	147,918	156,099	-117,318	-131,099	-$13,781
462	FAC - FIRE HALL #1 EAST MAIN HQ	-	-	77,599	73,276	-77,599	-73,276	$4,323
463	FAC - FIRE HALL #2 KING ST	-	-	35,135	45,106	-35,135	-45,106	-$9,971
464	FAC - FIRE HALL #3 PRINCE CHARLES DR	-	-	-	45,106	-	-45,106	-$45,106
		2,887,718	**3,200,378**	**7,685,290**	**8,437,617**	**-4,797,572**	**-5,237,239**	**-$439,667**

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TAX SUPPORTED OPERATING BUDGET
SUMMARY BY ACCOUNT

	2025 Budget	2026 Budget	2025 Budget vs 2026 Budget *
Revenues:			
310010-TAXES	52,640,869	55,852,270	3,211,401
310100-LOCAL IMPROVEMENTS	20	20	-
310130-BUS IMPROVEMENT AREAS	180,913	184,680	3,767
310160-BUS IMPROVEMENT AREA- SEAWAY MALL	-	2,320	2,320
310210-TAXES - SUPPLEMENTAL	1,150,000	1,400,000	250,000
310300-PIL - GVMT SERVICES	84,000	89,000	5,000
310310-PIL - PWC & CANADA POST	21,100	21,000	(100)
310320-PIL - CANADA ENT. SLSA	40,000	40,000	-
310340-PIL - ONTARIO HYDRO	106,000	103,000	(3,000)
310350-PIL - REGION	400,000	441,000	41,000
310360-PIL - WELLAND HYDRO	41,000	40,000	(1,000)
310380-PIL - NIAGARA COLLEGE	200,155	235,000	34,845
310390-PIL - HOSPITAL	15,500	17,000	1,500
310410-PIL - RAILWAYS(ACREAGE)	32,000	33,000	1,000
320010-UNCONDITIONAL GRANTS ONT	4,047,700	4,005,600	(42,100)
320040-FEDERAL GRANTS	1,825,819	-	(1,825,819)
320050-ONTARIO SPECIFIC GRANTS	3,081,095	93,000	(2,988,095)
320150-OTHER GRANTS	8,500	-	(8,500)
320200-OTHER MUNICIPAL GRANTS	220,000	7,500	(212,500)
320230-FEE/SC - MARRIAGE ADMIN FEE	17,500	20,000	2,500
320270-FEE/SC - MARKET FEES	36,414	36,414	-
320290-FEE/SC - BURIAL PERMITS	12,000	14,000	2,000
320300-FEE/SC - LTR COMPLIANCE	30,240	31,147	907
320310-FEE/SC - PHOTOCOPYING	1,500	1,500	-
320320-FEE/SC - COMMISSIONERS	6,000	6,000	-
320340-FEE/SC - TAX REGISTER	55,000	55,000	-
320350-FEE/SC - TAX/WTR CERT	50,000	50,000	-
320351-NEW TAX ROLL & OWNERSHIP CHANGE	55,000	55,000	-
320352-FEE/SC- MORTGAGE CO. FEE	25,000	50,000	25,000
320353-FEE/SC - VOLUNTEER/ ONSITE COORDINATION	-	6,200	6,200
320360-FEE/SC - LEGAL FEES	1,500	10,000	8,500
320370-FEE/SC - INSPECTION FEES	325,726	407,011	81,285
320390-FEE/SC - EXTRNL SERVICES	15,000	10,000	(5,000)
320410-FEE/SC - EQUIP RENTALS	119,580	147,900	28,320
320440-FEE/SC - SOCCER FIELDS	4,600	4,900	300
320450-FEE/SC - BALL DIAMONDS	75,000	68,560	(6,440)
320460-FEE/SC - MISCELLANEOUS	98,679	32,700	(65,979)
320470-FEE/SC - ACCT ADMIN	40,000	40,000	-
320480-FEE/SC - ADVERTISING	35,500	32,000	(3,500)
320490-FEE/SC - POOLS	12,000	12,500	500
320500-FEE/SC - SUMMER CAMPS	183,000	171,500	(11,500)
320510-FEE/SC - ADULT PROGRAMS	68,000	67,000	(1,000)
320520-FEE/SC - CHILD PROGRAMS	36,000	41,500	5,500
320550-FEE/SC - SPORTS PROMO	2,000	2,000	-

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TAX SUPPORTED OPERATING BUDGET
SUMMARY BY ACCOUNT

	2025 Budget	2026 Budget	2025 Budget vs 2026 Budget *
320560-FEE/SC - SENIOR PROGRAMS	60,000	52,000	(8,000)
320570-FEE/SC - MEMBERSHIPS	44,823	50,800	5,977
320590-FEE/SC - GRAVE OPENINGS	49,000	60,000	11,000
320600-FEE/SC - GRAVE SALES	27,000	27,000	-
320610-FEE/SC - FNDTNS/MARKERS	10,500	10,500	-
320615-FEE/SC - MEMORIALIZATION TREE/BENCH PRGM	15,000	16,700	1,700
320640-FEE/SC - ADMINISTRATION	33,039	41,539	8,500
320650-FEE/SC - APPLICATION FEES	814,251	838,675	24,424
320660-FEE/SC - WEED CUTTING	25,000	25,000	-
320680-FEE/SC - ICE RENTALS	445,700	525,000	79,300
320690-FEE/SC - PUBLIC SKATING	10,500	10,500	-
320710-FEE/SC - SMOKE ALARMS	1,500	1,500	-
320770-DISCOUNTS	500	500	-
320800-FEE/SC - PROMOTIONAL ITEMS	2,000	1,000	(1,000)
320810-FEE/SC - ENG REVIEW/INSPECTION	50,000	75,000	25,000
320840-FEE/SC - HYDRO	6,175	19,000	12,825
320850-FEE/SC - FIREWORKS	750	750	-
320860-FEE/SC - INSURANCE	1,750	1,750	-
320870-FEE/SC - ADD TO TAX ROLL	80,000	80,000	-
320880-FEE/SC - TAXES VERBAL REQUEST	22,000	10,000	(12,000)
320910-FEE/SC - ARTS & CULTURE PROGRM	28,000	39,000	11,000
320930-FEE/SC - FIT/AQUA PUNCH CARDS	46,000	51,000	5,000
320931-FEE/SC - REC RENTALS @ THE DOCKS	45,500	46,500	1,000
320932-FEE/SC - REC RENTALS @ THE DOCKS EQUIPMENT	500	500	-
320940-FEE/SC - FOOD SERVICES	29,500	29,800	300
320980-TREE BLVD DEPOSIT	75,000	75,000	-
330010-FINES	360,000	480,000	120,000
330020-NSF CHARGES	10,000	10,000	-
330030-MAGISTRATE PROCEEDS	250	250	-
330050-PEN/INTEREST ON TAXES	1,450,000	1,700,000	250,000
330060-INTEREST INCOME	7,500	7,500	-
330080-PROVINCIAL OFFENCES ACT	35,000	9,000	(26,000)
330090-SUBSIDIARY INVESTMENT	356,250	356,250	-
330100-INVESTMENT INCOME	2,670,000	5,670,000	3,000,000
330101-INVESTMENT INCOME : TRANSFER TO RESERVE	-	(2,200,000)	(2,200,000)
330120-DIVIDEND INCOME	1,000,000	1,000,000	-
330130-SOLAR REVENUE	-	193,000	193,000
330140-SPONSORSHIPS	46,000	96,500	50,500
330150-SALE OF PUBLICATIONS	210	210	-
330170-VISION ZERO	-	17,000	17,000
330200-SALE OF EQUIPMENT	125,000	125,000	-
330250-DONATIONS	22,000	18,400	(3,600)
330260-PROFESSIONAL SERVICES	52,530	-	(52,530)
330290-THIRD PARTY REVENUE	886,924	770,924	(116,000)
330300-COST SHARING	135,000	-	(135,000)

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TAX SUPPORTED OPERATING BUDGET
SUMMARY BY ACCOUNT

	2025 Budget	2026 Budget	2025 Budget vs 2026 Budget *
330360-MISCELLANEOUS	152,210	36,620	(115,590)
330370-FEES FOR SERVICE	117,534	117,534	-
330390-TRANSFER FROM RESERVE - INSURANCE	100,000	-	(100,000)
330400-RENTS & LEASES	874,932	928,741	53,809
330470-LOT 1 - COURTHOUSE	90,000	90,000	-
330480-LOT 2 - MARKET SQUARE	200	400	200
330530-LOT 7 - DIVISION	100	100	-
330540-LOT 8 - PLYMOUTH/CHURCHILL	25,000	25,000	-
330550-ON STREET/SNOW REMOVAL PERMITS	5,000	5,000	-
330580-ENFORCEMENT & PROSECUTION PENALTY	-	62,500	62,500
330700-NAMING RIGHTS	-	50,000	50,000
340010-LIC - BUSINESS	25,000	25,000	-
340020-LIC - BINGO/LOTTERY	105,000	130,000	25,000
340030-LIC - MARRIAGE	38,000	38,000	-
340040-LIC - PLUMBING	3,375	5,000	1,625
340500-PERMITS - GENERAL	1,900,000	2,800,000	900,000
340530-PERMITS - SIGNS	4,784	6,000	1,216
340540-PERMITS - POOLS	6,180	6,180	-
350500-TRANSFER FROM RESERVE - MIG	200,000	-	(200,000)
350550-TRANSFER FROM RESERVE FUND - DEVELOPMENT	327,135	245,035	(82,100)
350590-FEE/SC- ICE RESURFACER	-	10,000	10,000
350600-TRANSFER FROM RESERVE - ATLAS LANDFILL SITE	173,088	199,000	25,912
350640-TRANSFER FROM RESERVE - CANAL LANDS	-	300,000	300,000
350650-TRANSFER FROM RESERVE- ECONOMIC DEVELOPMENT	185,260	1,246,645	1,061,385
350720-TRANSFER FROM RESERVE - OPTG SURPLUS	740,000	-	(740,000)
350840-TRASNFER FROM RESERVE - AFFORDABLE/ATTAINABLE HOUSING	-	155,755	155,755
350850-TRANSFER FROM RESERVE - ELECTIONS	-	350,000	350,000
350880-TRANSFER FROM RESERVE FUND -BUILDING PROVISION	1,029,267	539,957	(489,310)
350890-TRANSFER FROM RESERVE- LIBRARY	-	190,850	190,850
Total Revenues	**80,582,627**	**81,843,587**	**1,260,960**
Expenses:			
510010-SALARIES/WAGES	28,139,127	31,900,839	3,761,712
510040-PART-TIME	3,535,057	3,979,558	444,501
510100-OVERTIME	469,214	501,139	31,925
510101-SALARY & BENEFITS ALLOCATION IN	-	3,079,529	3,079,529
510102-SALARY & BENEFITS ALLOCATION OUT	-	(2,990,001)	(2,990,001)
510200-EMPLOYEE BENEFITS	11,007,716	11,743,081	735,365
510230-SELF INSURED EMP BENEFITS	8,000	8,000	-
520010-OFFICE EQUIP/SUPPLIES	171,061	142,250	(28,811)
520020-POSTAGE	39,400	39,650	250
520030-OPERATING EQUIP/SUPPLIES	1,565,636	1,711,697	146,061
520040-EQUIPMENT RENTALS	190,100	158,300	(31,800)
520050-ADVERTISING	100,105	97,205	(2,900)
520060-CITY PROMOTIONS	262,300	64,000	(198,300)

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TAX SUPPORTED OPERATING BUDGET
SUMMARY BY ACCOUNT

	2025 Budget	2026 Budget	2025 Budget vs 2026 Budget *
520070-NIAGARA COLLEGE EXTRA POLICING	2,200	2,200	-
520080-BOARD MEMBER EXPENSE	1,000	2,500	1,500
520090-CONFERENCES/CONVENTIONS	167,340	197,020	29,680
520100-PROFESSIONAL DEVELOPMENT	170,130	210,450	40,320
520110-MEMBERSHIPS	100,358	101,566	1,208
520120-UNCOLLECTABLE ACCOUNTS	10,000	10,000	-
520140-CORPORATE TRAINING	140,313	60,000	(80,313)
520200-MILEAGE & MEETINGS	46,800	47,250	450
520220-CAR ALLOWANCE	42,000	42,000	-
520230-UNIFORMS/CLOTHING	140,324	155,300	14,976
520240-MEAL ALLOWANCE	8,950	9,810	860
520250-MISCELLANEOUS	27,780	27,200	(580)
520251-INTEGRITY COMMISSIONER-OPERATING-CLERKS	20,000	20,000	-
520252-ADVISORY COMMITTEE ACTIVITY	5,000	5,000	-
520260-ELECTIONS	-	190,599	190,599
520270-LEASES - PROPERTY	13,750	15,975	2,225
520280-COMMITTEE MEMBER FEES	6,600	6,600	-
520340-BANK SERVICE CHARGES	93,755	105,700	11,945
520350-TAX REGISTRATION	20,000	55,000	35,000
520410-CHARITABLE REBATES	-	20,000	20,000
520420-TAXES - CITY OWNED PROP	2,300	2,300	-
520430-TAX W/O - CURRENT	1,724,923	190,000	(1,534,923)
520440-TAX W/O - PRIOR YEARS	880,000	-	(880,000)
520450-TAX W/O - PEN/INTEREST	96,000	-	(96,000)
520460-TAX W/O - RECOVERIES	(1,033,000)	-	1,033,000
520470-CONTINGENCIES	1,636,268	149,655	(1,486,613)
520510-B.I.A. AREAS	180,913	187,000	6,087
520580-TITLE SEARCH/LAND FEES	19,000	14,750	(4,250)
520600-UTILITIES - HEAT	317,545	363,000	45,455
520610-UTILITIES - HYDRO	1,047,985	1,109,977	61,992
520620-UTILITIES - WTR/SWR	476,800	560,611	83,811
520630-UTILITIES - PHONE/FAX	112,500	102,500	(10,000)
520650-MOBILE COMMUNICATIONS	84,160	84,050	(110)
520660-DATA LINES	19,000	9,000	(10,000)
520670-FREIGHT/DELIVERY	45,000	-	(45,000)
520690-GRAFFITI/VANDALISM	30,000	30,000	-
520700-INS - BUILDING/EQUIPMENT	229,090	269,000	39,910
520720-INS - FLEET	182,350	204,000	21,650
520730-INS - LIABILITY	472,660	521,600	48,940
520740-INS - DEDUCTIBLE	315,000	315,000	-
520750-APPRAISAL/SURVEY COSTS	50,000	30,000	(20,000)
520800-SMALL TOOLS	25,700	24,000	(1,700)
520850-BUILDING SECURITY	357,000	396,600	39,600
520930-FIT/AQUA PUNCH CARDS	10,000	3,500	(6,500)
520931-REC RENTALS @ THE DOCKS	4,000	4,900	900

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TAX SUPPORTED OPERATING BUDGET
SUMMARY BY ACCOUNT

	2025 Budget	2026 Budget	2025 Budget vs 2026 Budget *
520932-REC RENTALS @ THE DOCKS EQUIPMENT	8,000	4,000	(4,000)
520940-FOOD SERVICES	28,325	30,500	2,175
521000-STRATEGIC INITIATIVES	-	140,000	140,000
521005-GOLF TOURNAMENT	-	45,000	45,000
530000-OUTSIDE CONSULTING	97,000	142,000	45,000
530490-YOUTH PROGRAMS	28,500	16,500	(12,000)
530500-CHILDRENS PROGRAMS	19,500	23,500	4,000
530510-SUMMER CAMPS	48,260	49,500	1,240
530520-ADULT PROGRAMS	22,381	31,800	9,419
530530-SENIORS PROGRAMS	19,806	20,000	194
530540-SWIMMING POOL PROGRAM	25,000	25,500	500
530550-ARTS & CULTURE	31,000	29,000	(2,000)
530560-VOLUNTEER SERVICES	12,695	18,400	5,705
530570-SPECIAL EVENTS	32,000	48,250	16,250
530575-PERMIT EXPENSE	1,000	500	(500)
530580-HOSTED EVENTS	75,190	95,000	19,810
530950-SUMMER CONCERT SERIES	97,500	42,000	(55,500)
540000-OUTSIDE CONTRACTS	2,480,491	2,805,384	324,893
540010-CNTRCT-JANITORIAL	445,200	367,040	(78,160)
540020-CNTRCT-PUBLIC PATHWAY	3,500	2,200	(1,300)
540030-CNTRCT-WEED CUTTING	70,000	60,000	(10,000)
540050-CNTRCT-OUTDR SKATE RINK	2,000	1,000	(1,000)
540080-CNTRCT-PAVEMENT MARKINGS	79,600	100,600	21,000
540090-CNTRCT-RAIL CROSSING	44,000	60,000	16,000
540100-CNTRCT-ELECTRICAL	110,800	119,500	8,700
540170-CNTRCT-GARBAGE COLLECT	26,960	27,870	910
540210-CNTRCT-ELEVATOR	18,500	23,000	4,500
540220-CNTRCT-HEAT/AIR CONDITIONING	52,800	91,100	38,300
540270-CNTRCT - SOFTWARE SUPPORT	1,197,833	1,550,000	352,167
540301-DONATIONS-CITY PROMOTIONS	10,000	10,000	-
540500-HUMANE SOCIETY	295,255	295,255	-
540520-TRSF TO MEDICAL RECRUIT PRGM	40,000	-	(40,000)
540530-AIRPORT	110,547	138,184	27,637
540550-WELLAND PUBLIC LIBRARY	2,801,670	2,696,529	(105,141)
540580-INCENTIVE PROGRAMS	660,000	1,198,050	538,050
540581-TAX INCREMENT GRANTS	-	1,875,000	1,875,000
540610-WEL HISTORICAL MUSEUM	330,000	391,600	61,600
540620-NIAGARA COLLEGE	50,000	50,000	-
540670-FOUNDATION FOND FOYER RICH	50,000	50,000	-
540680-CITY OF WELLAND HERITAGE ADVISORY	17,501	17,501	-
540686-YMCA OF NIAGARA	217,727	168,179	(49,548)
540689-COMMUNITY GRANTS	369,200	369,200	-
540730-ATLAS LANDFILL-POST CLOSURE	173,088	199,000	25,912
550000-MARRIAGE LIC SUPPLIES	15,000	15,000	-
550010-DUPLICATING SUPPLIES	10,000	10,000	-

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TAX SUPPORTED OPERATING BUDGET
SUMMARY BY ACCOUNT

	2025 Budget	2026 Budget	2025 Budget vs 2026 Budget *
550020-BILLING SERVICES	49,000	95,000	46,000
550030-ARMOURED CAR SERVICES	13,340	13,300	(40)
550040-AUDIT FEES	75,330	78,920	3,590
550110-AWARDS	11,200	17,200	6,000
550210-LEGAL - RETAINER	-	125,000	125,000
550220-OUTSIDE LEGAL COSTS	265,000	357,000	92,000
550300-UNION NEGOTIATIONS	6,000	6,000	-
550350-PRINTING	1,500	1,500	-
550360-VOLUNTEERS	295,000	150,000	(145,000)
560020-FUEL - VEHICLES	430,000	430,000	-
560030-LICENCE RENEWALS	38,855	37,800	(1,055)
560040-EMERGENCY MANAGEMENT EXP	23,000	23,000	-
560100-FIRE PREVENTION ACTIVITIES	-	15,500	15,500
560170-CAPITAL EQUIPMENT	375,000	407,500	32,500
560200-VEHICLE MAINTENANCE	242,000	250,000	8,000
580010-INTERDEPT TRANSFERS	-	762,365	762,365
580090-INTERDEPT RECOVERIES	(2,525,837)	(4,206,011)	(1,680,174)
580200-TRANSFER TO CAPITAL	7,888,395	-	(7,888,395)
580201-TRANSFER TO CAPITAL RESERVE	-	4,980,000	4,980,000
580220-TRANSFER TO CAPITAL RESERVE - LIBRARY	-	117,900	117,900
580500-TRANSFER TO RESERVES	85,000	-	(85,000)
580510-TRANSFER TO RESERVE FUND	2,071,868	-	(2,071,868)
580530-TRANSFER TO RESERVE - ELECTIONS	-	100,000	100,000
580540-TRANSFER TO RESERVE - PARKING	-	10,000	10,000
580560-TRANSFER TO RESERVE - COURTHOUSE	-	11,603	11,603
580570-TRANSFER TO RESERVE - YSP SUSTAINABILITY	-	250,828	250,828
580610-TRANSFER TO RESERVE - FLEET	-	100,000	100,000
580620-TRANSFER TO RESERVE - ICE RESURFACER	-	10,000	10,000
580630-TRANSFER TO RESERVE - ARENA	-	50,000	50,000
580880-IO -INTEREST	445,249	408,277	(36,972)
580890-IO - PRINCIPAL	1,027,970	1,031,260	3,290
580900-DEBT CHGS - INTEREST	982,877	1,186,832	203,955
580910-DEBT CHGS - PRINCIPAL	4,764,841	5,346,532	581,691
580920-OTHER DEBT INTEREST	-	(67,221)	(67,221)
Total Expenses	**80,582,627**	**81,843,587**	**1,260,960**

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WATERWORKS OPERATING BUDGET
SUMMARY BY ACCOUNT

	2025 Budget	2026 Budget	2025 Budget vs 2026 Budget *
Revenues:			
310490 - WATER WASTEWATER CONST FEE	100,000	80,000	(20,000)
310540 - WATER/WASTER REVENUE LOSS	(2,500)	-	2,500
310570 - WTR METERED FIXED	5,006,518	5,448,780	442,262
310580 - WTR METERED CONSUMPTION	10,164,750	11,062,674	897,924
310600 - WATER HAULAGE	295,000	450,000	155,000
310610 - PENALTY	110,000	125,000	15,000
310620 - WATER METER INSPECTION FEE	70,000	70,000	-
320390 - FEE/SC - EXTRNL SERVICES	180,000	180,000	-
320760 - FEE/SC - TURN-OFF CHGS	12,000	12,000	-
Total Revenues	**15,935,768**	**17,428,454**	**1,492,686**
Expenses:			
510010-SALARIES/WAGES	1,229,635	1,452,439	222,804
510040-PART-TIME	76,397	134,013	57,616
510100-OVERTIME	75,000	75,000	-
510101-SALARY & BENEFITS ALLOCATION IN	-	713,288	713,288
510102-SALARY & BENEFITS ALLOCATION OUT	-	(430,312)	(430,312)
510200-EMPLOYEE BENEFITS	500,610	565,459	64,849
520010-OFFICE EQUIP/SUPPLIES	5,500	5,500	-
520020-POSTAGE	40,000	-	(40,000)
520030-OPERATING EQUIP/SUPPLIES	700,000	550,000	(150,000)
520040-EQUIPMENT RENTALS	5,000	-	(5,000)
520090-CONFERENCES/CONVENTIONS	4,400	4,400	-
520100-PROFESSIONAL DEVELOPMENT	50,000	50,000	-
520110-MEMBERSHIPS	2,200	3,000	800
520200-MILEAGE & MEETINGS	500	500	-
520230-UNIFORMS/CLOTHING	14,500	14,500	-
520240-MEAL ALLOWANCE	2,000	2,000	-
520250-MISCELLANEOUS	40,000	-	(40,000)
520340-BANK SERVICE CHARGES	10,000	-	(10,000)
520470-CONTINGENCIES	67,325	19489	(47,836)
520610-UTILITIES - HYDRO	3,500	3,800	300
520650-MOBILE COMMUNICATIONS	2,000	3,300	1,300
530000-OUTSIDE CONSULTING	26,500	26,500	-
540000-OUTSIDE CONTRACTS	158,240	160,740	2,500
540120-CNTRCT-UTILITY CUTS	300,000	300,000	-
540310-CNTRCT - LEAK DETECTION PRGM	2,500	-	(2,500)
550020-BILLING SERVICES	-	65,000	65,000
560020-FUEL - VEHICLES	88,400	88,400	-
560250-WATER PURCHASES	7,266,977	7,755,722	488,745
560260-SPECIAL ASSISTANCE PROGRAMS	-	25,000	25,000
560270-LEAD REPLACEMENT PROGRAM	-	15,000	15,000
580010-INTERDEPT TRANSFERS	1,379,723	1,756,856	377,133
580200-TRANSFER TO CAPITAL	1,853,000	1,890,000	37,000

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WATERWORKS OPERATING BUDGET
SUMMARY BY ACCOUNT

	2025 Budget	2026 Budget	2025 Budget vs 2026 Budget *
580500-TRANSFER TO RESERVES	80,000	-	(80,000)
580640-TRANSFER TO RESERVE - WATER	-	80,000	80,000
580900-DEBT CHGS - INTEREST	318,430	315,845	(2,585)
580910-DEBT CHGS - PRINCIPAL	1,633,431	1,803,766	170,335
580920-OTHER DEBT INTEREST	-	(20,751)	(20,751)
Total Expenses	**15,935,768**	**17,428,454**	**1,492,686**

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WASTEWATER OPERATING BUDGET
SUMMARY BY ACCOUNT

	2025 Budget	2026 Budget	2025 Budget vs 2026 Budget *
Revenues:			
310490 - WATER WASTEWATER CONST FEE	100,000	80,000	(20,000)
310520 - SWR METERED FIX	9,108,228	10,160,134	1,051,906
310530 - SWR METERED FLO	15,508,604	15,891,492	382,888
310540 - WATER/WASTER REVENUE LOSS	(3,500)	-	3,500
310610 - PENALTY	145,000	170,000	25,000
320390 - FEE/SC - EXTRNL SERVICES	10,000	10,000	-
330300 - COST SHARING	35,800	-	(35,800)
Total Revenues	**24,904,132**	**26,311,626**	**1,407,494**
Expenses:			
510010 - SALARIES/WAGES	958,918	1,178,167	219,249
510040 - PART-TIME	48,539	36,799	(11,740)
510100 - OVERTIME	20,000	30,000	10,000
510101 - SALARY & BENEFITS ALLOCATION IN	-	317,736	317,736
510102 - SALARY & BENEFITS ALLOCATION OUT	-	(690,240)	(690,240)
510200 - EMPLOYEE BENEFITS	431,348	454,413	23,065
520020 - POSTAGE	40,000	-	(40,000)
520030 - OPERATING EQUIP/SUPPLIES	137,800	135,000	(2,800)
520100 - PROFESSIONAL DEVELOPMENT	5,500	5,500	-
520200 - MILEAGE & MEETINGS	300	300	-
520230 - UNIFORMS/CLOTHING	12,000	13,000	1,000
520240 - MEAL ALLOWANCE	2,000	2,000	-
520250 - MISCELLANEOUS	15,000	-	(15,000)
520470 - CONTINGENCIES	55,648	17632	(38,016)
520600 - UTILITIES - HEAT	1,000	1,000	-
520610 - UTILITIES - HYDRO	5,500	5,500	-
520620 - UTILITIES - WTR/SWR	1,200	1,200	-
520650 - MOBILE COMMUNICATIONS	1,300	-	(1,300)
530000 - OUTSIDE CONSULTING	21,000	21,000	-
540000 - OUTSIDE CONTRACTS	224,000	238,000	14,000
540120 - CNTRCT-UTILITY CUTS	300,000	300,000	-
550020 - BILLING SERVICES	-	65,000	65,000
560020 - FUEL - VEHICLES	62,000	62,000	-
560210 - SWAP PROGRAM	100,000	100,000	-
560230 - SEWAGE FLOW TREATMENT	17,900,195	18,691,000	790,805
560260 - SPECIAL ASSISTANCE PROGRAMS	-	15,000	15,000
580010 - INTERDEPT TRANSFERS	1,146,114	1,686,790	540,676
580200 - TRANSFER TO CAPITAL	1,964,000	2,003,280	39,280
580500 - TRANSFER TO RESERVES	100,000	-	(100,000)
580650 - TRANSFER TO RESERVES - WASTEWATER	-	100,000	100,000
580900 - DEBT CHGS - INTEREST	240,717	271,041	30,324
580910 - DEBT CHGS - PRINCIPAL	1,110,053	1,264,194	154,141
580920 - OTHER DEBT INTEREST	-	(13,686)	(13,686)
Total Expenses	**24,904,132**	**26,311,626**	**1,407,494**

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Capital Budget

OVERVIEW

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2026 Capital Budget Project Listing with Funding

PROJECT TITLE	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY / OTHER FUNDING	CODE	TRANSFER FROM GENERAL CAPITAL RESERVE	TRANSFER FROM SPECIFIC CAPITAL RESERVES	CODE	DEVELOPMENT CHARGES/ PLANNING ACT FUNDING	CODE	DEBENTURE FUNDING
TAX SUPPORTED CAPITAL BUDGET									
FACILITIES	4,131,690	50,000	NAM	3,317,360	45,330	YSP			659,000
					60,000	CH			
WELLAND PUBLIC LIBRARY	409,000			117,900	205,000	WPL	86,100	DC	
FIRE	513,000			473,560	8,300	FIRE	31,140	DC	
FLEET	1,905,000			98,800	217,200	FL			1,589,000
GENERAL	1,050,000			200,000	700,000	ED	150,000	DC	
PARKS AND OPEN SPACES	3,525,000			934,440	100,000	ATL	210,560	DC	440,000
							1,840,000	CIL	
ROADWAYS	13,563,583	1,275,319	HEWSF	525,023	3,643,700	INFR	1,156,246	DC	3,433,155
		2,314,840	OCIF						
		1,215,300	CCBF						
SIDEWALKS	2,312,640	183,624	HEWSF		275,000	INFR	277,916	DC	1,038,000
		180,000	OCIF						
		358,100	CCBF						
STORM SEWERS	3,991,115	278,900	OCIF	829,730			896,065	DC	1,626,000
		360,420	CCBF						
TRAFFIC	470,000	187,398	VZ	282,602					
BRIDGES & CULVERTS	325,000			80,000	140,000	CL	105,000	DC	
TOTAL 2026 CAPITAL BUDGET	**32,196,028**	**6,403,901**		**6,859,415**	**5,394,530**		**4,753,027**		**8,785,155**
2025 CAPITAL BUDGET	**23,878,544**	**5,191,037**		**4,853,000**	**2,841,503**		**1,074,454**		**9,918,550**
RATE SUPPORTED CAPITAL BUDGET									
WASTEWATER	13,397,012	6,200,714	HEWSF	2,138,900			3,272,795	DC	1,410,403
		374,200	OCIF						
WATERWORKS	6,530,487	904,050	HEWSF	2,390,000	345,000	FL	25,000	DC	2,675,442
		190,995	OCIF						
TOTAL 2026 CAPITAL BUDGET	**19,927,499**	**7,669,959**		**4,528,900**	**345,000**		**3,297,795**		**4,085,845**
2025 CAPITAL BUDGET	**27,018,043**	**11,924,664**		**3,817,000**	**3,963**		**7,137,855**		**4,134,561**

GOVERNMENT SUBSIDY /OTHER FUNDING

HEWSF - HOUSING ENABLING WATER SYSTEMS FUND
OCIF- ONTARIO COMMUNITY INFRASTRCURE FUND
NAM- NAMING RIGHTS
VZ - VISION ZERO FUNDING (Niagara Region)
CCBF- CANADA COMMUNITY BENEFIT FUND

TRANSFER FROM SPECIFIC CAPITAL RESERVES

FL- FLEET RESERVE
YSP - YSP SUSTAINABILITY RESERVE
FIRE - FIRE RESERVE
WPL - WELLAND PUBLIC LIBRARY RESERVE
CH - COURTHOUSE RENEWAL
INFR - INFRASTRUCTURE RENEWAL
ATL - ATLAS LANDFILL RESERVE
ED - ECONOMIC DVELOPMENT RESERVE FUND

DEVELOPMENT CHARGES/ PLANNING ACT FUNDING

DC- DEVELOPMENT CHARGES
CIL- CASH IN LIEU OF PARKLANDS RESERVE FUND

2026 Capital Budget Project Listing with Funding

PROJECT TITLE	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY/ OTHER FUNDNING	CODE	TRANSFER FROM GENERAL CAPITAL RESERVE	TRANSFER FROM SPECIFIC RESERVES	CODE	DEVELOPMENT CHARGES/ PLANNING ACT FUNDING	CODE	DEBENTURE FUNDING
FACILITIES									
GENERAL FACILITIES MAINTENANCE & RENEWALS	250,000			250,000					
CITY HALL REPAIR & RENEWAL	273,725			273,725					
CIVIC CENTRE MECHANICAL COOLING SYSTEMS UPGRADES	309,400			309,400					
WELLAND COURTHOUSE LIGHTING UPGRADES	415,455			355,455	60,000	CH			
INTEGRATED BAS PROGRAM ASSESSMENT	100,000			100,000					
YOUTH AND MAIN ARENA – REFRIGERATION SYSTEM REPAIRS	111,025			111,025					
YOUNGS SPORTSPLEX REPAIR & RENEWAL	45,330				45,330	YSP			
WELLAND STADIUM - SPORTS FIELD LIGHTING	659,000								659,000
EMPIRE SPORTSPLEX REPAIR & RENEWAL	50,000	50,000	NAM						
HOOKER STREET FACILITY - FIRE ALARM SYSTEM INSTALLATION	49,600			49,600					
MUNICIPAL SERVICE CENTRE WOMEN'S CHANGEROOM RENOVATION AND IMPROVEMENTS	177,640			177,640					
MUNICIPAL SERVICE CENTRE GENERATOR UPGRADE	370,080			370,080					
MUNICIPAL SERVICE CENTRE SERVER ROOM UPGRADE	148,035			148,035					
SECURITY AUDIT IMPLEMENTATION	198,400			198,400					
COOKS MILLS COMMUNITY CENTRE AND PARK DETAILED DESIGN	300,000			300,000					
AODA IMPROVEMENTS PHASE #3	74,000			74,000					
NEW RECREATION AND COMMUNITY COMPLEX GEOTECHNICAL & ARCHAEOLOGICAL SURVEY	600,000			600,000					
TOTAL FACILITIES	**4,131,690**	**50,000**		**3,317,360**	**105,330**				**659,000**
WELLAND PUBLIC LIBRARY									
WELLAND PUBLIC LIBRARY CAPITAL PROJECT	409,000			117,900	205,000	WPL	86,100	DC	
TOTAL WELLAND PUBLIC LIBRARY	**409,000**			**117,900**	**205,000**		**86,100**		

GOVERNMENT SUBSIDY/ OTHER FUNDING

NAM- NAMING RIGHTS

TRANSFER FROM SPECIFIC RESERVES

CH- COURTHOUSE RESERE

YSP - YSP SUSTAINABILITY RESERVE

WPL - WELLAND PUBLIC LIBRARY RESERVE

DEVELOPMENT CHARGES/ PLANNING ACT FUNDING

DC- DEVELOPMENT CHARGES

2026 Capital Budget Project Listing with Funding

PROJECT TITLE	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY/ OTHER FUNDNING	CODE	TRANSFER FROM GENERAL CAPITAL RESERVE	TRANSFER FROM SPECIFIC RESERVES	CODE	DEVELOPMENT CHARGES/ PLANNING ACT FUNDING	CODE	DEBENTURE FUNDING
FIRE									
ROPE RESCUE EQUIPMENT	50,000			41,700	8,300	FIRE			
RESCUE EQUIPMENT REPLACEMENT	75,000			75,000					
SUPPLY HOSE REPLACEMENT	275,000			264,860			10,140	DC	
CLASS B FOAM TRAILER UPDATE	33,000			33,000					
REPLACE FIRE PREVENTION VEHICLE	80,000			59,000			21,000	DC	
TOTAL FIRE	**513,000**			**473,560**	**8,300**		**31,140**		
FLEET									
FLEET CAPITAL REPLACEMENT - GENERAL	1,905,000			98,800	217,200	FL			1,589,000
TOTAL FLEET	**1,905,000**			**98,800**	**217,200**				**1,589,000**
GENERAL									
DEVELOPMENT CHARGES UPDATE	150,000						150,000	DC	
NEW ERP SYSTEM (HR/PAYROLL/FINANCE) - PHASE 1	200,000			200,000					
RIDGE RD ARCHAELOGICAL ASSESSMENT	700,000				700,000	ED			
TOTAL GENERAL	**1,050,000**			**200,000**	**700,000**		**150,000**		
PARKS AND OPEN SPACES									
ROTARY PARK UPGRADES	900,000						900,000	CIL	
WELLER AVE PARKING LOT UPGRADES	640,000			200,000					440,000
WOODLAWN CEMETERY FENCE	250,000			250,000					
TRAIL IMPROVEMENTS	75,000			75,000					
PARKS SANITATION IMPROVEMENTS	100,000			100,000					
PUBLIC ART RENEWAL	20,000			20,000					
RECREATIONAL CORRIDOR IMPROVEMENTS	150,000						150,000	DC	
GRAM AVENUE PLAYGROUND REPLACEMENT & RELATED LANDSCAPING	450,000						450,000	CIL	
PARKS AND OPEN SPACES CONTINUED ON NEXT PAGE									

GOVERNMENT SUBSIDY/ OTHER FUNDING

TRANSFER FROM SPECIFIC RESERVES
FIRE- FIRE RESERVE
FL- FLEET RESERVE
ED - ECONOMIC DEVELOPMENT RESERVE

DEVELOPMENT CHARGES/ PLANNING ACT FUNDING
DC- DEVELOPMENT CHARGES
CIL- CASH IN LIEU OF PARKLANDS RESERVE FUND

2026 Capital Budget Project Listing with Funding

PROJECT TITLE	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY/ OTHER FUNDNING	CODE	TRANSFER FROM GENERAL CAPITAL RESERVE	TRANSFER FROM SPECIFIC RESERVES	CODE	DEVELOPMENT CHARGES/ PLANNING ACT FUNDING	CODE	DEBENTURE FUNDING
PARKS AND OPEN SPACES CONTINUED									
GENERAL PARKLAND RENEWAL AND RESTORATION	300,000			239,440			60,560	DC	
CHIPPAWA PARK - WELLER AVENUE - JUNIOR PLAYGROUND REMOVAL	40,000						40,000	CIL	
TRELAWN PLAYGROUND REPLACEMENT & RELATED LANDSCAPING	450,000						450,000	CIL	
PLAYFIELD REPAIR & RENEWAL	20,000			20,000					
VISTA PARK (FORMER ATLAS LANDFILL SITE) - REPLACEMENT PUMP	100,000				100,000	ATL			
TREE CANOPY PLANTING INVESTMENT	30,000			30,000					
TOTAL PARKS AND OPEN SPACES	**3,525,000**			**934,440**	**100,000**		**2,050,560**		**440,000**
ROADWAYS									
SURFACE TREATMENT PROGRAM - RURAL ROADS (ROADS) * (MULTI-ASSET)	938,300				938,300	INFR			
ASPHALT PATCHING	240,000				240,000	INFR			
ROAD CONDITION ASSESSMENT	50,000			5,000			45,000	DC	
ONTARIO ROAD TRUNK SANITARY SEWER PHASE II - CONSTRUCTION (ROADS) * (MULTI-ASSET)	1,886,565	1,275,319	HEWSF				611,246	DC	
LYONS AVENUE INFRASTRUCTURE RENEWALS (ROADS) * (MULTI-ASSET)	1,215,300	1,215,300	CCBF						
ELIZABETH STREET INFRASTRUCTURE RENEWALS (ROADS) * (MULTI-ASSET)	497,000								497,000
QUAKER ROAD URBANIZATION LAND AQUISITION (ROADS)	500,000						500,000	DC	
2026 ROAD RECONSTRUCTION (ROADS) *(MULTI-ASSET)	2,141,000								2,141,000
2026 INFRASTRUCTURE RENEWALS 1 (ROADS) * (MULTI-ASSET)	2,011,300	2,011,300	OCIF						
2026 INFRASTRUCTURE RENEWALS 2 (ROADS) * (MULTI-ASSET)	908,540	303,540	OCIF						605,000
2026 ROAD RESURFACING (ROADS)* (MULTI-ASSET)	624,023			520,023					104,000
BALD, MAPLE CATHERINE INFRASTRCUTURE RENEWALS - DESIGN * (MULTI-ASSET)	86,155								86,155
PAVEMENT REJUVENATION	2,465,400				2,465,400	INFR			
TOTAL ROADWAYS	**13,563,583**	**4,805,459**		**525,023**	**3,643,700**		**1,156,246**		**3,433,155**

GOVERNMENT SUBSIDY/ OTHER FUNDING

HEWSF- HOUSRING ENABLING WATER SYSTEMS FUND

OCIF- ONTARIO COMMUNITY INFRASTRUCTURE FUND

CCBF - CANADA COMMUNITY BENEFIT FUND

TRANSFER FROM SPECIFIC RESERVES

ATL-ATLAS LANDFILL RESERVE

INFR -INFRASTRUCTURE RENEWAL

DEVELOPMENT CHARGES/ PLANNING ACT FUNDING

DC- DEVELOPMENT CHARGES

CIL- CASH IN LIEU OF PARKLANDS RESERVE FUND

2026 Capital Budget Project Listing with Funding

PROJECT TITLE	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY/ OTHER FUNDNING	CODE	TRANSFER FROM GENERAL CAPITAL RESERVE	TRANSFER FROM SPECIFIC RESERVES	CODE	DEVELOPMENT CHARGES/ PLANNING ACT FUNDING	CODE	DEBENTURE FUNDING
SIDEWALKS									
RICE ROAD URBANIZATION (SIDEWALK) * (MULTI-ASSET)	210,000						210,000	DC	
SIDEWALKS - CONDITION RELATED REPLACEMENTS & MISSING LINKS	275,000				275,000	INFR			
ONTARIO ROAD TRUNK SANITARY SEWER PHASE II - CONSTRUCTION (SIDEWALK) * (MULTI-ASSET)	251,540	183,624	HEWSF				67,916	DC	
LYONS AVENUE INFRASTRUCTURE RENEWALS (SIDEWALK) * (MULTI-ASSET)	358,100	358,100	CCBF						
ELIZABETH STREET INFRASTRUCTURE RENEWALS (SIDEWALK) * (MULTI-ASSET)	103,000								103,000
2026 ROAD RECONSTRUCTION (SIDEWALK)* (MULTI-ASSET)	586,000								586,000
2026 INFRASTRUCTURE RENEWALS 1 (SIDEWALK) * (MULTI-ASSET)	180,000	180,000	OCIF						
2026 INFRASTRUCTURE RENEWALS 2 (SIDEWALK) * (MULTI-ASSET)	96,000								96,000
2026 ROAD RESURFACING (SIDEWALK) * (MULTI-ASSET)	253,000								253,000
TOTAL SIDEWALKS	2,312,640	721,724			275,000		277,916		1,038,000
STORM SEWERS									
ONTARIO ROAD TRUNK SANITARY SEWER PHASE II - CONSTRUCTION (STORM) * (MULTI-ASSET)	377,315						377,315	DC	
STORM SEWER MODEL UPDATE	25,000			6,250			18,750	DC	
CCTV PROGRAM (STORM)	300,000			300,000					
RICE ROAD URBANIZATION (STORM) * (MULTI-ASSET)	500,000						500,000	DC	
SANITARY & STORM SEWER LINING AND SPOT REPAIRS (STORM) * (MULTI-ASSET)	500,000								500,000
LYONS AVENUE INFRASTRUCTURE RENEWALS (STORM) * (MULTI-ASSET)	383,900	360,420	CCBF	23,480					
ELIZABETH STREET INFRASTRUCTURE RENEWALS (STORM) * (MULTI-ASSET)	76,000								76,000
2026 ROAD RECONSTRUCTION (STORM) * (MULTI-ASSET)	654,000								654,000
STORM SEWERS CONTINUED ON NEXT PAGE									

GOVERNMENT SUBSIDY/ OTHER FUNDING

HEWSF- HOUSING ENABLING WATER SYSTEMS FUND

OCIF- ONTARIO COMMUNITY INFRASTRUCTURE FUND

CCBF - CANADA COMMUNITY BENEFIT FUND

TRANSFER FROM SPECIFIC RESERVES

INFR -INFRASTRUCTURE RENEWAL

DEVELOPMENT CHARGES/ PLANNING ACT FUNDING

DC- DEVELOPMENT CHARGES

2026 Capital Budget Project Listing with Funding

PROJECT TITLE	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY/ OTHER FUNDNING	CODE	TRANSFER FROM GENERAL CAPITAL RESERVE	TRANSFER FROM SPECIFIC RESERVES	CODE	DEVELOPMENT CHARGES/ PLANNING ACT FUNDING	CODE	DEBENTURE FUNDING
STORM SEWERS CONTINUED									
2026 INFRASTRUCTURE RENEWALS 1 (STORM) * (MULTI-ASSET)	278,900	278,900	OCIF						
2026 INFRASTRUCTURE RENEWALS 2 (STORM) * (MULTI-ASSET)	387,000								387,000
2026 ROAD RESURFACING (STORM)*(MULTI-ASSET)	9,000								9,000
DITCH MAINTENANCE AND CULVERT REPLACEMENT	500,000			500,000					
TOTAL STORM SEWERS	**3,991,115**	**639,320**		**829,730**			**896,065**		**1,626,000**
TRAFFIC									
TRAFFIC CONTROL HARDWARE	280,000	57,398	VZ	222,602					
STREETLIGHTING - WIRING & POLE REPLACEMENTS	60,000			60,000					
SEASONAL TRAFFIC CALMING DEVICES	50,000	50,000	VZ						
SIGNS RETRO-REFLECTIVITY TESTING	80,000	80,000	VZ						
TOTAL TRAFFIC	**470,000**	**187,398**		**282,602**					
BRIDGES & CULVERTS									
2026 BRIDGE & CULVERT INSPECTIONS AND REPORT	30,000			30,000					
CANAL MONOLITH WALL MAINTENANCE AND INSPECTIONS	140,000				140,000	CL			
WELLAND RIVER SIPHON BRIDGE DECK - EAST PORTAL CONDITION ASSESSMENT	50,000			50,000					
CANAL BANK STREET BRIDGE	105,000						105,000	DC	
TOTAL BRIDGES & CULVERTS	**325,000**			**80,000**	**140,000**		**105,000**		

GOVERNMENT SUBSIDY/ OTHER FUNDING

OCIF- ONTARIO COMMUNITY INFRASTRUCTURE FUND

VZ- VISION ZERO FUNDING (Niagara Region)

TRANSFER FROM SPECIFIC RESERVES

CL -CANAL LANDS RESERVE

DEVELOPMENT CHARGES/ PLANNING ACT FUNDING

DC- DEVELOPMENT CHARGES

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2026 Capital Budget Project Listing with Funding

PROJECT TITLE	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY/ OTHER FUNDNING	CODE	TRANSFER FROM GENERAL CAPITAL RESERVE	TRANSFER FROM SPECIFIC RESERVES	CODE	DEVELOPMENT CHARGES/ PLANNING ACT FUNDING	CODE	DEBENTURE FUNDING
WASTEWATER									
CSO & SEWER SYSTEM FLOW LEVEL MONITORING (MANDATORY)	300,000			200,000			100,000	DC	
ONTARIO ROAD TRUNK SANITARY SEWER PHASE II - CONSTRUCTION (WASTEWATER) * (MULTI-ASSET)	8,828,509	6,200,714	HEWSF				2,627,795	DC	
CCTV PROGRAM (WASTEWATER)	320,000			320,000					
SANITARY & STORM SEWER LINING AND SPOT REPAIRS (WASTEWATER) * (MULTI-ASSET)	1,000,000			500,000			500,000	DC	
CONSOLIDATED LINEAR INFRASTRUCTURE REPORTING	50,000			5,000			45,000	DC	
LYONS AVENUE INFRASTRUCTURE RENEWALS (WASTEWATER) * (MULTI-ASSET)	2,043,000			650,000					1,393,000
ELIZABETH STREET INFRASTRUCTURE RENEWALS (WASTEWATER) * (MULTI-ASSET)	442,700			442,700					
2026 ROAD RECONSTRUCTION (WASTEWATER) * (MULTI-ASSET)	7,800			7,800					
2026 INFRASTRUCTURE RENEWALS 1 (WASTEWATER) * (MULTI-ASSET)	374,200	374,200	OCIF						
2026 INFRASTRUCTURE RENEWALS 2 (WASTEWATER) * (MULTI-ASSET)	3,700			3,700					
2026 ROAD RESURFACING (WASTEWATER) *(MULTI-ASSET)	9,700			9,700					
BALD, MAPLE CATHERINE INFRASTRCUTURE RENEWALS - DESIGN * (MULTI-ASSET)	17,403								17,403
TOTAL WASTEWATER	**13,397,012**	**6,574,914**		**2,138,900**			**3,272,795**		**1,410,403**

GOVERNMENT SUBSIDY/ OTHER FUNDING

HEWSF- HOUSING ENABLING WATER SYSTEMS FUND

OCIF- ONTARIO COMMUNITY INFRASTRUCTURE FUND

TRANSFER FROM SPECIFIC RESERVES

DEVELOPMENT CHARGES/ PLANNING ACT FUNDING

DC- DEVELOPMENT CHARGES

2026 Capital Budget Project Listing with Funding

PROJECT TITLE	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY/ OTHER FUNDNING	CODE	TRANSFER FROM GENERAL CAPITAL RESERVE	TRANSFER FROM SPECIFIC RESERVES	CODE	DEVELOPMENT CHARGES/ PLANNING ACT FUNDING	CODE	DEBENTURE FUNDING
WATERWORKS									
WATER MODEL UPDATE	25,000						25,000	DC	
ONTARIO ROAD TRUNK SANITARY SEWER PHASE II - CONSTRUCTION (WATER) * (MULTI-ASSET)	904,050	904,050	HEWSF						
LYONS AVENUE INFRASTRUCTURE RENEWALS (WATER) * (MULTI-ASSET)	1,910,000			500,000					1,410,000
ELIZABETH STREET INFRASTRUCTURE RENEWALS (WATER) * (MULTI-ASSET)	390,500			390,500					
2026 INFRASTRUCTURE RENEWALS 1 (WATER) * (MULTI-ASSET)	1,438,200	190,995	OCIF	1,247,205					
2026 INFRASTRUCTURE RENEWALS 2 (WATER) * (MULTI-ASSET)	1,291,295			92,295					1,199,000
SURFACE TREATMENT PROGRAM - RURAL ROADS (WATER) *(MULTI-ASSET)	160,000			160,000					
FLEET REPLACEMENTS WATER ENG	345,000				345,000	FL			
BALD, MAPLE CATHERINE INFRASTRCUTURE RENEWALS - DESIGN * (MULTI-ASSET)	66,442								66,442
TOTAL WATERWORKS	6,530,487	1,095,045		2,390,000	345,000		25,000		2,675,442

GOVERNMENT SUBSIDY/ OTHER FUNDING

HEWSF- HOUSING ENABLING WATER SYSTEMS FUND

OCIF- ONTARIO COMMUNITY INFRASTRUCTURE FUND

TRANSFER FROM SPECIFIC RESERVES

FL- FLEET RESERVE

DEVELOPMENT CHARGES/ PLANNING ACT FUNDING

DC - DEVELOPMENT CHARGES

Reserve Forecast
2025

Reserve/ Reserve Fund	Reserve Balance as of September 30, 2025	Anticipated Receipts / (Commitments)	Capital Close out Reports	Estimated Investment Income Allocation	Uncommitted Balance Projection as of December 31, 2025
		Note (1)			
OPERATING SUSTAINABILITY/ CONTINGENCY					
Sick Leave	40,304				40,304
Pool Maintenance	2,288				2,288
Workers Safety Insurance Board	691,785				691,785
Parking	32,657				32,657
Operating Surplus	7,186,441	(135,004)	(2,999,032)		4,052,405
Insurance	1,390,948				1,390,948
Tax Reduction	786,929				786,929
Welland Historical Museum	259,915				259,915
Welland Public Library	423,000	77,000			500,000
TOTAL	**10,814,267**	**(58,004)**	**(2,999,032)**	**0**	**7,757,231**
CAPITAL					
Fire Department	8,337				8,337
Ice Resurfacer	111,443				111,443
Fleet	634,992				634,992
Sports & Culture Infrastructure	292				292
Capital Surplus	5,587,216	(308,500)	1,557,728		6,836,444
YSP Sustainability	7,410,578			250,560	7,661,138
Arena Replacement	100,000				100,000
Courthouse Maintenance	63,497				63,497
Recreational Canal Lands	13,998,700				13,998,700
Infrastructure Renewal	10,578,314			410,150	10,988,464
Water/Sewer Fund Surplus	7,368,013		459,009		7,827,022
Welland Public Library	456,242	239,935			696,177
TOTAL	**46,317,623**	**- 68,565**	**2,016,737**	**660,710**	**48,926,505**
SPECIFIC PURPOSE					
Economic Development	14,752,075	(4,000,000)	(9,369)	414,247	11,156,953
Atlas Landfill	2,931,920			107,320	3,039,240
Downtown Brownfield	1,109,417				1,109,417
Municipal Incentive Grant	566,994				566,994
Affordable/Attainable Housing	676,000	(509,000)			167,000
Elections	303,262				303,262
TOTAL	**20,339,669**	**(4,509,000)**	**(9,369)**	**521,567**	**16,342,866**
TOTAL RESERVES	**77,471,558**	**(4,635,569)**	**(991,664)**	**1,182,277**	**73,026,602**

Reserve Forecast
2025

Reserve/ Reserve Fund	Reserve Balance as of September 30, 2025	Anticipated Receipts / (Commitments)	Capital Close out Reports	Estimated Investment Income Allocation	Uncommitted Balance Projection as of December 31, 2025
		Note (1)			
RESTRICTED DEFERRED REVENUE RESERVE FUNDS - SPECIFIC PURPOSE BY LEGISLATION, REGULATION OR AGREEMENT:					
Planning Act	8,257,691	(4,728,890)		246,090	3,774,891
Subdividers- Future Services	4,266,220			190,070	4,456,290
Building Provision	2,053,896	(23,000)		93,460	2,124,356
Federal Gas Tax Rebate (CCBF)	2,889,335	(2,780,161)		96,860	206,034
Development Charges	13,970,142	(11,017,552)	(2,634,659)	605,490	923,420
TOTAL RESTRICTED DEFERRED REVENUE RESERVE FUNDS	**31,437,284**	**(18,549,604)**	**(2,634,659)**	**1,231,970**	**11,484,991**
GRAND TOTAL	**108,908,842**	**(23,185,173)**	**(3,626,323)**	**2,414,247**	**84,511,593**

Notes:
(1): Anticipated receipts/(Commitments) consist of prior approved capital projects, approved position funding for IT, approved land purchase, physician incentive, anticipated receipt for CCBF and Council report recommendations approved as of December 10, 2025.

Reserve Forecast
2026

Reserve/ Reserve Fund	Uncommitted Balance Projection as of December 31, 2025	Transfer to Operating Budget	Transfer from Operating Budget	Transfer to Capital Budget	Anticipated Receipts / (Commitments)	Estimated Investment Income Allocation	Uncommitted Projected Year End Balance at December 31, 2026
		Note (1)	Note (2)	Note (3a)	Note (4)	Note (5)	
OPERATING SUSTAINABILITY/ CONTINGENCY							
Sick Leave	40,304						40,304
Pool Maintenance	2,288						2,288
Workers Safety Insurance Board	691,785						691,785
Parking	32,657		10,000				42,657
Operating Surplus	4,052,405						4,052,405
Insurance	1,390,948						1,390,948
Tax Reduction	786,929						786,929
Welland Historical Museum	259,915						259,915
Welland Public Library	500,000	(190,850)					309,150
TOTAL	**7,757,231**	**(190,850)**	**10,000**	**0**	**0**	**0**	**7,576,381**
CAPITAL							
Fire Department	8,337			(8,300)			37
Ice Resurfacer	111,443		10,000				121,443
Fleet	634,992		100,000	(562,200)			172,792
Sports & Culture Infrastructure	292						292
Capital Surplus	6,836,444		4,980,000	(6,741,515)			5,074,929
YSP Sustainability	7,661,138		250,828	(45,330)			7,866,636
Arena Replacement	100,000		50,000				150,000
Courthouse Maintenance	63,497		11,603	(60,000)			15,100
Recreational Canal Lands	13,998,700	(300,000)		(140,000)		341,034	13,899,734
Infrastructure Renewal	10,988,464			(3,918,700)		195,600	7,265,364
Water/Sewer Fund Surplus	7,827,022		4,073,280	(4,528,900)		140,963	7,512,364
Welland Public Library	696,177		117,900	(322,900)			491,177
TOTAL	**48,926,505**	**(300,000)**	**9,593,611**	**(16,327,845)**	**0**	**677,597**	**42,569,867**
SPECIFIC PURPOSE							
Economic Development (Note 6)	11,156,953	(1,246,645)		(700,000)	9,892,377	600,000	19,702,685
Atlas Landfill	3,039,240	(199,000)		(100,000)		79,440	2,819,680
Downtown Brownfield	1,109,417						1,109,417
Municipal Incentive Grant	566,994						566,994
Affordable/Attainable Housing	167,000	(155,755)					11,245
Elections	303,262	(350,000)	100,000				53,262
TOTAL	**16,342,866**	**(1,951,400)**	**100,000**	**(800,000)**	**9,892,377**	**679,440**	**24,263,284**
TOTAL RESERVES	**73,026,602**	**(2,442,250)**	**9,703,611**	**(17,127,845)**	**9,892,377**	**1,357,037**	**74,409,532**

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Reserve Forecast
2026

Reserve/ Reserve Fund	Uncommitted Balance Projection as of December 31, 2025	Transfer to Operating Budget	Transfer from Operating Budget	Transfer to Capital Budget	Anticipated Receipts / (Commitments)	Estimated Investment Income Allocation	Uncommitted Projected Year End Balance at December 31, 2026
		Note (1)	Note (2)	Note (3b)	Note (4)	Note (5)	
RESTRICTED DEFERRED REVENUE RESERVE FUNDS - SPECIFIC PURPOSE BY LEGISLATION, REGULATION OR AGREEMENT:							
Planning Act	3,774,891			(1,840,000)	1,000,000	197,359	3,132,250
Subdividers- Future Services	4,456,290					160,367	4,616,657
Building Provision	2,124,356	(539,957)				86,160	1,670,559
Federal Gas Tax Rebate (CCBF)	206,034			(1,933,820)	1,825,820	94,315	192,348
Development Charges	923,420	(245,035)		(6,210,822)	2,000,000	304,762	(3,227,674)
TOTAL RESTRICTED DEFERRED REVENUE RESERVE FUNDS	**11,484,991**	**(784,992)**	**-**	**(9,984,642)**	**4,825,820**	**842,963**	**6,384,140**
GRAND TOTAL	**84,511,593**	**(3,227,242)**	**9,703,611**	**(27,112,487)**	**14,718,197**	**2,200,000**	**80,793,671**

Notes:

(1): Transfers to operating budget are presented as revenue in the Tax Supported and Rate Supported Budgets.

(2): Transfers from operating budget are presented as expenditures in the Tax Supported and Rate Supported Budgets.

(3a): Transfer to capital budget of $17.1 million is presented through the 2026 Capital Project Listing as Transfer from Capital General Reserve and Transfer from Specific Capital Reserves.

(3b): Transfer to capital budget of $10.0 million is presented through the 2026 Capital Project Listing as Development Charges/Cash-in-lieu of Parkland as well as CCBF within the Government Subsidy/Other funding category.

(4): Commitments and estimated receipts for 2026 include known land sale proceeds and funding commitment of the Economic Development Officer position.

(5): Investment Income allocation is presented through the Tax Supported Operating Budget through Department (134).

(6): Beyond 2026, land sale proceeds of $10.3 million and a funding commitment for the Economic Development Officer position of approx. $0.1 million are known.

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10-Year Debt Forecast and Annual Repayment Calculation

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Opening Principal Balance	66,313,988	60,981,951	71,234,930	83,742,898	85,784,018	86,950,253	87,284,622	88,525,859	90,313,850	90,808,600
Debt Issuance (1)	4,113,712	19,662,090	23,419,261	14,000,000	14,000,000	14,000,000	14,000,000	14,000,000	14,000,000	14,000,000
Debt Principal Payments (2)	(9,445,749)	(9,409,111)	(10,911,293)	(11,958,879)	(12,833,765)	(13,665,631)	(12,758,763)	(12,212,008)	(13,505,250)	(13,316,646)
Closing Principal Balance	**60,981,951**	**71,234,930**	**83,742,898**	**85,784,018**	**86,950,253**	**87,284,622**	**88,525,859**	**90,313,850**	**90,808,600**	**91,491,955**

Annual Repayment Calculation - (Total Debt Payments/ Own Source Revenue)

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Tax Supported Debt Payments (3)	7,905,680	8,137,079	9,486,039	10,860,102	11,663,578	12,491,555	12,347,188	12,089,435	13,247,059	13,549,198
Rate Supported Debt Payments (3)	3,620,409	3,609,899	4,244,683	4,291,777	4,603,162	4,846,550	4,318,826	4,300,521	4,776,797	4,620,155
Annual Debt Payments	**11,526,090**	**11,746,978**	**13,730,722**	**15,151,878**	**16,266,740**	**17,338,105**	**16,666,015**	**16,389,956**	**18,023,856**	**18,169,353**
Own Source Revenue (4)	**117,201,204**	**124,233,277**	**131,687,273**	**139,588,510**	**147,963,820**	**156,841,650**	**166,252,148**	**176,227,277**	**186,800,914**	**198,008,969**
Annual Repayment %	**9.83%**	**9.46%**	**10.43%**	**10.85%**	**10.99%**	**11.05%**	**10.02%**	**9.30%**	**9.65%**	**9.18%**

Notes:

(1) Debt issued when related capital project is substantially complete. Debt issued based on the assumption that 50% of annual approved debt will be issued the year following budget approval, with the remaining 50% issued 2 years following budget approval.

(2) Annual Principal Payments include principal payments on already issued debt plus forecasted principal payments based on the timing of the debt issuance in note (1).

(3) Tax and Rate Supported Debt Payments include principal and interest payments on already issued debt plus principal and interest payments on estimate future debt issuances assuming a 3.5% annual interest rate for a 10-year term.

(4) Own source revenue is estimated to increase at a rate of approximately 6% annually.

Staffing Summary

As part of the budget, the City reports on how many full-time equivalents (FTEs) it employs. The City's Hiring Policy (HR-005) outlines employement hiring authority and outlines that all new full-time positions must be approved by Council via the budget process.

Depending on the category of employee, the fixed number of hours tied to a position varies. Currently the City has employees in 35 hour a week positions (1,820 hour annually) and 40 hour a week positions (2,080 hour annually). These annual hours are used to calculate the full-time equivalency of part-time positions. Councillors are reported on as part-time at 0.57FTE each based on 1,040 hours of a full 1,820 hour position. Budgeted student positions are included in the FTE reported, but unpaid internships and volunteer positions are excluded.

	Full-time equivalents (FTEs)		
Department	**Full-Time**	**Part-Time**	**Total**
			-
Council & Mayor's Office	1.0	6.9	7.9
Administration and Corporate Support Services	50.0	7.3	57.3
Fire Services	82.0	-	82.0
Infrastructure Services & Public Works	68.6	15.0	83.6
Community Services - Recreation, Parks, Forestry & Cemeteries	35.5	37.2	72.7
Facilities	19.5	10.8	30.3
Planning, Building & By-Law Services	40.4	-	40.4
Economic Development & Strategic Initiatives	4.0	-	4.0
Water and Wastewater	30.0	2.2	32.2
Total	331.0	79.3	410.3

There are 4 additional full-time FTE's included in the 2026 budget when compared to the 2025 budget.
- A temporary Elections Coordinator position to support the upcoming Election process. This position is fully funded by the elections reserve in 2026 and will be ended upon completion of the election process.
- IT project manager approved by Council after the 2025 budget process via IS-2025-04, IT Strategic Plan, on April 8, 2025.
- Fire Prevention Officer approved via budget amendment during the 2026 budget process.
- Community Development Systems Analyst approved via budget amendment during the 2026 budget process.

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2026 OPERATING BUDGET

Costing Centre: 20-110-MAYOR'S OFFICE

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Expenses						
510010 - SALARIES/WAGES	76,226	78,697	78,114	82,871	4,757	
510200 - EMPLOYEE BENEFITS	23,110	23,745	24,967	26,265	1,298	
520010 - OFFICE EQUIP/SUPPLIES	2,501	1,807	2,100	2,100	-	
520020 - POSTAGE	943	132	500	500	-	
520050 - ADVERTISING	175	250	500	500	-	
520060 - CITY PROMOTIONS	4,118	4,561	5,000	5,000	-	
520090 - CONFERENCES/CONVENTIONS	11,860	8,868	10,000	10,000	-	
520200 - MILEAGE & MEETINGS	1,634	2,871	5,000	5,000	-	
520220 - CAR ALLOWANCE	5,000	4,880	4,800	4,800	-	
520650 - MOBILE COMMUNICATIONS	237	241	500	500	-	
540000 - OUTSIDE CONTRACTS	497	696	250	250	-	
560170 - CAPITAL EQUIPMENT	-	-	-	2,500	2,500	(1)
580090 - INTERDEPT RECOVERIES	-	-	-	(17,542)	(17,542)	(2)
	126,300	**126,746**	**131,731**	**122,744**	**(8,987)**	
Net Total	**(126,300)**	**(126,746)**	**(131,731)**	**(122,744)**	**8,987**	

Notes

(1) Technology replacement for new term of Council.

(2) Allocation to building (520), water (910) and wastewater (330) to enhance alignment with appropriate funding department.

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 20-111-COUNCILLORS

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Expenses						
510040 - PART-TIME	336,911	341,161	345,048	361,260	16,212	
510200 - EMPLOYEE BENEFITS	88,703	89,519	96,882	99,288	2,406	
520010 - OFFICE EQUIP/SUPPLIES	590	50	400	400	-	
520050 - ADVERTISING	-	50	500	500	-	
520080 - BOARD MEMBER EXPENSE	-	475	1,000	2,500	1,500	(1)
520090 - CONFERENCES/CONVENTIONS	12,788	41,748	60,000	60,000	-	
520100 - PROFESSIONAL DEVELOPMENT	534	-	-	-	-	
520200 - MILEAGE & MEETINGS	9,241	8,876	6,500	9,000	2,500	
520251 - INTEGRITY COMMISSIONER-OPERATING-CLERKS	-	-	20,000	20,000	-	
520650 - MOBILE COMMUNICATIONS	4,011	3,912	4,500	4,500	-	
560170 - CAPITAL EQUIPMENT	-	-	-	30,000	30,000	(2)
580090 - INTERDEPT RECOVERIES	-	-	-	(73,432)	(73,432)	(3)
	452,778	**485,791**	**534,830**	**514,016**	**(20,814)**	
Net Total	**(452,778)**	**(485,791)**	**(534,830)**	**(514,016)**	**20,814**	

Notes

(1) Supports Council representation on AMO and OSUM boards.

(2) Technology replacement for new term of Council.

(3) Allocation to building (520), water (910) and wastewater (330) to enhance alignment with appropriate funding department.

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 20-112-CITY MANAGER / CAO

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Expenses						
510010 - SALARIES/WAGES	524,302	414,512	409,040	442,658	33,618	
510020 - OTHER SALARIES	(72,426)	(3,285)	-	-	-	
510100 - OVERTIME	35,509	15,330	-	-	-	
510200 - EMPLOYEE BENEFITS	113,844	111,357	122,810	126,480	3,670	
520010 - OFFICE EQUIP/SUPPLIES	821	1,448	700	700	-	
520020 - POSTAGE	461	-	-	-	-	
520060 - CITY PROMOTIONS	25,300	-	-	-	-	
520090 - CONFERENCES/CONVENTIONS	1,727	6,107	6,270	6,500	230	
520100 - PROFESSIONAL DEVELOPMENT	7,700	6,798	7,700	7,700	-	
520110 - MEMBERSHIPS	2,558	3,960	3,185	3,350	165	
520200 - MILEAGE & MEETINGS	1,545	8,424	8,000	8,000	-	
520220 - CAR ALLOWANCE	7,500	6,100	6,000	6,000	-	
520250 - MISCELLANEOUS	1,660	1,477	1,500	1,500	-	
520470 - CONTINGENCIES	51,798	35,373	50,000	-	(50,000)	(1)
520650 - MOBILE COMMUNICATIONS	1,483	512	1,300	800	(500)	
521000 - STRATEGIC INITIATIVES	-	-	-	40,000	40,000	(1)
530000 - OUTSIDE CONSULTING	17,937	11,339	15,000	15,000	-	
530570 - SPECIAL EVENTS	-	-	-	16,000	16,000	(1)
540000 - OUTSIDE CONTRACTS	576	696	-	300	300	
580090 - INTERDEPT RECOVERIES	(6,493)	(18,845)	(5,847)	(83,999)	(78,152)	(2)
	715,801	**601,304**	**625,658**	**590,989**	**(34,669)**	
Net Total	**(715,801)**	**(601,304)**	**(625,658)**	**(590,989)**	**34,669**	

Notes

(1) Strategic Initiatives account and special events account have been established to better reflect usage of funds. This account includes costs for advocacy work done by staff annually at AMO as well as special strategic initiatives projects supported by the CAO's office.
(2) Allocation to building (520), water (910) and wastewater (330) to enhance alignment with appropriate funding department.

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 20-120-CLERKS

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Revenues						
320230 - FEE/SC - MARRIAGE ADMIN FEE	17,492	22,647	17,500	20,000	2,500	
320290 - FEE/SC - BURIAL PERMITS	14,018	12,353	12,000	14,000	2,000	
320310 - FEE/SC - PHOTOCOPYING	3,184	1,656	1,500	1,500	-	
320320 - FEE/SC - COMMISSIONERS	6,736	6,502	6,000	6,000	-	
320800 - FEE/SC - PROMOTIONAL ITEMS	854	674	2,000	1,000	(1,000)	
340020 - LIC - BINGO/LOTTERY	106,441	134,860	105,000	130,000	25,000	
340030 - LIC - MARRIAGE	35,880	31,895	38,000	38,000	-	
350850 - TRANSFER FROM RESERVE - ELECTIONS	-	-	-	350,000	350,000	(1)
	184,603	**210,586**	**182,000**	**560,500**	**378,500**	
Expenses						
510010 - SALARIES/WAGES	470,054	374,700	578,754	738,774	160,020	(1)
510020 - OTHER SALARIES	2,849	(157)	-	-	-	
510040 - PART-TIME	7,028	141,463	-	31,200	31,200	(1)
510100 - OVERTIME	1,040	1,580	1,111	11,000	9,889	(1)
510200 - EMPLOYEE BENEFITS	176,993	218,116	221,713	265,656	43,943	(1)
520010 - OFFICE EQUIP/SUPPLIES	5,439	12,527	6,000	6,000	-	
520020 - POSTAGE	1,849	714	1,000	1,000	-	
520050 - ADVERTISING	101	-	2,000	1,000	(1,000)	
520060 - CITY PROMOTIONS	7,500	(155)	7,500	7,500	-	
520090 - CONFERENCES/CONVENTIONS	1,167	812	4,400	6,000	1,600	
520100 - PROFESSIONAL DEVELOPMENT	4,541	16,241	3,575	5,000	1,425	
520110 - MEMBERSHIPS	2,102	866	2,500	2,500	-	
520200 - MILEAGE & MEETINGS	166	717	1,000	1,000	-	
520220 - CAR ALLOWANCE	1,250	1,220	1,200	1,200	-	
520240 - MEAL ALLOWANCE	-	10	100	100	-	
520250 - MISCELLANEOUS	330	388	400	400	-	
520251 - INTEGRITY COMMISSIONER-OPERATING-CLERKS	16,740	30,083	-	-	-	
520252 - ADVISORY COMMITTEE ACTIVITY	2,363	2,172	5,000	5,000	-	
520260 - ELECTIONS	-	-	-	190,599	190,599	(1)
520270 - LEASES - PROPERTY	5,643	6,615	7,000	7,000	-	
520650 - MOBILE COMMUNICATIONS	407	418	500	2,000	1,500	
540000 - OUTSIDE CONTRACTS	1,193	866	2,000	2,000	-	
550000 - MARRIAGE LIC SUPPLIES	14,400	7,200	15,000	15,000	-	
550010 - DUPLICATING SUPPLIES	9,856	7,306	10,000	10,000	-	
550110 - AWARDS	4,109	9,243	9,000	10,000	1,000	
580090 - INTERDEPT RECOVERIES	-	-	-	(107,593)	(107,593)	(2)
580500 - TRANSFER TO RESERVES	40,000	50,000	75,000	-	(75,000)	(3)
580530 - TRANSFER TO RESERVE - ELECTIONS	-	-	-	100,000	100,000	(3)
	777,119	**882,945**	**954,753**	**1,312,336**	**357,583**	
Net Total	**(592,515)**	**(672,360)**	**(772,753)**	**(751,836)**	**20,917**	

Notes

(1) Election expense budget is $350,000 ($159,401 in salary/benefits and $190,599 in other related expenses (eg. Supplies/technology) and is fully funded by the Election reserve.

(2) Allocation to building (520), water (910) and wastewater (330) to enhance alignment with appropriate funding department.

(3) Annual contribution to Election Reserve to support the 2030 Election. Transfer to Reserve account has been renamed.

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 20-125-COMMUNICATIONS

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Revenues						
320200 - OTHER MUNICIPAL GRANTS	-	-	-	7,500	7,500	(1)
320480 - FEE/SC - ADVERTISING	11,495	14,193	12,000	13,000	1,000	
330250 - DONATIONS	20,000	-	-	-	-	
	31,495	**14,193**	**12,000**	**20,500**	**8,500**	
Expenses						
510010 - SALARIES/WAGES	181,079	222,890	368,255	392,290	24,035	
510020 - OTHER SALARIES	(1,376)	(757)	-	-	-	
510040 - PART-TIME	-	53,121	-	-	-	
510100 - OVERTIME	1,365	1,734	-	-	-	
510200 - EMPLOYEE BENEFITS	64,426	107,289	135,128	133,914	(1,214)	
520010 - OFFICE EQUIP/SUPPLIES	975	3,023	1,500	1,750	250	
520050 - ADVERTISING	64,761	65,732	50,000	50,000	-	
520060 - CITY PROMOTIONS	-	1,981	10,300	7,500	(2,800)	
520090 - CONFERENCES/CONVENTIONS	-	-	-	5,000	5,000	
520100 - PROFESSIONAL DEVELOPMENT	825	782	825	5,000	4,175	
520110 - MEMBERSHIPS	375	607	1,000	1,500	500	
520200 - MILEAGE & MEETINGS	-	-	500	500	-	
520240 - MEAL ALLOWANCE	130	-	-	-	-	
520650 - MOBILE COMMUNICATIONS	409	409	500	1,000	500	
530570 - SPECIAL EVENTS	987	1,134	2,500	1,250	(1,250)	
540000 - OUTSIDE CONTRACTS	26,998	10,378	10,000	20,000	10,000	(1)
580090 - INTERDEPT RECOVERIES	-	-	-	(74,770)	(74,770)	(2)
	340,955	**468,323**	**580,508**	**544,934**	**(35,574)**	
Net Total	**(309,460)**	**(454,131)**	**(568,508)**	**(524,434)**	**44,074**	

Notes

(1) Dedicated funding and related expenditure to produce the annual Economic Development Magazine. Moved from Ec Development (710) department.

(2) Allocation to building (520), water (910) and wastewater (330) to enhance alignment with appropriate funding department.

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 20-130-FINANCE

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Revenues						
320340 - FEE/SC - TAX REGISTER	20,557	8,935	55,000	55,000	-	
320350 - FEE/SC - TAX/WTR CERT	43,440	48,660	50,000	50,000	-	
320351 - NEW TAX ROLL & OWNERSHIP CHANGE	73,260	64,540	55,000	55,000	-	
320352 - FEE/SC- MORTGAGE CO. FEE	-	-	25,000	50,000	25,000	
320460 - FEE/SC - MISCELLANEOUS	21,736	23,703	20,000	20,000	-	
320470 - FEE/SC - ACCT ADMIN	39,915	47,510	40,000	40,000	-	
320870 - FEE/SC - ADD TO TAX ROLL	72,400	90,350	80,000	80,000	-	
320880 - FEE/SC - TAXES VERBAL REQUEST	20,615	31,267	22,000	10,000	(12,000)	
330020 - NSF CHARGES	10,265	9,520	10,000	10,000	-	
330360 - MISCELLANEOUS	-	141	1,500	-	(1,500)	
	302,188	**324,626**	**358,500**	**370,000**	**11,500**	
Expenses						
510010 - SALARIES/WAGES	1,528,145	1,965,720	2,078,191	2,074,051	(4,140)	
510020 - OTHER SALARIES	11,850	12,127	-	-	-	
510040 - PART-TIME	75,932	12,707	-	-	-	
510100 - OVERTIME	2,611	11,341	9,365	9,935	570	
510200 - EMPLOYEE BENEFITS	635,161	827,513	759,352	713,844	(45,508)	
520010 - OFFICE EQUIP/SUPPLIES	13,508	15,613	13,850	13,850	-	
520020 - POSTAGE	68,485	34,700	23,000	23,000	-	(1)
520060 - CITY PROMOTIONS	2,000	(607)	2,000	2,000	-	
520090 - CONFERENCES/CONVENTIONS	4,214	8,538	8,300	8,000	(300)	
520100 - PROFESSIONAL DEVELOPMENT	8,970	4,181	8,970	13,850	4,880	
520110 - MEMBERSHIPS	5,771	7,928	7,946	10,494	2,548	
520200 - MILEAGE & MEETINGS	337	1,661	3,000	1,700	(1,300)	
520220 - CAR ALLOWANCE	-	5,850	6,000	6,000	-	
520240 - MEAL ALLOWANCE	385	259	500	500	-	
520340 - BANK SERVICE CHARGES	10,197	10,080	9,000	26,700	17,700	(2)
520350 - TAX REGISTRATION	-	-	-	55,000	55,000	(3)
520650 - MOBILE COMMUNICATIONS	1,165	1,168	1,500	1,500	-	
540000 - OUTSIDE CONTRACTS	137,815	24,983	35,000	53,300	18,300	
550020 - BILLING SERVICES	1,464	47,831	49,000	95,000	46,000	(1)
550030 - ARMOURED CAR SERVICES	10,583	10,496	10,840	10,800	(40)	
550040 - AUDIT FEES	57,290	67,950	71,810	75,400	3,590	
580090 - INTERDEPT RECOVERIES	(103,249)	(299,681)	(556,831)	(791,700)	(234,869)	(4)
	2,472,635	**2,770,359**	**2,540,793**	**2,403,224**	**(137,569)**	
Net Total	**(2,170,447)**	**(2,445,733)**	**(2,182,293)**	**(2,033,224)**	**149,069**	

Notes

(1) Combined postage paid to 3rd party billing service with billing services account. Postage in 520020 is for documents mailed directly from the City's offices.

(2) Moved bank service charges from general expenditures (135), water (910) and wastewater (330) and combined in finance where they are managed.

(4) Moved tax registration expense from general expenditures (135) to finance where they are managed and offset with tax registration fee above.

(4) Allocation to building (520), library (136), water (910) and wastewater (330) to enhance alignment with appropriate funding department.

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 20-131-INFORMATION SERVICES

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Revenues						
330200 - SALE OF EQUIPMENT	1,200	-	-	-	-	
	1,200	**-**	**-**	**-**	**-**	
Expenses						
510010 - SALARIES/WAGES	421,557	392,431	457,990	622,857	164,867	(2)
510020 - OTHER SALARIES	-	(6,679)	-	-	-	
510100 - OVERTIME	-	415	-	-	-	
510200 - EMPLOYEE BENEFITS	152,453	196,295	163,137	211,288	48,151	(2)
520010 - OFFICE EQUIP/SUPPLIES	50,446	54,592	52,000	58,000	6,000	
520020 - POSTAGE	161	2	50	50	-	
520090 - CONFERENCES/CONVENTIONS	3,776	2,581	3,300	5,500	2,200	
520100 - PROFESSIONAL DEVELOPMENT	6,600	4,730	6,600	6,600	-	
520110 - MEMBERSHIPS	463	463	1,100	1,100	-	
520200 - MILEAGE & MEETINGS	-	216	500	200	(300)	
520240 - MEAL ALLOWANCE	-	-	50	-	(50)	
520630 - UTILITIES - PHONE/FAX	114,256	95,859	106,000	96,000	(10,000)	
520650 - MOBILE COMMUNICATIONS	1,856	1,327	2,000	1,500	(500)	
520660 - DATA LINES	16,070	7,454	19,000	9,000	(10,000)	
540000 - OUTSIDE CONTRACTS	133,933	159,683	104,330	146,330	42,000	
540040 - CNTRCT-HOLDBACKS	-	63	-	-	-	
540270 - CNTRCT - SOFTWARE SUPPORT	999,894	836,707	1,197,833	1,550,000	352,167	
560170 - CAPITAL EQUIPMENT	-	-	240,000	240,000	-	
580090 - INTERDEPT RECOVERIES	(18,394)	(53,389)	(30,708)	(366,054)	(335,346)	(1)
	1,883,071	**1,692,751**	**2,323,182**	**2,582,371**	**259,189**	
Net Total	**(1,881,871)**	**(1,692,751)**	**(2,323,182)**	**(2,582,371)**	**(259,189)**	

Notes

(1) Allocation to building (520), water (910) and wastewater (330) to enhance alignment with appropriate funding department.

(2) Includes new IT project manager approved by Council after the 2025 budget process via IS-2025-04, IT Strategic Plan, on April 8, 2025.

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 20-140-LEGAL

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Revenues						
320360 - FEE/SC - LEGAL FEES	706	827	1,500	10,000	8,500	
	706	**827**	**1,500**	**10,000**	**8,500**	
Expenses						
510010 - SALARIES/WAGES	156,510	98,607	259,986	91,217	(168,769)	(1)
510020 - OTHER SALARIES	923	(1,541)	-	-	-	
510100 - OVERTIME	471	74	-	-	-	
510200 - EMPLOYEE BENEFITS	56,722	38,482	65,275	26,912	(38,363)	
520010 - OFFICE EQUIP/SUPPLIES	1,346	600	3,000	1,000	(2,000)	
520020 - POSTAGE	31	1	200	200	-	
520090 - CONFERENCES/CONVENTIONS	133	-	3,550	-	(3,550)	
520100 - PROFESSIONAL DEVELOPMENT	1,100	-	4,100	1,000	(3,100)	
520110 - MEMBERSHIPS	100	-	3,415	500	(2,915)	
520200 - MILEAGE & MEETINGS	-	-	200	-	(200)	
520580 - TITLE SEARCH/LAND FEES	7,100	10,465	8,000	8,000	-	
520650 - MOBILE COMMUNICATIONS	97	233	300	300	-	
540000 - OUTSIDE CONTRACTS	1,516	866	2,000	42,000	40,000	(1)
550210 - LEGAL - RETAINER	65,801	125,521	-	125,000	125,000	(1)
550220 - OUTSIDE LEGAL COSTS	183,075	197,957	100,000	100,000	-	(2)
580090 - INTERDEPT RECOVERIES	-	-	-	(47,888)	(47,888)	(3)
	474,925	**471,265**	**450,026**	**348,241**	**(101,785)**	
Net Total	**(474,219)**	**(470,438)**	**(448,526)**	**(338,241)**	**110,285**	

Notes

(1) Legal advice has been transitioned from a dedicated FTE to a retainer with an external lawyer and a separate support contract as needed.

(2) Corporate outside legal advice is managed centrally and budgeted in this costing centre. Beginning with 2026, legal costs that specifically support the planning and development area will now be budgeted in costing centre (510).

(3) Allocation to building (520), water (910) and wastewater (330) to enhance alignment with appropriate funding department.

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 20-150-HUMAN RESOURCES

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Expenses						
510010 - SALARIES/WAGES	339,850	426,573	438,278	798,685	360,407	
510020 - OTHER SALARIES	996	(1,066)	-	-	-	
510040 - PART-TIME	349,979	300,040	289,638	307,242	17,604	
510100 - OVERTIME	5,768	4,540	1,000	1,000	-	
510200 - EMPLOYEE BENEFITS	224,780	255,027	201,029	322,097	121,068	
510230 - SELF INSURED EMP BENEFITS	1,187	3,965	8,000	8,000	-	
520010 - OFFICE EQUIP/SUPPLIES	1,138	718	2,965	1,000	(1,965)	
520020 - POSTAGE	268	260	800	800	-	
520050 - ADVERTISING	22,190	43,597	26,605	26,605	-	
520060 - CITY PROMOTIONS	25,000	16,974	25,000	25,000	-	
520090 - CONFERENCES/CONVENTIONS	2,361	3,669	4,000	5,000	1,000	
520100 - PROFESSIONAL DEVELOPMENT	8,250	4,611	5,000	5,000	-	
520110 - MEMBERSHIPS	2,127	3,107	4,500	4,500	-	
520140 - CORPORATE TRAINING	57,715	50,883	60,000	60,000	-	
520200 - MILEAGE & MEETINGS	1,429	175	1,000	1,000	-	
520250 - MISCELLANEOUS	666	1,129	1,800	1,800	-	
520650 - MOBILE COMMUNICATIONS	492	468	700	700	-	
540000 - OUTSIDE CONTRACTS	74,264	59,453	48,000	60,000	12,000	
550220 - OUTSIDE LEGAL COSTS	177,292	256,374	150,000	150,000	-	
550300 - UNION NEGOTIATIONS	4,644	3,197	6,000	6,000	-	
550350 - PRINTING	956	1,028	1,500	1,500	-	
580090 - INTERDEPT RECOVERIES	-	-	-	(243,770)	(243,770)	(1)
	1,301,351	**1,434,721**	**1,275,815**	**1,542,159**	**266,344**	
Net Total	**(1,301,351)**	**(1,434,721)**	**(1,275,815)**	**(1,542,159)**	**(266,344)**	

Notes
(1) Allocation to building (520), library (136), water (910) and wastewater (330) to enhance alignment with appropriate funding department.

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 20-134-TAXATION / GENERAL REVENUE

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Revenues						
310010 - TAXES	46,373,183	49,261,757	52,640,869	55,852,270	3,211,401	
310100 - LOCAL IMPROVEMENTS	20	20	20	20	-	
310130 - BUS IMPROVEMENT AREAS	180,913	180,913	180,913	-	(180,913)	(1)
310210 - TAXES - SUPPLEMENTAL	1,712,463	1,318,040	1,150,000	1,400,000	250,000	
310300 - PIL - GVMT SERVICES	166,834	131,131	84,000	89,000	5,000	
310310 - PIL - PWC & CANADA POST	20,388	20,746	21,100	21,000	(100)	
310320 - PIL - CANADA ENT. SLSA	38,930	40,687	40,000	40,000	-	
310340 - PIL - ONTARIO HYDRO	100,154	100,331	106,000	103,000	(3,000)	
310350 - PIL - REGION	391,894	461,192	400,000	441,000	41,000	
310360 - PIL - WELLAND HYDRO	38,323	39,044	41,000	40,000	(1,000)	
310380 - PIL - NIAGARA COLLEGE	200,156	200,156	200,155	235,000	34,845	
310390 - PIL - HOSPITAL	15,371	15,371	15,500	17,000	1,500	
310410 - PIL - RAILWAYS(ACREAGE)	31,082	30,071	32,000	33,000	1,000	
320010 - UNCONDITIONAL GRANTS ONT	3,948,900	3,911,400	4,047,700	4,005,600	(42,100)	
320040 - FEDERAL GRANTS	1,730,588	1,778,624	1,825,819	-	(1,825,819)	(2)
320050 - ONTARIO SPECIFIC GRANTS	2,295,195	3,858,591	3,035,395	-	(3,035,395)	(2)
320770 - DISCOUNTS	82	565	500	500	-	
330050 - PEN/INTEREST ON TAXES	1,420,729	1,854,149	1,450,000	1,700,000	250,000	
330060 - INTEREST INCOME	7,293	74,874	7,500	7,500	-	
330080 - PROVINCIAL OFFENCES ACT	30,240	42,766	35,000	9,000	(26,000)	
330090 - SUBSIDIARY INVESTMENT	356,250	356,250	356,250	356,250	-	
330100 - INVESTMENT INCOME	3,110,978	2,774,844	2,350,000	5,650,000	3,300,000	(3)
330101 - INVESTMENT INCOME : TRANSFER TO RESERVE	-	-	-	(2,200,000)	(2,200,000)	(3)
330120 - DIVIDEND INCOME	1,000,000	1,100,000	1,000,000	1,000,000	-	
330260 - PROFESSIONAL SERVICES	-	51,000	-	-	-	
330360 - MISCELLANEOUS	110,187	39,785	120,890	-	(120,890)	
330390 - TRANSFER FROM RESERVE - INSURANCE	-	-	100,000	-	(100,000)	
330400 - RENTS & LEASES	32,493	27,986	91,636	78,845	(12,791)	
340550 - F/X GAIN/LOSS	105,566	16,823	-	-	-	
350650 - TRANSFER FROM RESERVE- ECONOMIC DEVELOPMENT	-	-	-	525,000	525,000	(4)
350720 - TRANSFER FROM RESERVE - OPTG SURPLUS	563,000	567,000	740,000	-	(740,000)	
350860 - TRANSFER FROM RESERVE- INFRASTRUCTURE RENEWAL	465,000	465,000	-	-	-	
Net Total	**64,446,213**	**68,719,116**	**70,072,247**	**69,403,985**	**(668,262)**	

Notes

(1) New costing centre established to distinguish the BIA activities separately. Moved to Northtown BIA (132) and Downtown BIA (133).
(2) Grants dedicated to support the capital program have been removed from the operating budget and are reflected directly in the capital budget.
(3) Investment income is now presented on a gross basis with the related transfer to reserve shown in account 330101.
(4) Transfer from economic development reserve to support tax increment grants budgeted in general expenditures (135).

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 20-135-GENERAL EXPENDITURES

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Expenses						
510200 - EMPLOYEE BENEFITS	164,806	133,904	289,441	295,000	5,559	
520060 - CITY PROMOTIONS	75,000	40,000	40,000	-	(40,000)	
520110 - MEMBERSHIPS	19,030	18,806	17,405	17,405	-	
520120 - UNCOLLECTABLE ACCOUNTS	254	1,711	10,000	10,000	-	
520140 - CORPORATE TRAINING	-	-	80,313	-	(80,313)	(1)
520250 - MISCELLANEOUS	13,791	302	-	-	-	
520340 - BANK SERVICE CHARGES	3,615	5,922	10,000	-	(10,000)	(2)
520350 - TAX REGISTRATION	14,343	7,271	20,000	-	(20,000)	(3)
520370 - SICK LEAVE PAYOUTS	-	7,292	-	-	-	
520410 - CHARITABLE REBATES	-	-	-	20,000	20,000	(4)
520420 - TAXES - CITY OWNED PROP	27,024	121,824	2,300	2,300	-	
520430 - TAX W/O - CURRENT	1,377,954	1,472,892	1,724,923	190,000	(1,534,923)	(4)
520440 - TAX W/O - PRIOR YEARS	105,116	117,661	880,000	-	(880,000)	(4)
520450 - TAX W/O - PEN/INTEREST	2,636	120,258	96,000	-	(96,000)	(4)
520460 - TAX W/O - RECOVERIES	(229,583)	(190,892)	(1,033,000)	-	1,033,000	(4)
520470 - CONTINGENCIES	236,464	406,438	1,586,268	149,655	(1,436,613)	
520510 - B.I.A. AREAS	180,913	180,913	180,913	-	(180,913)	(5)
520700 - INS - BUILDING/EQUIPMENT	182,045	215,207	208,550	239,000	30,450	
520730 - INS - LIABILITY	442,129	466,201	466,205	514,000	47,795	
520740 - INS - DEDUCTIBLE	339,054	687,289	315,000	315,000	-	
530000 - OUTSIDE CONSULTING	32,400	7,809	40,000	40,000	-	
540520 - TRSF TO MEDICAL RECRUIT PRGM	81,000	81,000	-	-	-	
540581 - TAX INCREMENT GRANTS	-	-	-	1,875,000	1,875,000	(4)
580090 - INTERDEPT RECOVERIES	-	-	-	(122,357)	(122,357)	(6)
580200 - TRANSFER TO CAPITAL	7,788,195	8,861,474	7,888,395	-	(7,888,395)	(7)
580510 - TRANSFER TO RESERVE FUND	1,730,588	1,778,624	1,825,819	-	(1,825,819)	(7)
580880 - IO -INTEREST	121,298	103,780	90,715	-	(90,715)	(8)
580890 - IO - PRINCIPAL	623,860	509,879	395,970	-	(395,970)	(8)
580900 - DEBT CHGS - INTEREST	1,577,002	833,361	982,877	-	(982,877)	(8)
580910 - DEBT CHGS - PRINCIPAL	5,902,615	5,290,681	4,764,841	-	(4,764,841)	(8)
580920 - OTHER DEBT INTEREST	(51,654)	73,932	-	-	-	(8)
	20,759,895	**21,353,537**	**20,882,935**	**3,545,003**	**(17,337,932)**	
Net Total	**(20,759,895)**	**(21,353,537)**	**(20,882,935)**	**(3,545,003)**	**17,337,932**	

Notes

(1) Corporate Training is fully budgeted in Human Resources (150).

(2) Moved bank service charges fom general expenditures and combined in finance (130) where they are managed.

(3) Moved tax registration expense to finance (130) where they are managed.

(4) Seperated tax increment grants and charitable rebates into new accounts that are separate from tax write-offs. Adjusted tax write-off budget to 3 year average.

(5) New costing centre established to distinguish the BIA activities separately. Moved to Northtown BIA (132) and Downtown BIA (133).

(6) Allocation to building (520), water (910) and wastewater (330) to enhance alignment with appropriate funding department.

(7) Grants dedicated to support the capital program have been removed from the operating budget and are reflected directly in the capital budget.

(8) New costing centre established to distinguish the total capital contribution for the City separate from other general expenditures. Moved to capital contributions (129).

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 20-129-CAPITAL CONTRIBUTIONS

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Expenses						
580201 - TRANSFER TO CAPITAL RESERVE	-	-	-	4,980,000	4,980,000	(1)
580880 - IO -INTEREST	-	-	-	79,528	79,528	(1)
580890 - IO - PRINCIPAL	-	-	-	399,260	399,260	(1)
580900 - DEBT CHGS - INTEREST	-	-	-	1,186,832	1,186,832	(1)
580910 - DEBT CHGS - PRINCIPAL	-	-	-	5,346,532	5,346,532	(1)
580920 - OTHER DEBT INTEREST	-	-	-	(61,603)	(61,603)	(2)
	-	**-**	**-**	**11,930,549**	**11,930,549**	
Net Total	**-**	**-**	**-**	**(11,930,549)**	**(11,930,549)**	

Notes

(1) New costing centre to distinguish the total capital contribution for the City separate from other general expenditures. Moved from General Expenditures (135) department.

(2) Establish budget to account for debt interest accrual.

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 20-132-NORTHTOWN BUSINESS IMPROVEMENT AREA

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Revenues						
310130 - BUS IMPROVEMENT AREAS	-	-	-	59,180	59,180	(1)
310160 - BUS IMPROVEMENT AREA- SEAWAY MALL	-	-	-	2,320	2,320	(1)
	-	**-**	**-**	**61,500**	**61,500**	
Expenses						
520510 - B.I.A. AREAS	-	-	-	61,500	61,500	(1)
	-	**-**	**-**	**61,500**	**61,500**	
Net Total	**-**	**-**	**-**	**-**	**-**	

Notes
(1) New costing centre to distinguish the BIA activities separately. Moved from general taxation (134) and expenditures (135).

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

North Welland BIA Budget

	2025 Budget	2026 Budget	Variance $	Variance Explanation
Revenue				
Transfer from Reserves/Acc Surplus	98,900	119,375	20,475	
Total revenue	**98,900**	**119,375**	**20,475**	
Expenses				
Advertising Radio/Misc.	15,000	20,000	5,000	Increased awareness of NWBIA
Advertising Web	8,000	10,000	2,000	Increased awareness of NWBIA
Audit Fee	3,000	3,000	-	
Bank Charges	100	100	-	
Garbage Removal	2,400	2,400	-	
Insurance	1,400	1,400	-	
Beautification & Décor	85,000	85,000	-	
Office Supplies/Promo Material	2,000	2,000	-	
Sponsorships& Events	23,500	25,000	1,500	
Website Management	-	6,975	6,975	Creation of new website
Project Management	20,000	25,000	5,000	
			-	
Total Expenses	**160,400**	**180,875**	**20,475**	
Total Levy Requested	**61,500**	**61,500**	**-**	
BIA Levy	59,180	59,180	-	
Seaway Mall Levy	2,320	2,320	-	
Reserve/Acc Surplus Balance @ September 30, 2025	30,505	-	30,505	

2026 OPERATING BUDGET

Costing Centre: 20-133-DOWNTOWN BUSINESS IMPROVEMENT AREA

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Revenues						
310130 - BUS IMPROVEMENT AREAS	-	-	-	125,500	125,500	(1)
	-	**-**	**-**	**125,500**	**125,500**	
Expenses						
520510 - B.I.A. AREAS	-	-	-	125,500	125,500	(1)
	-	**-**	**-**	**125,500**	**125,500**	
Net Total	**-**	**-**	**-**	**-**	**-**	

Notes

(1) New costing centre to distinguish the BIA activities separately. Moved from general taxation (134) and expenditures (135).

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

Downtown Welland BIA Budget

	2025 Budget	2026 Budget	Variance $	Variance Explanation
Revenue				
Grants and Scholarships	20,000	20,250	250	2% inflation adjustment
Canada Summer Jobs	12,500	12,750	250	2% inflation adjustment
Transfer from Reserves/Acc Surplus				
Total Revenue	**32,500**	**33,000**	**500**	
Expenses				
Administration				
Insurance	2,400	2,450	50	2% inflation adjustment
Conferences, Meetings, AGM	2,500	2,550	50	2% inflation adjustment
Audit & Professional Services	2,650	2,700	50	2% inflation adjustment
Office Supplies & PPE	5,000	5,100	100	2% inflation adjustment
Bookkeeping	5,400	5,500	100	2% inflation adjustment
Technology	2,390	2,450	60	2% inflation adjustment
Memberships	300	300	-	
Administration	13,305	13,500	195	2% inflation adjustment
Total Administration	**33,945**	**34,550**	**605**	
Beautification				
Planters	7,850	8,000	150	2% inflation adjustment
Baskets	7,100	7,250	150	2% inflation adjustment
Maintenance	19,400	19,800	400	2% inflation adjustment
Seasonal	10,000	10,200	200	2% inflation adjustment
Street Crew	5,000	5,100	100	2% inflation adjustment
Administration	6,600	6,700	100	2% inflation adjustment
Total Beautification	**55,950**	**57,050**	**1,100**	
Community Events				
Community Events & Workshops	14,000	14,250	250	2% inflation adjustment
Administration	32,800	33,500	700	2% inflation adjustment
Total Community Events	**46,800**	**47,750**	**950**	
Promotional				
Marketing	5,500	5,650	150	2% inflation adjustment
Banner Maintenance	1,500	1,500	-	
Administration	11,800	12,000	200	2% inflation adjustment
Total Promotional	**18,800**	**19,150**	**350**	
Total Expenses	**155,495**	**158,500**	**3,005**	
Total Levy Requested	**122,995**	**125,500**	**2,505**	**2.04%**
Reserve/Acc Surplus Balance @ September 30, 2025	93,984	93,984	-	**$93,984 = Fiscal 2024 YE acc. surplus**

2026 OPERATING BUDGET

Costing Centre: 20-136-WELLAND PUBLIC LIBRARY

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Revenues						
330260 - PROFESSIONAL SERVICES	-	-	52,530	-	(52,530)	(1)
330300 - COST SHARING	-	-	135,000	-	(135,000)	(1)
330400 - RENTS & LEASES	-	-	1	1	-	
350550 - TRANSFER FROM RESERVE FUND - DEVELOPMENT CHARGES	-	-	82,100	-	(82,100)	(2)
350890 - TRANSFER FROM RESERVE- LIBRARY	-	-	-	190,850	190,850	(3)
	-	**-**	**269,631**	**190,851**	**(78,780)**	
Expenses						
540550 - WELLAND PUBLIC LIBRARY	-	-	2,801,670	2,696,529	(105,141)	
580010 - INTERDEPT TRANSFERS	-	-	-	202,391	202,391	(1)
580220 - TRANSFER TO CAPITAL RESERVE - LIBRARY	-	-	-	117,900	117,900	(4)
	-	**-**	**2,801,670**	**3,016,820**	**215,150**	
Net Total	**-**	**-**	**(2,532,039)**	**(2,825,969)**	**(293,930)**	

Notes

(1) Reflected shared services per the Library Shared Services agreement in the interdepartment transfers account for consistent presentation across the City.

(2) Funding sources dedicated to support the capital program have been removed from the operating budget and are reflected directly in the capital budget.

(3) Disclosing transfers to and from reserves included in the Library budget seperately.

(4) Disclosing annual contribution to support the library capital program seperately for consistent presentation across the City.

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

WELLAND PUBLIC LIBRARY
DRAFT 2026 WELLAND PUBLIC LIBRARY BUDGET

ACCOUNT	REVENUE	2025 BUDGET Main Branch	2025 Seaway Mall Branch	2025 Diamond Trail Branch	2025 Bookmobile	2025 Consolidated		2026 BUDGET Main Branch	2026 Seaway Mall Branch	2026 Diamond Trail Branch	2026 Bookmobile	2026 Consolidated	% Increase /Decrease
Operating													
320040	Federal grants	0	0	0	0	0			0	0	0	0	0.00%
320050	Ontario Specific Grants	48,626	48,626	48,626	0	145,878		57,626	48,626	48,626	0	154,878	6.17%
320150	Other Grants	0	0	0	0	0		0	0	0	0	0	0.00%
320200	Other Municipal grants	2,137,583	323,162	110,734	30,191	2,601,670		2,167,065	320,861	111,236	108,907	2,708,069	4.09%
320310	FEE/SC - Photocopying	7,000	4,500	500	0	12,000		7,910	5,000	500	0	13,410	11.75%
320520	FEE/SC - Programs	2,000	1,000	0	0	3,000		3,500	1,500	500	0	5,500	83.33%
320950	Desk Receipts	750	250	250	0	1,250		750	250	250	0	1,250	0.00%
320960	Fundraising	1,000	500	0	0	1,500		1,000	500	0	0	1,500	0.00%
330060	Interest Income	40,000	0	0	0	40,000		40,000	0	0	0	40,000	0.00%
330150	Sale of Publications	1,000	0	0	0	1,000		1,000	0	0	0	1,000	0.00%
330250	Donations	12,000	0	0	0	12,000		12,000	0	0	0	12,000	0.00%
330300	Cost Sharing	0	0	0	0	0		0	0	0	0	0	0.00%
330360	Miscellaneous	400	100	100	0	600		400	100	100	0	600	0.00%
330400	Rents & Leases	2,400	600	0	0	3,000		2,600	700	0	0	3,300	10.00%
380200	Transfer from Operating Reserve	100,000	0	0	0	100,000		175,000	0	0	15,850	190,850	90.85%
Capital													
320200	Other Municipal Grants	110,900	6,000	1,000	0	117,900		110,900	6,000	1,000	0	117,900	0.00%
380200	Transfer from Bequest Reserve	5,000	0	0	0	5,000		0	0	0	0	0	-100.00%
380200	Development Charges	62,100	19,000	1,000	20,000	102,100		62,100	19,000	0	5,000	86,100	-15.67%
380200	Transfer from Reserves	140,000	5,000	5,000	258,000	408,000		185,000	5,000	5,000	10,000	205,000	-49.75%
	TOTAL REVENUES	**2,670,759**	**408,738**	**167,210**	**308,191**	**3,554,898**	**0**	**2,826,851**	**407,537**	**167,212**	**139,757**	**3,541,357**	-0.38%

ACCOUNT	EXPENDITURES	2025 BUDGET Main Branch	2025 Seaway Mall Branch	2025 Diamond Trail Branch	2025 Bookmobile	2025 Consolidated	2026 BUDGET Main Branch	2026 Seaway Mall Branch	2026 Diamond Trail Branch	2026 Bookmobile	2026 Consolidated	% Increase /Decrease
Operating												
510010	Salaries/Wages	1,045,022	134,390	0	17,276	1,196,688	1,083,370	134,390	0	61,667	1,279,427	6.91%
510040	Part-time	277,337	108,455	110,512	5,748	502,052	282,512	108,455	110,512	25,797	527,276	5.02%
510200	Employee Benefits	409,016	69,000	21,750	7,167	506,933	407,321	68,000	20,750	21,443	517,514	2.09%
520010	Office Equipment/Supplies	3,600	1,500	1,000	0	6,100	3,600	1,500	1,000	200	6,300	3.28%
520030	Operating Equipment/Supplies	7,500	4,400	600	0	12,500	7,500	4,400	600	500	13,000	4.00%
520050	Advertising & Promotions	11,000	1,600	1,400	0	14,000	11,000	1,600	1,400	0	14,000	0.00%
520090	Training and PD	24,000	0	0	0	24,000	24,000	0	0	0	24,000	0.00%
520110	Memberships	2,000	0	0	0	2,000	2,000	0	0	0	2,000	0.00%
520150	Lease Exp - Equipment	3,500	1,200	0	0	4,700	3,500	1,200	0	0	4,700	0.00%
520200	Mileage and Travel	3,500	500	500	0	4,500	3,800	500	500	0	4,800	6.67%
520330	Interest Charges	0	0	0	0	0	0	0	0	0	0	0.00%
520340	Bank Service Charges	6,000	0	0	0	6,000	6,000	0	0	0	6,000	0.00%
520570	Administration fees	4,250	0	0	0	4,250	4,250	0	0	0	4,250	0.00%
520600	Utilities - Heat	8,935	6,875	0	0	15,810	9,292	7,157	0	0	16,449	4.04%
520610	Utilities - Hydro	52,277	8,923	0	0	61,200	52,277	8,923	0	0	61,200	0.00%
520620	Utilities - Water/Sewer	4,120	0	0	0	4,120	4,208	0	0	0	4,208	2.14%
520630	Utilities - Phone/Fax	6,500	0	0	0	6,500	6,500	0	0	0	6,500	0.00%
520660	Data Lines	20,800	3,600	1,200	0	25,600	20,800	3,600	1,200	1,000	26,600	3.91%
520670	Postage & Freight	15,000	3,000	3,000	0	21,000	15,550	3,100	3,000	0	21,650	3.10%
520730	Insurance - Liability	11,200	5,180	3,620	0	20,000	8,500	5,180	3,620	2,700	20,000	0.00%
520850	Building Security	126,800	0	0	0	126,800	133,000	0	0	0	133,000	4.89%
530000	Outside Consulting and Contracted Services	102,530	1,100	0	0	103,630	160,120	1,100	0	0	161,220	55.57%
530010	Electronic Resources	95,000	0	0	0	95,000	95,000	0	0	0	95,000	0.00%
530020	Book Rentals	0	0	0	0	0	0	0	0	0	0	0.00%
530030	Periodicals	5,500	3,000	2,000	0	10,500	5,500	3,000	2,000	0	10,500	0.00%
530040	Purchased Processing	20,040	3,182	578	0	23,800	20,877	3,295	578	250	25,000	5.04%
530050	DT - Shared Costs	0	0	9,600	0	9,600	0	0	10,380	0	10,380	8.13%
530490	Youth Programs	8,100	2,700	1,200	0	12,000	9,318	2,882	1,300	2,000	15,500	29.17%
540010	Contract - Janitorial	42,042	15,883	0	0	57,925	40,142	14,883	0	0	55,025	-5.01%
540180	Contract - Refuse	0	0	0	0	0	0	0	0	0	0	0.00%
540270	Contract - Software Support	27,300	3,000	3,000	0	33,300	33,200	3,000	3,000	0	39,200	17.72%
550040	Audit Fees	10,800	0	0	0	10,800	10,958	0	0	0	10,958	1.46%
550220	Outside Legal costs	5,000	0	0	0	5,000	5,000	0	0	0	5,000	0.00%
550350	Printing	4,090	1,250	250	0	5,590	4,756	1,372	372	0	6,500	16.28%
560020	Fuel - Vehicles	0	0	0	0	0			0	6,200	6,200	0.00%
560200	Vehicle Maintenance	0	0		0	0				3,000	3,000	0.00%
Capital												0.00%
560140	Books & Library Materials	168,000	25,000	2,000	30,000	225,000	168,000	25,000	2,000	5,000	200,000	-11.11%
560150	Capital Equipment & Vehicles	140,000	5,000	5,000	248,000	398,000	185,000	5,000	5,000	10,000	205,000	-48.49%
	TOTAL EXPENDITURES	**2,670,759**	**408,738**	**167,210**	**308,191**	**3,554,898**	**2,826,851**	**407,537**	**167,212**	**139,757**	**3,541,357**	-0.38%
	Difference Between Revenues & Expenditures	**0**					**0**					

	2025	2026	% Increase / Decrease
Total Municipal Contribution	2,719,570	2,825,969	3.91%

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2026 OPERATING BUDGET

Costing Centre: 20-137-NIAGARA CENTRAL DOROHTY RUNGELING AIRPORT

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Expenses						
540530 - AIRPORT	-	-	110,547	138,184	27,637	
	-	**-**	**110,547**	**138,184**	**27,637**	
Net Total	**-**	**-**	**(110,547)**	**(138,184)**	**(27,637)**	

Notes
2023 and 2024 actuals were included in costing centre (139).

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

Niagara Central Dorothy Rungeling Airport Commission
Proposed 2026 BUDGET

		Jan - Dec 2026
INCOME	Fuel Sales	150,000
	Rent/Lease	167,295
	Other Income	14,400
TOTAL INCOME		**331,695**
EXPENSES	Fuel	123,600
	Property Taxes	35,895
	Professional Services	48,000
	Utilities	7,650
	Repairs and Maintenance	23,500
	Office	11,520
	Internal Contractor Fees and Employee Wages	106,400
	Insurance	20,000
	COPA Bursary	1,000
	Capital - annual	50,000
	Capital - asset management contribution	50,000
	Interest on Long Term Debt	23,570
	Capital Loan Repayment	80,560
TOTAL EXPENSES		**581,695**
DEFICIT		**(250,000)**
MUNICIPAL CONTRIBUTIONS		
	City of Welland	138,184
	City of Port Colborne	49,655
	Township of Wainfleet	17,070
	Town of Pelham	45,091
	Total Municipal Grants	**250,000**
NET OPERATINGS EARNINGS		**0**

Note 1

Municipal contributions based on per capita share as per agreement based on the following populations reported on the 2021 census: Welland - 55,750; Port Colborne - 20033; Pelham - 18,192; Wainfleet - 6,887.

PREPARED: SEPTEMBER 19, 2025

2026 OPERATING BUDGET

Costing Centre: 20-138-CONTRACTUAL FUNDING AGREEMENTS

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Expenses						
540520 - TRSF TO MEDICAL RECRUIT PRGM	-	-	40,000	-	(40,000)	(1)
540620 - NIAGARA COLLEGE	-	-	50,000	50,000	-	(2)
540670 - FOUNDATION FOND FOYER RICH	-	-	50,000	50,000	-	(3)
540686 - YMCA OF NIAGARA	-	-	217,727	168,179	(49,548)	(4)
	-	**-**	**357,727**	**268,179**	**(89,548)**	
Net Total	**-**	**-**	**(357,727)**	**(268,179)**	**89,548**	

Notes

2023 and 2024 actuals were included in costing centre (139).

(1) 1-year commitment from November 2025 to November 2026 which was approved through the 2025 budget.

(2) 5-year annual commitment from 2022 through 2026.

(3) 4-year annual commitment from 2023 through 2026.

(4) 4-year declining commitment from 2024 through 2027.

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 20-139-COMMUNITY GRANTS

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Revenues						
350550 - TRANSFER FROM RESERVE FUND - DEVELOPMENT CHARGES	133,000	92,100	-	-	-	
350720 - TRANSFER FROM RESERVE - OPTG SURPLUS	-	52,150	-	-	-	
	133,000	**144,250**	**-**	**-**	**-**	
Expenses						
530590 - WELLAND ROSE FESTIVAL	70,000	70,000	-	-	-	
530591 - ROSE CITY KIDS	25,000	5,000	-	-	-	
530592 - WELLAND FLOAT FEST	10,000	10,000	-	-	-	
530593 - NIAGARA SAFETY VILLAGE	6,000	-	-	-	-	
530594 - OPEN ARMS MISSION	45,000	45,000	-	-	-	
540530 - AIRPORT	85,123	95,070	-	-	-	
540550 - WELLAND PUBLIC LIBRARY	2,556,184	2,626,566	-	-	-	
540560 - PERMISSIVE GRANTS	90,735	108,000	-	-	-	
540610 - WEL HISTORICAL MUSEUM	307,719	324,428	-	-	-	
540620 - NIAGARA COLLEGE	50,000	50,000	-	-	-	
540660 - THE HOPE CENTRE	65,000	65,000	-	-	-	
540670 - FOUNDATION FOND FOYER RICH	50,000	50,000	-	-	-	
540680 - CITY OF WELLAND HERITAGE ADVISORY	17,501	17,501	-	-	-	
540681 - WELLAND HERITAGE COUNCIL	-	8,000	-	-	-	
540683 - RESIDENTIAL HOSPICE NIAGARA	85,000	-	-	-	-	
540684 - PATHSTONE FOUNDATION	20,000	20,000	-	-	-	
540685 - FAITH WELLAND OUTREACH	25,000	25,000	-	-	-	
540686 - YMCA OF NIAGARA	-	244,368	-	-	-	
540687 - HOLY TRINITY - SHELTER	-	54,129	-	-	-	
540689 - COMMUNITY GRANTS	-	-	369,200	369,200	-	
	3,508,262	**3,818,062**	**369,200**	**369,200**	**-**	
Net Total	**(3,375,262)**	**(3,673,812)**	**(369,200)**	**(369,200)**	**-**	

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 20-210-FIRE

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Revenues						
320050 - ONTARIO SPECIFIC GRANTS	-	-	-	35,000	35,000	
320370 - FEE/SC - INSPECTION FEES	178,703	65,933	35,000	60,000	25,000	
320460 - FEE/SC - MISCELLANEOUS	21,428	16,198	76,429	6,500	(69,929)	
320710 - FEE/SC - SMOKE ALARMS	1,440	28	1,500	1,500	-	
320850 - FEE/SC - FIREWORKS	-	827	750	750	-	
330370 - FEES FOR SERVICE	102,076	46,424	117,534	117,534	-	
330580 - ENFORCEMENT & PROSECUTION PENALTY	-	-	-	62,500	62,500	(1)
	303,647	**129,409**	**231,213**	**283,784**	**52,571**	
Expenses						
510010 - SALARIES/WAGES	7,770,294	8,071,474	9,131,963	10,858,375	1,726,412	
510020 - OTHER SALARIES	(22,622)	-	-	-	-	
510040 - PART-TIME	48,005	-	-	-	-	
510100 - OVERTIME	158,671	290,382	150,000	190,000	40,000	
510200 - EMPLOYEE BENEFITS	2,471,260	2,720,007	2,951,556	3,267,563	316,007	
520010 - OFFICE EQUIP/SUPPLIES	11,967	6,626	10,000	10,000	-	
520020 - POSTAGE	1,234	337	500	500	-	
520030 - OPERATING EQUIP/SUPPLIES	271,043	131,704	120,000	120,000	-	
520060 - CITY PROMOTIONS	10,500	(10,351)	10,500	-	(10,500)	(2)
520090 - CONFERENCES/CONVENTIONS	5,299	-	4,400	14,000	9,600	
520100 - PROFESSIONAL DEVELOPMENT	38,500	39,273	38,500	60,000	21,500	
520110 - MEMBERSHIPS	3,672	3,542	4,650	4,650	-	
520200 - MILEAGE & MEETINGS	3,188	2,066	2,800	2,800	-	
520230 - UNIFORMS/CLOTHING	-	-	65,000	65,000	-	
520250 - MISCELLANEOUS	1,015	3,433	2,000	2,000	-	
520370 - SICK LEAVE PAYOUTS	26,370	39,318	-	-	-	
520650 - MOBILE COMMUNICATIONS	16,602	11,719	18,000	15,000	(3,000)	
540000 - OUTSIDE CONTRACTS	246,071	293,737	292,000	298,000	6,000	
550110 - AWARDS	1,752	76	2,200	7,200	5,000	
550220 - OUTSIDE LEGAL COSTS	21,935	13,184	15,000	7,000	(8,000)	
550360 - VOLUNTEERS	134,289	265,161	295,000	150,000	(145,000)	
560020 - FUEL - VEHICLES	42,807	39,542	55,000	55,000	-	
560040 - EMERGENCY MANAGEMENT EXP	-	2,411	23,000	23,000	-	
560100 - FIRE PREVENTION ACTIVITIES	-	-	-	15,500	15,500	(2)
560170 - CAPITAL EQUIPMENT	-	-	135,000	135,000	-	
560200 - VEHICLE MAINTENANCE	465,927	338,621	242,000	250,000	8,000	
580090 - INTERDEPT RECOVERIES	-	-	-	(56,450)	(56,450)	(3)
	11,727,780	**12,262,263**	**13,569,069**	**15,494,138**	**1,925,069**	
Net Total	**(11,424,133)**	**(12,132,854)**	**(13,337,856)**	**(15,210,354)**	**(1,872,498)**	

Notes

(1) New penalty established with the 2026 user fee and charges by-law.

(1) City promotions has been moved to new Fire Prevention Activities account to more accurately reflect purpose of the budget.

(3) Allocation to building (520) to enhance alignment with appropriate funding department.

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 20-310-ENGINEERING - ADMINISTRATION

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Revenues						
320050 - ONTARIO SPECIFIC GRANTS	-	-	3,000	3,000	-	
320370 - FEE/SC - INSPECTION FEES	129,491	273,458	290,373	346,558	56,185	
320810 - FEE/SC - ENG REVIEW/INSPECTION	46,935	124,760	50,000	75,000	25,000	
	176,427	**398,218**	**343,373**	**424,558**	**81,185**	
Expenses						
510010 - SALARIES/WAGES	2,155,540	2,164,935	2,616,095	2,839,776	223,681	
510020 - OTHER SALARIES	7,554	4,995	-	-	-	
510040 - PART-TIME	29,654	31,944	15,156	-	(15,156)	
510100 - OVERTIME	48,912	34,835	50,000	53,045	3,045	
510200 - EMPLOYEE BENEFITS	758,465	913,715	930,954	971,109	40,155	
520010 - OFFICE EQUIP/SUPPLIES	3,789	3,403	8,200	4,000	(4,200)	
520020 - POSTAGE	1,837	709	3,500	2,500	(1,000)	
520030 - OPERATING EQUIP/SUPPLIES	21,383	8,300	9,500	14,500	5,000	
520090 - CONFERENCES/CONVENTIONS	9,564	4,372	9,350	5,500	(3,850)	
520100 - PROFESSIONAL DEVELOPMENT	26,600	12,015	26,600	26,600	-	
520110 - MEMBERSHIPS	6,333	9,863	10,900	10,900	-	
520200 - MILEAGE & MEETINGS	502	432	2,000	2,000	-	
520220 - CAR ALLOWANCE	6,000	6,350	6,000	6,000	-	
520230 - UNIFORMS/CLOTHING	4,611	7,159	7,000	9,000	2,000	
520240 - MEAL ALLOWANCE	2,240	1,417	1,500	1,500	-	
520650 - MOBILE COMMUNICATIONS	5,465	5,727	7,000	6,000	(1,000)	
530000 - OUTSIDE CONSULTING	121,224	45,248	15,000	60,000	45,000	
540000 - OUTSIDE CONTRACTS	26,178	26,714	85,000	30,000	(55,000)	
580090 - INTERDEPT RECOVERIES	(529,345)	(1,269,290)	(875,859)	(912,732)	(36,873)	
	2,706,506	**2,012,841**	**2,927,896**	**3,129,698**	**201,802**	
Net Total	**(2,530,080)**	**(1,614,623)**	**(2,584,523)**	**(2,705,140)**	**(120,617)**	

Notes

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 20-315-STREETLIGHTING

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Expenses						
520030 - OPERATING EQUIP/SUPPLIES	1,018	247	1,000	1,000	-	
520090 - CONFERENCES/CONVENTIONS	771	2,609	2,750	2,750	-	
520200 - MILEAGE & MEETINGS	363	176	500	-	(500)	
520610 - UTILITIES - HYDRO	243,234	259,389	250,000	260,000	10,000	
540000 - OUTSIDE CONTRACTS	148,058	468,986	419,000	525,000	106,000	
	393,443	**731,408**	**673,250**	**788,750**	**115,500**	
Net Total	**(393,443)**	**(731,408)**	**(673,250)**	**(788,750)**	**(115,500)**	

Notes

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 20-316-SIDEWALKS

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Expenses						
510010 - SALARIES/WAGES	3,445	11,636	20,000	-	(20,000)	(1)
510040 - PART-TIME	24,690	23,589	37,000	-	(37,000)	(1)
510100 - OVERTIME	144	-	-	-	-	
510101 - SALARY & BENEFITS ALLOCATION IN	-	-	-	47,244	47,244	(1)
510200 - EMPLOYEE BENEFITS	5,846	7,503	12,637	-	(12,637)	(1)
520030 - OPERATING EQUIP/SUPPLIES	-	-	3,500	-	(3,500)	
540000 - OUTSIDE CONTRACTS	6,020	-	8,000	-	(8,000)	
	40,144	**42,729**	**81,137**	**47,244**	**(33,893)**	
Net Total	**(40,144)**	**(42,729)**	**(81,137)**	**(47,244)**	**33,893**	

Notes

(1) This service area receives staff resources from other areas but has no dedicated staff resources. New account 510101 has been created to capture when this occurs and direct salary and benefit accounts have been reduced accordingly.

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 20-320-ROADWAYS

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Revenues						
320390 - FEE/SC - EXTRNL SERVICES	613	-	-	-	-	
330360 - MISCELLANEOUS	139	477	-	-	-	
	751	**477**	**-**	**-**	**-**	
Expenses						
510010 - SALARIES/WAGES	952,775	1,006,680	1,307,719	1,620,511	312,792	(1)
510040 - PART-TIME	68,900	96,504	87,962	194,716	106,754	(1)
510100 - OVERTIME	(3,086)	(19,564)	6,900	52,000	45,100	(1)
510101 - SALARY & BENEFITS ALLOCATION IN	-	-	-	197,733	197,733	(1)
510102 - SALARY & BENEFITS ALLOCATION OUT	-	-	-	(814,218)	(814,218)	(1)
510200 - EMPLOYEE BENEFITS	470,578	503,520	615,193	673,985	58,792	(1)
520030 - OPERATING EQUIP/SUPPLIES	221,522	165,980	210,524	180,000	(30,524)	
520040 - EQUIPMENT RENTALS	560	7,205	5,000	2,500	(2,500)	
520090 - CONFERENCES/CONVENTIONS	1,015	4,226	3,000	3,000	-	
520100 - PROFESSIONAL DEVELOPMENT	13,000	8,454	13,000	13,000	-	
520110 - MEMBERSHIPS	962	100	2,200	2,200	-	
520200 - MILEAGE & MEETINGS	-	88	100	100	-	
520230 - UNIFORMS/CLOTHING	10,970	8,309	16,000	16,000	-	
520240 - MEAL ALLOWANCE	940	1,232	1,500	1,500	-	
520250 - MISCELLANEOUS	425	313	400	400	-	
540000 - OUTSIDE CONTRACTS	121,634	116,220	67,600	147,000	79,400	
540090 - CNTRCT-RAIL CROSSING	-	-	-	60,000	60,000	(2)
	1,860,195	**1,899,267**	**2,337,098**	**2,350,427**	**13,329**	
Net Total	**(1,859,444)**	**(1,898,789)**	**(2,337,098)**	**(2,350,427)**	**(13,329)**	

Notes

(1) This service area provides and receives staff resources to/from other areas. New accounts 510101 and 510102 have been created to capture when this occurs and direct salary and benefit accounts have been adjusted accordingly.

(2) Moved from Traffic Control costing centre (321) to better reflect department that manages the contract.

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 20-321-TRAFFIC CONTROL

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Revenues						
320390 - FEE/SC - EXTRNL SERVICES	8,645	8,394	15,000	10,000	(5,000)	
330170 - VISION ZERO	-	-	-	17,000	17,000	(1)
330360 - MISCELLANEOUS	960	-	1,000	1,000	-	
	9,605	**8,394**	**16,000**	**28,000**	**12,000**	
Expenses						
510010 - SALARIES/WAGES	-	66,382	217,286	229,531	12,245	
510020 - OTHER SALARIES	-	4,801	-	-	-	
510040 - PART-TIME	-	146	-	-	-	
510100 - OVERTIME	-	5,054	-	-	-	
510200 - EMPLOYEE BENEFITS	-	12,109	75,662	77,631	1,969	
520010 - OFFICE EQUIP/SUPPLIES	98	20	250	-	(250)	
520020 - POSTAGE	-	5	50	-	(50)	
520030 - OPERATING EQUIP/SUPPLIES	35,783	30,836	35,000	47,000	12,000	(1)
520040 - EQUIPMENT RENTALS	-	-	50	-	(50)	
520050 - ADVERTISING	-	-	400	-	(400)	
520090 - CONFERENCES/CONVENTIONS	-	-	-	1,700	1,700	(2)
520100 - PROFESSIONAL DEVELOPMENT	-	-	-	1,500	1,500	(2)
520200 - MILEAGE & MEETINGS	179	-	500	500	-	
520650 - MOBILE COMMUNICATIONS	293	292	300	300	-	
530000 - OUTSIDE CONSULTING	6,526	5,271	7,000	7,000	-	
540000 - OUTSIDE CONTRACTS	56,932	40,464	40,000	40,000	-	
540080 - CNTRCT-PAVEMENT MARKINGS	74,705	75,195	79,000	100,000	21,000	
540090 - CNTRCT-RAIL CROSSING	31,354	60,735	44,000	-	(44,000)	(3)
	205,869	**301,311**	**499,498**	**505,162**	**5,664**	
Net Total	**(196,264)**	**(292,917)**	**(483,498)**	**(477,162)**	**6,336**	

Notes

(1) The City receives funding from the Niagara Region from their Vision Zero Road Safety program. The City must match that funding to road safety initiatives and has identified some operating equipment/supplies costs as eligible.

(2) Moved from Parking (380) to better reflect department that manages the costs.

(3) Moved from Traffic Control costing centre (321) to better reflect department that manages the contract.

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 20-322-WINTER CONTROL

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Expenses						
510010 - SALARIES/WAGES	305,700	298,959	350,000	-	(350,000)	(1)
510040 - PART-TIME	100,485	76,904	58,000	-	(58,000)	(1)
510100 - OVERTIME	27,771	91,025	48,600	-	(48,600)	(1)
510101 - SALARY & BENEFITS ALLOCATION IN	-	-	-	618,972	618,972	(1)
510200 - EMPLOYEE BENEFITS	81,943	83,053	83,745	-	(83,745)	(1)
520030 - OPERATING EQUIP/SUPPLIES	267,487	66,756	170,775	170,000	(775)	
520040 - EQUIPMENT RENTALS	101,760	89,549	142,000	120,000	(22,000)	
520100 - PROFESSIONAL DEVELOPMENT	-	1,923	-	-	-	
520240 - MEAL ALLOWANCE	-	252	-	-	-	
540000 - OUTSIDE CONTRACTS	165,437	145,161	187,957	90,000	(97,957)	
	1,050,583	**853,583**	**1,041,077**	**998,972**	**(42,105)**	
Net Total	**(1,050,583)**	**(853,583)**	**(1,041,077)**	**(998,972)**	**42,105**	

Notes

(1) This service area receives staff resources from other areas but has no dedicated staff resources. New account 510101 has been created to capture when this occurs and direct salary and benefit accounts have been reduced accordingly.

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 20-323-FLEET

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Revenues						
330200 - SALE OF EQUIPMENT	95,731	214,081	125,000	125,000	-	
330360 - MISCELLANEOUS	800	4,029	-	-	-	
	96,531	**218,110**	**125,000**	**125,000**	**-**	
Expenses						
510010 - SALARIES/WAGES	246,758	472,915	793,445	856,688	63,243	(1)
510020 - OTHER SALARIES	-	206	-	-	-	
510040 - PART-TIME	-	2,023	-	-	-	
510100 - OVERTIME	-	(9,277)	-	-	-	
510101 - SALARY & BENEFITS ALLOCATION IN	-	-	-	109,258	109,258	(1)
510102 - SALARY & BENEFITS ALLOCATION OUT	-	-	-	(99,921)	(99,921)	(1)
510200 - EMPLOYEE BENEFITS	153,629	216,967	306,048	313,453	7,405	(1)
520030 - OPERATING EQUIP/SUPPLIES	32,148	217,508	114,000	600,000	486,000	(2)
520040 - EQUIPMENT RENTALS	-	-	800	-	(800)	
520050 - ADVERTISING	-	-	100	100	-	
520090 - CONFERENCES/CONVENTIONS	1,568	2,265	1,500	1,500	-	
520100 - PROFESSIONAL DEVELOPMENT	1,100	9,084	1,100	1,100	-	
520110 - MEMBERSHIPS	519	50	-	-	-	
520230 - UNIFORMS/CLOTHING	-	1,225	2,200	2,200	-	
520240 - MEAL ALLOWANCE	232	330	-	-	-	
520650 - MOBILE COMMUNICATIONS	236	233	300	300	-	
520670 - FREIGHT/DELIVERY	40,401	30,052	45,000	-	(45,000)	(3)
520720 - INS - FLEET	115,913	182,337	182,350	204,000	21,650	
540000 - OUTSIDE CONTRACTS	80,371	73,687	75,000	95,000	20,000	(2)
560020 - FUEL - VEHICLES	394,056	379,290	375,000	375,000	-	
560030 - LICENCE RENEWALS	39,510	35,587	37,000	37,000	-	
580090 - INTERDEPT RECOVERIES	(67,083)	(340,868)	(290,723)	(422,187)	(131,464)	
580510 - TRANSFER TO RESERVE FUND	61,433	176,635	100,000	-	(100,000)	(4)
580610 - TRANSFER TO RESERVE - FLEET	-	-	-	100,000	100,000	(4)
	1,100,790	**1,450,248**	**1,743,120**	**2,173,491**	**430,371**	
Net Total	**(1,004,259)**	**(1,232,138)**	**(1,618,120)**	**(2,048,491)**	**(430,371)**	

Notes

(1) This service area provides and receives staff resources to/from other areas. New accounts 510101 and 510102 have been created to capture when this occurs and direct salary and benefit accounts have been adjusted accordingly.

(2) Moved from Public Works centre (325) to better reflect department that manages the costs.

(3) Freight costs are budgeted in the account where the associated cost is captured. Will discontinue use of this account going forward.

(4) Transfer to Reserve account has been renamed.

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 20-325-PUBLIC WORKS

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Revenues						
330360 - MISCELLANEOUS	-	259	-	-	-	
	-	**259**	**-**	**-**	**-**	
Expenses						
510010 - SALARIES/WAGES	1,129,223	868,261	718,798	893,684	174,886	(1)
510020 - OTHER SALARIES	(6,713)	1,668	-	-	-	
510040 - PART-TIME	7,989	13,270	9,851	-	(9,851)	(1)
510100 - OVERTIME	17,031	14,504	30,000	30,000	-	
510101 - SALARY & BENEFITS ALLOCATION IN	-	-	-	112,462	112,462	(1)
510102 - SALARY & BENEFITS ALLOCATION OUT	-	-	-	(253,527)	(253,527)	(1)
510200 - EMPLOYEE BENEFITS	395,676	364,734	282,648	322,819	40,171	(1)
520010 - OFFICE EQUIP/SUPPLIES	10,518	8,126	20,000	10,000	(10,000)	
520030 - OPERATING EQUIP/SUPPLIES	645,075	400,928	320,000	10,000	(310,000)	(2)
520090 - CONFERENCES/CONVENTIONS	6,514	3,157	6,370	6,370	-	
520100 - PROFESSIONAL DEVELOPMENT	6,900	17,550	6,900	6,900	-	
520110 - MEMBERSHIPS	2,406	1,626	2,970	2,970	-	
520200 - MILEAGE & MEETINGS	473	832	500	500	-	
520230 - UNIFORMS/CLOTHING	10,513	1,203	5,800	5,800	-	
520240 - MEAL ALLOWANCE	628	455	1,500	1,500	-	
520250 - MISCELLANEOUS	253	267	200	200	-	
520650 - MOBILE COMMUNICATIONS	19,641	22,374	21,000	21,000	-	
540000 - OUTSIDE CONTRACTS	68,039	123,213	25,000	3,000	(22,000)	(2)
580090 - INTERDEPT RECOVERIES	(422,737)	(661,612)	(722,709)	(628,245)	94,464	
	1,891,428	**1,180,556**	**728,828**	**545,433**	**(183,395)**	
Net Total	**(1,891,428)**	**(1,180,297)**	**(728,828)**	**(545,433)**	**183,395**	

Notes

(1) This service area provides and receives staff resources to/from other areas. New accounts 510101 and 510102 have been created to capture when this occurs and direct salary and benefit accounts have been adjusted accordingly.

(2) Moved to Fleet (323) to better reflect department that manages the costs.

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 20-327-STORM SEWERS

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Revenues						
330360 - MISCELLANEOUS	-	32,312	-	-	-	
	-	**32,312**	**-**	**-**	**-**	
Expenses						
510010 - SALARIES/WAGES	54,271	60,662	45,000	-	(45,000)	(1)
510040 - PART-TIME	4,589	7,683	2,500	-	(2,500)	(1)
510100 - OVERTIME	1,368	979	500	-	(500)	(1)
510101 - SALARY & BENEFITS ALLOCATION IN	-	-	-	92,547	92,547	(1)
510200 - EMPLOYEE BENEFITS	12,539	15,305	10,474	-	(10,474)	(1)
520030 - OPERATING EQUIP/SUPPLIES	11,792	9,489	15,000	15,000	-	
540000 - OUTSIDE CONTRACTS	17,332	33,302	60,000	107,000	47,000	
	101,890	**127,419**	**133,474**	**214,547**	**81,073**	
Net Total	**(101,890)**	**(95,107)**	**(133,474)**	**(214,547)**	**(81,073)**	

Notes

(1) This service area receives staff resources from other areas but has no dedicated staff resources. New account 510101 has been created to capture when this occurs and direct salary and benefit accounts have been reduced accordingly.

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 20-350-CROSSING GUARDS

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Expenses						
510040 - PART-TIME	391,403	370,285	496,160	511,070	14,910	
510200 - EMPLOYEE BENEFITS	46,365	59,599	106,820	109,095	2,275	
520030 - OPERATING EQUIP/SUPPLIES	334	340	500	500	-	
520230 - UNIFORMS/CLOTHING	8,510	1,789	4,000	4,000	-	
520250 - MISCELLANEOUS	-	-	500	500	-	
	446,611	**432,013**	**607,980**	**625,165**	**17,185**	
Net Total	**(446,611)**	**(432,013)**	**(607,980)**	**(625,165)**	**(17,185)**	

Notes

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 20-402-ROWING CANADA NATIONAL CHAMPIONSHIPS

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Revenues						
320650 - FEE/SC - APPLICATION FEES	-	27,462	-	-	-	
330250 - DONATIONS	-	31,327	-	-	-	
	-	**58,789**	**-**	**-**	**-**	
Expenses						
520030 - OPERATING EQUIP/SUPPLIES	-	13,443	-	-	-	
520040 - EQUIPMENT RENTALS	-	5,191	-	-	-	
520250 - MISCELLANEOUS	-	3,055	-	-	-	
530560 - VOLUNTEER SERVICES	-	2,560	-	-	-	
530570 - SPECIAL EVENTS	-	22,051	-	-	-	
540000 - OUTSIDE CONTRACTS	-	27,148	-	-	-	
	-	**73,447**	**-**	**-**	**-**	
Net Total	**-**	**(14,658)**	**-**	**-**	**-**	

Notes

No Rowing Canada Championship in 2025 or 2026. Results shown to maintain the integrity of the prior year actuals.

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 20-405-RECREATION - PROGRAMS/SERVICES

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Revenues						
320040 - FEDERAL GRANTS	20,000	10,268	-	-	-	
320050 - ONTARIO SPECIFIC GRANTS	49,853	54,104	42,700	55,000	12,300	
320410 - FEE/SC - EQUIP RENTALS	1,638	785	1,000	1,200	200	
320460 - FEE/SC - MISCELLANEOUS	3,380	7,185	1,250	5,200	3,950	
320490 - FEE/SC - POOLS	11,706	13,193	12,000	-	(12,000)	(1)
320500 - FEE/SC - SUMMER CAMPS	132,715	141,531	145,000	148,500	3,500	
320510 - FEE/SC - ADULT PROGRAMS	65,087	68,721	68,000	67,000	(1,000)	
320520 - FEE/SC - CHILD PROGRAMS	40,218	43,068	36,000	41,500	5,500	
320530 - FEE/SC - PRINTING	9	-	-	-	-	
320550 - FEE/SC - SPORTS PROMO	1,549	2,181	2,000	2,000	-	
320560 - FEE/SC - SENIOR PROGRAMS	53,509	50,440	60,000	52,000	(8,000)	
320570 - FEE/SC - MEMBERSHIPS	44,897	47,704	41,323	46,300	4,977	
320910 - FEE/SC - ARTS & CULTURE PROGRM	39,031	39,060	28,000	39,000	11,000	
320930 - FEE/SC - FIT/AQUA PUNCH CARDS	29,436	22,972	26,000	26,000	-	
320931 - FEE/SC - REC RENTALS @ THE DOCKS	44,708	48,149	45,500	46,500	1,000	
320932 - FEE/SC - REC RENTALS @ THE DOCKS EQUIPMENT	-	-	500	500	-	
320940 - FEE/SC - FOOD SERVICES	29,858	28,589	29,000	29,000	-	
330250 - DONATIONS	7,686	5,300	7,000	6,500	(500)	
	575,280	**583,249**	**545,273**	**566,200**	**20,927**	
Expenses						
510010 - SALARIES/WAGES	743,642	841,860	915,313	983,108	67,795	
510020 - OTHER SALARIES	(10,018)	(2,993)	-	-	-	
510040 - PART-TIME	816,649	944,843	807,180	747,557	(59,623)	
510100 - OVERTIME	9,178	26,168	14,291	14,291	-	
510200 - EMPLOYEE BENEFITS	353,305	479,822	482,840	482,106	(734)	
520010 - OFFICE EQUIP/SUPPLIES	8,525	14,527	7,500	11,000	3,500	
520020 - POSTAGE	453	502	300	500	200	
520030 - OPERATING EQUIP/SUPPLIES	-	(611)	-	-	-	
520040 - EQUIPMENT RENTALS	5,109	5,795	5,000	500	(4,500)	
520050 - ADVERTISING	8,447	6,477	8,000	7,500	(500)	
520060 - CITY PROMOTIONS	14,859	16,370	15,000	15,500	500	
520090 - CONFERENCES/CONVENTIONS	4,796	5,962	1,500	5,500	4,000	
520100 - PROFESSIONAL DEVELOPMENT	1,747	1,729	1,500	3,500	2,000	
520110 - MEMBERSHIPS	5,267	4,506	3,000	5,000	2,000	
520200 - MILEAGE & MEETINGS	3,511	4,658	4,500	4,000	(500)	
520220 - CAR ALLOWANCE	5,000	7,203	6,000	6,000	-	
520240 - MEAL ALLOWANCE	194	415	300	300	-	
520250 - MISCELLANEOUS	5,092	2,299	2,500	2,500	-	
520340 - BANK SERVICE CHARGES	71,756	72,940	71,755	76,000	4,245	
520650 - MOBILE COMMUNICATIONS	2,978	2,821	5,000	2,900	(2,100)	
520930 - FIT/AQUA PUNCH CARDS	388	6,726	10,000	3,500	(6,500)	
520931 - REC RENTALS @ THE DOCKS	4,969	4,933	4,000	4,900	900	
520932 - REC RENTALS @ THE DOCKS EQUIPMENT	3,701	3,167	8,000	4,000	(4,000)	
520940 - FOOD SERVICES	32,080	28,937	28,325	30,500	2,175	
530490 - YOUTH PROGRAMS	19,518	13,665	28,500	16,500	(12,000)	
530500 - CHILDRENS PROGRAMS	28,663	18,688	19,500	23,500	4,000	
530510 - SUMMER CAMPS	24,915	36,683	43,260	44,500	1,240	
530520 - ADULT PROGRAMS	31,829	31,873	22,381	31,800	9,419	
530530 - SENIORS PROGRAMS	51,476	26,510	19,806	20,000	194	
530540 - SWIMMING POOL PROGRAM	26,159	24,862	25,000	25,500	500	

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 20-405-RECREATION - PROGRAMS/SERVICES

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
530550 - ARTS & CULTURE	28,840	29,047	31,000	29,000	(2,000)	
530560 - VOLUNTEER SERVICES	2,553	2,384	6,000	12,000	6,000	
530570 - SPECIAL EVENTS	84	-	1,500	1,500	-	
530580 - HOSTED EVENTS	1,400	-	-	-	-	
540000 - OUTSIDE CONTRACTS	25,219	4,172	2,500	2,500	-	
540010 - CNTRCT-JANITORIAL	238	-	-	-	-	
550030 - ARMOURED CAR SERVICES	2,140	2,397	2,500	2,500	-	
	2,334,662	**2,669,337**	**2,603,751**	**2,619,962**	**16,211**	
Net Total	**(1,759,382)**	**(2,086,088)**	**(2,058,478)**	**(2,053,762)**	**4,716**	

Notes

(1) Moved to Swimming Pools costing centre (438).

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 20-406-FESTIVALS AND EVENTS

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Revenues						
320040 - FEDERAL GRANTS	5,000	5,000	-	-	-	
320150 - OTHER GRANTS	1,500	2,500	-	-	-	
320480 - FEE/SC - ADVERTISING	-	-	2,000	-	(2,000)	
320640 - FEE/SC - ADMINISTRATION	-	-	1,500	-	(1,500)	
320940 - FEE/SC - FOOD SERVICES	-	-	500	800	300	
330140 - SPONSORSHIPS	14,539	38,360	6,000	51,500	45,500	(1)
330360 - MISCELLANEOUS	-	1,935	500	1,700	1,200	
	21,039	**47,795**	**10,500**	**54,000**	**43,500**	
Expenses						
510010 - SALARIES/WAGES	73,000	116,715	128,715	136,554	7,839	
510040 - PART-TIME	-	29,678	-	85,387	85,387	(1)
510100 - OVERTIME	3,927	13,839	-	9,000	9,000	
510200 - EMPLOYEE BENEFITS	7,682	45,382	39,765	60,420	20,655	(1)
520010 - OFFICE EQUIP/SUPPLIES	1,750	2,170	1,545	1,900	355	
520030 - OPERATING EQUIP/SUPPLIES	13,441	13,492	11,500	13,500	2,000	
520040 - EQUIPMENT RENTALS	18,416	17,393	15,450	17,000	1,550	
520050 - ADVERTISING	3,454	3,620	3,500	3,500	-	
520090 - CONFERENCES/CONVENTIONS	2,647	2,455	1,500	8,000	6,500	
520100 - PROFESSIONAL DEVELOPMENT	2,453	2,993	1,500	1,500	-	
520110 - MEMBERSHIPS	-	933	1,500	1,500	-	
520200 - MILEAGE & MEETINGS	447	1,577	2,000	1,000	(1,000)	
520230 - UNIFORMS/CLOTHING	-	1,002	824	800	(24)	
520240 - MEAL ALLOWANCE	60	200	-	-	-	
520250 - MISCELLANEOUS	1,297	2,074	1,030	1,600	570	
530560 - VOLUNTEER SERVICES	360	149	515	200	(315)	
530570 - SPECIAL EVENTS	11,053	12,550	11,000	13,500	2,500	(2)
530575 - PERMIT EXPENSE	299	557	1,000	500	(500)	
530950 - SUMMER CONCERT SERIES	-	97,312	97,500	42,000	(55,500)	(1)
540000 - OUTSIDE CONTRACTS	114,508	67,478	69,200	69,200	-	
	254,795	**431,569**	**388,044**	**467,061**	**79,017**	
Net Total	**(233,757)**	**(383,774)**	**(377,544)**	**(413,061)**	**(35,517)**	

Notes

(1) Summer Concert Services net budget is $89,824. $42,000 in programing expenses and $77,824 in salaries and benefits offset by $30,000 in sponsorships revenues.

(2) Special Events moved from Facilities - Empire Outdoor Sports Complex (435).

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 20-410-PARKS / OPEN SPACES

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Revenues						
320410 - FEE/SC - EQUIP RENTALS	18,950	30,850	21,480	21,500	20	
320615 - FEE/SC - MEMORIALIZATION TREE/BENCH	9,350	24,152	15,000	16,700	1,700	
330250 - DONATIONS	3,200	200	5,000	1,900	(3,100)	
330400 - RENTS & LEASES	30,008	35,600	30,000	31,700	1,700	
350600 - TRANSFER FROM RESERVE - ATLAS LANDFILL SITE	173,088	173,088	173,088	199,000	25,912	(1)
	234,595	**263,890**	**244,568**	**270,800**	**26,232**	
Expenses						
510010 - SALARIES/WAGES	961,903	998,875	1,103,905	1,618,993	515,088	(2)
510020 - OTHER SALARIES	4,226	(5,866)	-	-	-	
510040 - PART-TIME	556,312	612,884	799,546	1,101,246	301,700	(2)
510100 - OVERTIME	58,611	112,607	59,000	59,000	-	
510101 - SALARY & BENEFITS ALLOCATION IN	-	-	-	480,660	480,660	(2)
510102 - SALARY & BENEFITS ALLOCATION OUT	-	-	-	(946,030)	(946,030)	(2)
510200 - EMPLOYEE BENEFITS	487,271	498,752	666,562	818,444	151,882	(2)
520010 - OFFICE EQUIP/SUPPLIES	976	568	2,000	1,500	(500)	
520030 - OPERATING EQUIP/SUPPLIES	96,659	100,768	102,997	102,997	-	
520040 - EQUIPMENT RENTALS	3,502	4,217	5,000	5,000	-	
520060 - CITY PROMOTIONS	1,737	1,499	2,000	1,500	(500)	
520090 - CONFERENCES/CONVENTIONS	740	1,876	1,500	6,500	5,000	
520100 - PROFESSIONAL DEVELOPMENT	3,578	14,665	3,000	8,000	5,000	
520110 - MEMBERSHIPS	1,149	963	1,800	1,650	(150)	
520200 - MILEAGE & MEETINGS	541	413	1,200	1,200	-	
520230 - UNIFORMS/CLOTHING	15,984	14,747	12,500	12,500	-	
520240 - MEAL ALLOWANCE	2,015	2,782	2,000	2,384	384	
520250 - MISCELLANEOUS	12,089	-	-	-	-	
520610 - UTILITIES - HYDRO	12,154	13,123	10,700	12,332	1,632	
520620 - UTILITIES - WTR/SWR	17,434	43,274	60,000	80,000	20,000	
520650 - MOBILE COMMUNICATIONS	6,112	11,183	6,500	11,200	4,700	
520690 - GRAFFITI/VANDALISM	-	24,343	20,000	20,000	-	
520800 - SMALL TOOLS	2,183	746	12,500	12,500	-	
540000 - OUTSIDE CONTRACTS	198,452	93,282	86,500	126,500	40,000	
540010 - CNTRCT-JANITORIAL	5,840	4,774	7,200	6,000	(1,200)	
540020 - CNTRCT-PUBLIC PATHWAY	1,825	1,540	3,500	2,200	(1,300)	
540030 - CNTRCT-WEED CUTTING	13,949	26,641	45,000	35,000	(10,000)	
540050 - CNTRCT-OUTDR SKATE RINK	810	288	2,000	1,000	(1,000)	
540100 - CNTRCT-ELECTRICAL	6,316	7,323	6,500	6,500	-	
540730 - ATLAS LANDFILL-POST CLOSURE	-	149,575	173,088	199,000	25,912	(1)
560030 - LICENCE RENEWALS	699	957	800	800	-	
	2,473,066	**2,736,800**	**3,197,298**	**3,788,576**	**591,278**	
Net Total	**(2,238,470)**	**(2,472,910)**	**(2,952,730)**	**(3,517,776)**	**(565,046)**	

Notes

(1) Atlas Landfill post-closure costs are funded from a transfer from the Atlas Landfill Site Reserve.

(2) This service area provides and receives staff resources to/from other areas. New accounts 510101 and 510102 have been created to capture when this occurs and direct salary and benefit accounts have been adjusted accordingly.

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 20-412-PLAYING FIELDS

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Revenues						
320440 - FEE/SC - SOCCER FIELDS	4,329	4,701	4,600	4,900	300	
320450 - FEE/SC - BALL DIAMONDS	50,879	58,826	55,000	55,000	-	
320840 - FEE/SC - HYDRO	232	25	2,175	15,000	12,825	
	55,441	**63,552**	**61,775**	**74,900**	**13,125**	
Expenses						
510010 - SALARIES/WAGES	73,335	74,803	93,000	-	(93,000)	(1)
510040 - PART-TIME	47,811	65,121	50,000	-	(50,000)	(1)
510100 - OVERTIME	14,997	11,354	8,000	-	(8,000)	(1)
510101 - SALARY & BENEFITS ALLOCATION IN	-	-	-	202,894	202,894	(1)
510200 - EMPLOYEE BENEFITS	25,440	31,088	32,837	-	(32,837)	(1)
520030 - OPERATING EQUIP/SUPPLIES	14,434	14,020	15,500	16,500	1,000	
520610 - UTILITIES - HYDRO	8,980	6,881	18,361	9,000	(9,361)	
540000 - OUTSIDE CONTRACTS	4,271	6,269	10,000	13,000	3,000	
540100 - CNTRCT-ELECTRICAL	-	3,421	5,000	5,000	-	
	189,268	**212,955**	**232,698**	**246,394**	**13,696**	
Net Total	**(133,827)**	**(149,403)**	**(170,923)**	**(171,494)**	**(571)**	

Notes
(1) This service area receives staff resources from other areas but has no dedicated staff resources. New account 510101 has been created to capture when this occurs and direct salary and benefit accounts have been reduced accordingly.

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 20-415-URBAN FORESTRY

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Revenues						
320150 - OTHER GRANTS	18,000	12,000	-	-	-	
320980 - TREE BLVD DEPOSIT	40,000	75,000	75,000	75,000	-	
	58,000	**87,000**	**75,000**	**75,000**	**-**	
Expenses						
510010 - SALARIES/WAGES	419,500	426,677	470,883	555,460	84,577	(1)
510020 - OTHER SALARIES	-	1,236	-	-	-	
510040 - PART-TIME	37,655	36,105	73,032	85,470	12,438	(1)
510100 - OVERTIME	-	(3,844)	10,200	10,200	-	
510101 - SALARY & BENEFITS ALLOCATION IN	-	-	-	154,722	154,722	(1)
510102 - SALARY & BENEFITS ALLOCATION OUT	-	-	-	(145,249)	(145,249)	(1)
510200 - EMPLOYEE BENEFITS	149,182	144,869	200,439	225,219	24,780	(1)
520030 - OPERATING EQUIP/SUPPLIES	53,567	53,272	52,000	53,500	1,500	
520090 - CONFERENCES/CONVENTIONS	-	2,378	2,500	2,500	-	
520100 - PROFESSIONAL DEVELOPMENT	6,660	6,890	6,660	8,000	1,340	
520230 - UNIFORMS/CLOTHING	5,701	6,418	5,500	5,500	-	
520240 - MEAL ALLOWANCE	126	810	300	526	226	
520650 - MOBILE COMMUNICATIONS	447	466	1,000	1,500	500	
520800 - SMALL TOOLS	3,694	4,927	7,000	7,000	-	
540000 - OUTSIDE CONTRACTS	74,584	132,410	125,000	135,000	10,000	
540040 - CNTRCT-HOLDBACKS	-	151	-	-	-	
	751,116	**812,766**	**954,514**	**1,099,348**	**144,834**	
Net Total	**(693,116)**	**(725,766)**	**(879,514)**	**(1,024,348)**	**(144,834)**	

Notes

(1) This service area provides and receives staff resources to/from other areas. New accounts 510101 and 510102 have been created to capture when this occurs and direct salary and benefit accounts have been adjusted accordingly.

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2026 OPERATING BUDGET

Costing Centre: 20-420-CEMETERIES

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Revenues						
320460 - FEE/SC - MISCELLANEOUS	1,617	2,397	1,000	1,000	-	
320590 - FEE/SC - GRAVE OPENINGS	61,508	46,765	49,000	60,000	11,000	
320600 - FEE/SC - GRAVE SALES	27,356	28,542	27,000	27,000	-	
320610 - FEE/SC - FNDTNS/MARKERS	12,570	10,086	10,500	10,500	-	
330100 - INVESTMENT INCOME	33,030	54,668	20,000	20,000	-	
	136,082	**142,457**	**107,500**	**118,500**	**11,000**	
Expenses						
510010 - SALARIES/WAGES	58,431	61,029	45,000	-	(45,000)	(1)
510040 - PART-TIME	29,216	24,358	25,000	-	(25,000)	(1)
510100 - OVERTIME	11,857	13,503	8,700	-	(8,700)	(1)
510101 - SALARY & BENEFITS ALLOCATION IN	-	-	-	131,991	131,991	(1)
510200 - EMPLOYEE BENEFITS	17,826	19,536	16,529	0	(16,529)	(1)
520030 - OPERATING EQUIP/SUPPLIES	8,540	7,039	9,340	8,500	(840)	
520240 - MEAL ALLOWANCE	-	30	-	-	-	
520250 - MISCELLANEOUS	1,516	2,501	3,000	3,000	-	
520610 - UTILITIES - HYDRO	1,688	1,431	1,400	1,545	145	
520620 - UTILITIES - WTR/SWR	786	1,842	900	1,511	611	
540000 - OUTSIDE CONTRACTS	3,344	11,825	45,000	45,000	-	
540100 - CNTRCT-ELECTRICAL	-	276	500	500	-	
	133,204	**143,370**	**155,369**	**192,047**	**36,678**	
Net Total	**2,878**	**(913)**	**(47,869)**	**(73,547)**	**(25,678)**	

Notes

(1) This service area receives staff resources from other areas but has no dedicated staff resources. New account 510101 has been created to capture when this occurs and direct salary and benefit accounts have been reduced accordingly.

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2026 OPERATING BUDGET

Costing Centre: 20-430-FAC-MTCE/LABOUR

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Expenses						
510010 - SALARIES/WAGES	313,105	267,257	497,037	775,752	278,715	(1)
510020 - OTHER SALARIES	(3,269)	-	-	-	-	
510040 - PART-TIME	745	2,303	-	-	-	
510100 - OVERTIME	(8,516)	(4,660)	2,020	16,000	13,980	(1)
510101 - SALARY & BENEFITS ALLOCATION IN	-	-	-	22,111	22,111	(1)
510102 - SALARY & BENEFITS ALLOCATION OUT	-	-	-	(141,164)	(141,164)	(1)
510200 - EMPLOYEE BENEFITS	159,083	125,133	238,502	261,962	23,460	(1)
520010 - OFFICE EQUIP/SUPPLIES	(13)	-	-	-	-	
520030 - OPERATING EQUIP/SUPPLIES	25,210	21,026	24,000	24,000	-	
520040 - EQUIPMENT RENTALS	-	468	1,200	1,200	-	
520090 - CONFERENCES/CONVENTIONS	-	-	-	2,500	2,500	
520100 - PROFESSIONAL DEVELOPMENT	3,731	6,495	1,100	3,500	2,400	
520110 - MEMBERSHIPS	1,121	637	1,100	1,100	-	
520200 - MILEAGE & MEETINGS	227	-	200	200	-	
520230 - UNIFORMS/CLOTHING	4,358	2,279	1,800	2,000	200	
520240 - MEAL ALLOWANCE	202	527	200	400	200	
520650 - MOBILE COMMUNICATIONS	2,324	2,568	3,000	2,500	(500)	
520800 - SMALL TOOLS	5,368	2,849	6,000	4,500	(1,500)	
540000 - OUTSIDE CONTRACTS	3,824	44,852	17,500	20,000	2,500	
	507,499	**471,734**	**793,659**	**996,561**	**202,902**	
Net Total	**(507,499)**	**(471,734)**	**(793,659)**	**(996,561)**	**(202,902)**	

Notes

(1) This service area provides and receives staff resources to/from other areas. New accounts 510101 and 510102 have been created to capture when this occurs and direct salary and benefit accounts have been adjusted accordingly.

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2026 OPERATING BUDGET

Costing Centre: 20-432-FAC-ARENA

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Revenues						
320480 - FEE/SC - ADVERTISING	3,250	3,000	7,500	10,000	2,500	
320680 - FEE/SC - ICE RENTALS	484,330	519,816	445,700	525,000	79,300	
320690 - FEE/SC - PUBLIC SKATING	14,237	11,060	10,500	10,500	-	
330360 - MISCELLANEOUS	1,082	985	-	-	-	
330400 - RENTS & LEASES	27,434	28,997	22,800	25,400	2,600	
330700 - NAMING RIGHTS	-	-	-	50,000	50,000	(1)
350590 - FEE/SC- ICE RESURFACER	8,552	9,179	-	10,000	10,000	(2)
	538,883	**573,037**	**486,500**	**630,900**	**144,400**	
Expenses						
510010 - SALARIES/WAGES	413,379	405,915	425,821	449,751	23,930	(3)
510020 - OTHER SALARIES	(799)	-	-	-	-	
510040 - PART-TIME	118,414	108,382	98,968	112,986	14,018	(3)
510100 - OVERTIME	10,224	19,158	20,400	22,400	2,000	
510101 - SALARY & BENEFITS ALLOCATION IN	-	-	-	189,333	189,333	(3)
510102 - SALARY & BENEFITS ALLOCATION OUT	-	-	-	(385,850)	(385,850)	(3)
510200 - EMPLOYEE BENEFITS	186,652	187,893	187,399	187,802	403	(3)
520030 - OPERATING EQUIP/SUPPLIES	59,296	69,839	53,000	60,000	7,000	
520040 - EQUIPMENT RENTALS	-	-	2,000	2,000	-	
520100 - PROFESSIONAL DEVELOPMENT	11,794	1,090	4,400	4,400	-	
520110 - MEMBERSHIPS	1,430	1,577	1,650	1,700	50	
520230 - UNIFORMS/CLOTHING	7,989	2,142	4,000	4,000	-	
520240 - MEAL ALLOWANCE	446	442	400	500	100	
520600 - UTILITIES - HEAT	49,359	42,690	48,767	45,000	(3,767)	
520610 - UTILITIES - HYDRO	167,554	180,522	160,000	180,000	20,000	
520620 - UTILITIES - WTR/SWR	54,595	65,524	54,600	70,000	15,400	
520650 - MOBILE COMMUNICATIONS	436	458	500	500	-	
520800 - SMALL TOOLS	-	-	100	-	(100)	
520850 - BUILDING SECURITY	1,690	2,023	2,000	2,000	-	
540000 - OUTSIDE CONTRACTS	70,872	80,163	66,805	70,000	3,195	
540010 - CNTRCT-JANITORIAL	6,517	4,742	3,000	4,500	1,500	
540100 - CNTRCT-ELECTRICAL	11,942	19,709	12,600	15,000	2,400	
540170 - CNTRCT-GARBAGE COLLECT	1,066	2,062	3,900	2,000	(1,900)	
540220 - CNTRCT-HEAT/AIR CONDITIONING	300	34,080	7,500	10,000	2,500	
580510 - TRANSFER TO RESERVE FUND	8,552	9,179	-	-	-	
580620 - TRANSFER TO RESERVE - ICE RESURFACER	-	-	-	10,000	10,000	(2)
580630 - TRANSFER TO RESERVE - ARENA	-	-	-	50,000	50,000	(1)
	1,181,709	**1,237,589**	**1,157,810**	**1,108,022**	**(49,788)**	
Net Total	**(642,826)**	**(664,552)**	**(671,310)**	**(477,122)**	**194,188**	

Notes
(1) Reporting naming rights revenue received and related transfer to reserve.
(2) Reporting ice-resurfacer fee collected and related transfer to reserve.
(3) This service area provides and receives staff resources to/from other areas. New accounts 510101 and 510102 have been created to capture when this occurs and direct salary and benefit accounts have been adjusted accordingly.

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2026 OPERATING BUDGET

Costing Centre: 20-434-FAC-WELLAND COMMUNITY CENTRE

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Revenues						
320410 - FEE/SC - EQUIP RENTALS	48	442	200	200	-	
330360 - MISCELLANEOUS	234	213	-	-	-	
330400 - RENTS & LEASES	15,332	22,427	19,850	19,850	-	
	15,614	**23,082**	**20,050**	**20,050**	**-**	
Expenses						
510010 - SALARIES/WAGES	46,990	41,355	42,000	76,770	34,770	(1)
510040 - PART-TIME	7,612	5,261	5,000	-	(5,000)	(1)
510100 - OVERTIME	7,350	13,964	6,000	-	(6,000)	(1)
510101 - SALARY & BENEFITS ALLOCATION IN	-	-	-	77,371	77,371	(1)
510200 - EMPLOYEE BENEFITS	11,487	10,423	10,879	30,328	19,449	(1)
520030 - OPERATING EQUIP/SUPPLIES	24,800	41,564	25,000	25,000	-	
520600 - UTILITIES - HEAT	837	26,832	23,907	30,000	6,093	
520610 - UTILITIES - HYDRO	77,407	84,165	92,000	85,000	(7,000)	
520620 - UTILITIES - WTR/SWR	14,626	13,440	14,000	14,000	-	
520850 - BUILDING SECURITY	50,256	63,136	52,000	74,500	22,500	
540000 - OUTSIDE CONTRACTS	35,519	41,409	26,750	30,000	3,250	
540010 - CNTRCT-JANITORIAL	128,554	127,534	140,000	55,000	(85,000)	
540100 - CNTRCT-ELECTRICAL	14,611	9,258	14,000	14,000	-	
540170 - CNTRCT-GARBAGE COLLECT	381	508	2,000	600	(1,400)	
540220 - CNTRCT-HEAT/AIR CONDITIONING	1,726	37,638	10,000	10,000	-	
	422,155	**516,487**	**463,536**	**522,569**	**59,033**	
Net Total	**(406,541)**	**(493,405)**	**(443,486)**	**(502,519)**	**(59,033)**	

Notes
(1) This service area receives staff resources from other areas. New account 510101 has been created to capture when this occurs and direct salary and benefit accounts have been reduced accordingly.

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 20-435-FAC-EMPIRE OUTDOOR SPORTS COMPLEX

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Revenues						
320410 - FEE/SC - EQUIP RENTALS	-	104	-	-	-	
320500 - FEE/SC - SUMMER CAMPS	13,376	21,706	38,000	23,000	(15,000)	
330400 - RENTS & LEASES	14,177	16,947	15,000	15,500	500	
	27,553	**38,757**	**53,000**	**38,500**	**(14,500)**	
Expenses						
510010 - SALARIES/WAGES	-	138	-	-	-	
510040 - PART-TIME	35,367	50,353	45,792	137,881	92,089	
510200 - EMPLOYEE BENEFITS	619	291	10,116	29,319	19,203	
520030 - OPERATING EQUIP/SUPPLIES	9,826	6,740	5,000	7,500	2,500	
520230 - UNIFORMS/CLOTHING	162	1,258	200	800	600	
520250 - MISCELLANEOUS	483	227	1,650	1,000	(650)	
520600 - UTILITIES - HEAT	-	-	500	500	-	
520610 - UTILITIES - HYDRO	-	3,476	1,000	2,500	1,500	
520620 - UTILITIES - WTR/SWR	-	821	1,000	1,200	200	
520650 - MOBILE COMMUNICATIONS	233	233	360	250	(110)	
530510 - SUMMER CAMPS	3,924	2,282	5,000	5,000	-	
530570 - SPECIAL EVENTS	-	-	5,000	-	(5,000)	(1)
540010 - CNTRCT-JANITORIAL	-	3,384	4,000	2,440	(1,560)	
	50,614	**69,203**	**79,618**	**188,390**	**108,772**	
Net Total	**(23,061)**	**(30,446)**	**(26,618)**	**(149,890)**	**(123,272)**	

Notes
(1) Special Events moved to Recreation - Program and Services costing centre (406).

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 20-436-FAC-MARKET

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Revenues						
320270 - FEE/SC - MARKET FEES	31,203	35,799	36,414	36,414	-	
320860 - FEE/SC - INSURANCE	1,125	1,519	1,750	1,750	-	
330360 - MISCELLANEOUS	1,876	3,284	3,000	2,100	(900)	
330400 - RENTS & LEASES	6,688	6,017	6,900	6,900	-	
	40,893	**46,620**	**48,064**	**47,164**	**(900)**	
Expenses						
510010 - SALARIES/WAGES	14,434	10,777	15,000	-	(15,000)	(1)
510040 - PART-TIME	6,297	7,023	3,000	11,680	8,680	(1)
510100 - OVERTIME	2,964	4,115	2,500	-	(2,500)	(1)
510101 - SALARY & BENEFITS ALLOCATION IN	-	-	-	29,278	29,278	(1)
510200 - EMPLOYEE BENEFITS	4,101	3,913	3,903	2,452	(1,451)	(1)
520030 - OPERATING EQUIP/SUPPLIES	7,957	3,680	7,000	8,000	1,000	
520050 - ADVERTISING	5,180	3,298	5,000	4,000	(1,000)	
520110 - MEMBERSHIPS	450	350	447	447	-	
520600 - UTILITIES - HEAT	8,563	6,732	10,000	13,000	3,000	
520610 - UTILITIES - HYDRO	12,067	9,277	12,000	11,000	(1,000)	
520620 - UTILITIES - WTR/SWR	3,198	2,563	4,000	4,000	-	
520730 - INS - LIABILITY	4,560	5,027	5,030	6,000	970	
520850 - BUILDING SECURITY	53,562	134,121	115,000	125,000	10,000	
530570 - SPECIAL EVENTS	12,671	14,236	12,000	16,000	4,000	
540000 - OUTSIDE CONTRACTS	12,571	16,116	10,060	20,000	9,940	
540010 - CNTRCT-JANITORIAL	7,472	10,452	10,000	7,000	(3,000)	
540100 - CNTRCT-ELECTRICAL	2,935	3,064	5,500	5,500	-	
540170 - CNTRCT-GARBAGE COLLECT	2,363	2,957	3,000	3,000	-	
540220 - CNTRCT-HEAT/AIR CONDITIONING	-	1,620	200	2,000	1,800	
	161,345	**239,319**	**223,640**	**268,357**	**44,717**	
Net Total	**(120,452)**	**(192,699)**	**(175,576)**	**(221,193)**	**(45,617)**	

Notes
(1) This service area receives staff resources from other areas. New account 510101 has been created to capture when this occurs and direct salary and benefit accounts have been reduced accordingly.

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 20-438-FAC-SWIMMING POOL

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Revenues						
320490 - FEE/SC - POOLS	-	-	-	12,500	12,500	(1)
330400 - RENTS & LEASES	-	-	200	200	-	
	-	**-**	**200**	**12,700**	**12,500**	
Expenses						
510010 - SALARIES/WAGES	44,533	48,641	28,000	-	(28,000)	(2)
510040 - PART-TIME	2,586	-	1,500	-	(1,500)	(2)
510100 - OVERTIME	10,036	14,880	5,500	-	(5,500)	(2)
510101 - SALARY & BENEFITS ALLOCATION IN	-	-	-	81,022	81,022	(2)
510200 - EMPLOYEE BENEFITS	11,068	11,624	6,945	-	(6,945)	(2)
520030 - OPERATING EQUIP/SUPPLIES	38,595	62,408	60,000	60,000	-	
520040 - EQUIPMENT RENTALS	2,562	2,405	2,500	2,500	-	
520600 - UTILITIES - HEAT	3,702	4,905	15,000	8,000	(7,000)	
520610 - UTILITIES - HYDRO	11,580	21,181	17,666	20,000	2,334	
520620 - UTILITIES - WTR/SWR	69,685	403,791	150,000	200,000	50,000	
520630 - UTILITIES - PHONE/FAX	3,076	3,377	3,500	3,500	-	
520850 - BUILDING SECURITY	22,841	36,115	40,000	30,000	(10,000)	
540000 - OUTSIDE CONTRACTS	19,249	82,502	30,700	40,000	9,300	
540100 - CNTRCT-ELECTRICAL	6,029	7,465	4,500	5,000	500	
	245,542	**699,293**	**365,811**	**450,022**	**84,211**	
Net Total	**(245,542)**	**(699,293)**	**(365,611)**	**(437,322)**	**(71,711)**	

Notes

(1) Moved from Recreation - Programs/Services costing centre (405).

(2) This service area receives staff resources from other areas but has no dedicated staff resources. New account 510101 has been created to capture when this occurs and direct salary and benefit accounts have been reduced accordingly.

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 20-439-FAC-CIVIC SQUARE

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Revenues						
330300 - COST SHARING	127,079	102,832	-	-	-	
330400 - RENTS & LEASES	442	911	1,000	1,000	-	
	127,521	**103,742**	**1,000**	**1,000**	**-**	
Expenses						
510010 - SALARIES/WAGES	206,872	181,048	167,204	177,387	10,183	
510020 - OTHER SALARIES	934	554	-	-	-	
510040 - PART-TIME	6,437	4,459	-	-	-	
510100 - OVERTIME	11,071	9,694	3,327	9,500	6,173	
510200 - EMPLOYEE BENEFITS	73,091	96,169	70,601	72,014	1,413	
520030 - OPERATING EQUIP/SUPPLIES	51,528	35,939	32,500	35,000	2,500	
520230 - UNIFORMS/CLOTHING	418	853	1,000	700	(300)	
520240 - MEAL ALLOWANCE	40	67	100	100	-	
520600 - UTILITIES - HEAT	26,131	24,292	30,000	50,000	20,000	
520610 - UTILITIES - HYDRO	140,277	152,276	158,322	155,000	(3,322)	
520620 - UTILITIES - WTR/SWR	14,548	15,136	17,000	15,500	(1,500)	
520650 - MOBILE COMMUNICATIONS	465	465	500	500	-	
520850 - BUILDING SECURITY	121,658	138,780	125,000	149,000	24,000	
540000 - OUTSIDE CONTRACTS	54,763	63,289	53,500	55,000	1,500	
540010 - CNTRCT-JANITORIAL	12,806	15,963	20,000	15,500	(4,500)	
540100 - CNTRCT-ELECTRICAL	8,492	16,464	9,000	10,000	1,000	
540170 - CNTRCT-GARBAGE COLLECT	2,348	2,319	2,500	2,500	-	
540210 - CNTRCT-ELEVATOR	10,255	12,826	6,000	10,000	4,000	
540220 - CNTRCT-HEAT/AIR CONDITIONING	14,383	33,847	15,000	20,000	5,000	
580090 - INTERDEPT RECOVERIES	-	-	-	(202,584)	(202,584)	(1)
	756,517	**804,441**	**711,554**	**575,117**	**(136,437)**	
Net Total	**(628,996)**	**(700,698)**	**(710,554)**	**(574,117)**	**136,437**	

Notes

(1) Allocation to building (520) and Library (136) to enhance alignment with appropriate funding department.

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 20-442-FAC-COURTHOUSE

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Revenues						
330400 - RENTS & LEASES	496,716	514,502	497,835	522,444	24,609	
	496,716	**514,502**	**497,835**	**522,444**	**24,609**	
Expenses						
510010 - SALARIES/WAGES	12,195	17,353	31,000	-	(31,000)	(1)
510040 - PART-TIME	5,465	3,776	4,000	-	(4,000)	(1)
510100 - OVERTIME	5,402	9,152	5,000	-	(5,000)	(1)
510101 - SALARY & BENEFITS ALLOCATION IN	-	-	-	37,621	37,621	(1)
510200 - EMPLOYEE BENEFITS	3,874	5,226	8,016	-	(8,016)	(1)
520030 - OPERATING EQUIP/SUPPLIES	18,072	8,616	22,000	15,000	(7,000)	
520600 - UTILITIES - HEAT	66,244	51,908	64,000	80,000	16,000	
520610 - UTILITIES - HYDRO	135,293	147,429	145,000	150,000	5,000	
520620 - UTILITIES - WTR/SWR	6,733	5,349	9,000	6,500	(2,500)	
520700 - INS - BUILDING/EQUIPMENT	18,521	20,538	20,540	30,000	9,460	
520730 - INS - LIABILITY	1,366	1,425	1,425	1,600	175	
520850 - BUILDING SECURITY	1,661	3,811	6,000	4,000	(2,000)	
540000 - OUTSIDE CONTRACTS	30,062	20,063	18,550	20,000	1,450	
540010 - CNTRCT-JANITORIAL	110,565	113,477	125,000	125,000	-	
540080 - CNTRCT-PAVEMENT MARKINGS	-	-	600	600	-	
540100 - CNTRCT-ELECTRICAL	9,313	16,606	10,000	12,500	2,500	
540170 - CNTRCT-GARBAGE COLLECT	1,143	1,492	1,060	1,500	440	
540210 - CNTRCT-ELEVATOR	12,117	12,645	12,500	13,000	500	
540220 - CNTRCT-HEAT/AIR CONDITIONING	2,606	16,991	10,000	10,000	-	
550040 - AUDIT FEES	2,865	3,520	3,520	3,520	-	
580510 - TRANSFER TO RESERVE FUND	53,220	55,125	624	-	(624)	(2)
580560 - TRANSFER TO RESERVE - COURTHOUSE	-	-	-	11,603	11,603	(2)
	496,716	**514,502**	**497,835**	**522,444**	**24,609**	
Net Total	**-**	**-**	**-**	**-**	**-**	

Notes

(1) This service area receives staff resources from other areas but has no dedicated staff resources. New account 510101 has been created to capture when this occurs and direct salary and benefit accounts have been reduced accordingly.

(2) Transfer to Reserve account has been renamed.

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 20-444-FAC-SERVICE CENTRE

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Expenses						
510010 - SALARIES/WAGES	31,459	36,181	20,000	-	(20,000)	(1)
510040 - PART-TIME	6,114	50,944	3,500	-	(3,500)	(1)
510100 - OVERTIME	1,415	2,994	1,400	-	(1,400)	(1)
510101 - SALARY & BENEFITS ALLOCATION IN	-	-	-	60,129	60,129	(1)
510200 - EMPLOYEE BENEFITS	7,731	22,920	5,036	-	(5,036)	(1)
520030 - OPERATING EQUIP/SUPPLIES	15,298	9,049	16,500	13,500	(3,000)	
520040 - EQUIPMENT RENTALS	2,823	1,068	2,000	2,000	-	
520600 - UTILITIES - HEAT	30,761	26,736	40,000	60,000	20,000	
520610 - UTILITIES - HYDRO	51,293	58,933	60,500	60,000	(500)	
520620 - UTILITIES - WTR/SWR	20,979	18,570	20,000	21,000	1,000	
520800 - SMALL TOOLS	-	-	100	-	(100)	
520850 - BUILDING SECURITY	-	270	250	300	50	
540000 - OUTSIDE CONTRACTS	53,251	42,408	35,155	44,000	8,845	
540010 - CNTRCT-JANITORIAL	45,010	32,704	35,000	47,000	12,000	
540100 - CNTRCT-ELECTRICAL	8,098	9,844	9,000	9,000	-	
540170 - CNTRCT-GARBAGE COLLECT	9,194	17,914	12,000	15,000	3,000	
540220 - CNTRCT-HEAT/AIR CONDITIONING	-	19,452	3,000	10,000	7,000	
580090 - INTERDEPT RECOVERIES	(16,637)	(53,324)	(43,160)	(54,708)	(11,548)	
	266,789	**296,664**	**220,281**	**287,221**	**66,940**	
Net Total	**(266,789)**	**(296,664)**	**(220,281)**	**(287,221)**	**(66,940)**	

Notes

(1) This service area receives staff resources from other areas but has no dedicated staff resources. New account 510101 has been created to capture when this occurs and direct salary and benefit accounts have been reduced accordingly.

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 20-445-FAC-YSP RIVER ROAD

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Revenues						
330130 - SOLAR REVENUE	-	-	-	190,000	190,000	(1)
330290 - THIRD PARTY REVENUE	807,904	883,732	886,924	770,924	(116,000)	(1)
350550 - TRANSFER FROM RESERVE FUND - DEVELOPMENT CHARGES	245,035	245,035	245,035	245,035	-	
	1,052,939	**1,128,767**	**1,131,959**	**1,205,959**	**74,000**	
Expenses						
580510 - TRANSFER TO RESERVE FUND	20,274	121,035	145,425	-	(145,425)	(2)
580570 - TRANSFER TO RESERVE - YSP SUSTAINABILITY	-	-	-	250,828	250,828	(2)
580880 - IO -INTEREST	400,666	375,732	354,534	328,749	(25,785)	
580890 - IO - PRINCIPAL	632,000	632,000	632,000	632,000	-	
580920 - OTHER DEBT INTEREST	-	-	-	(5,618)	(5,618)	(3)
	1,052,940	**1,128,767**	**1,131,959**	**1,205,959**	**74,000**	
Net Total	**(1)**	**-**	**-**	**-**	**-**	

Notes

(1) Reporting solar revenue separate from third party revenue.

(2) Transfer to Reserve account has been renamed and is used to balance the costing centre to 0.

(3) Establish budget to account for debt interest accrual.

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

Youngs Sportsplex - 2026 Budget

Revenue	2025 Budget	2025 Forecast	2026 Budget
Vending Income	5,000	8,000	8,000
Advertising Income	20,000	15,000	15,000
Indoor Field Rentals	570,000	640,000	800,000
Outdoor Field Rentals	325,000	340,000	380,000
Golf Rental	32,500	27,000	27,000
Saint-Jean-de-Brebeuf (Jean Vanier) Rentals	4,424	4,424	4,424
Ball Hockey Rink Lease	24,000	24,000	24,000
Tennis Registration/Rentals	330,000	335,000	335,000
Youth Leagues	0	0	0
Wizards Academy	0	0	0
Adult Leagues	338,500	286,385	0
Office Rent	61,500	68,000	80,000
GIC Interest Income	20,000	20,000	20,000
Miscellaneous Income	0	0	0
Total Revenue	**1,730,924**	**1,767,809**	**1,693,424**

General & Admin Expenses			
Payroll - Full Time	130,000	135,000	140,000
Payroll - Part Time	125,000	125,000	127,000
Payroll - Taxes & Benefits	45,000	40,000	40,000
Travel	4,000	4,000	4,000
Professional Fees	28,000	28,000	28,000
Insurance	10,000	10,517	10,500
Staff Development & Training	1,000	1,000	1,000
Management Fee Expense	90,000	88,500	90,000
Marketing	2,500	2,500	2,500
Utilities	165,000	175,000	175,000
Repairs & Maintenance	50,000	70,000	73,000
Field Maintenance	20,000	20,000	20,000
Service Contracts/Rentals	25,000	20,000	20,000
Janitorial Supplies	25,000	20,000	20,000
Office Supplies	7,000	9,000	9,000
Bank Fees	32,000	32,000	32,000
Telephone/Internet/Computers	15,000	10,000	10,000
Operational Supplies	10,000	15,000	15,000
Trash Removal	10,000	10,000	10,000
	794,500	815,517	827,000

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Soccer Expenses			
Payroll	0	7,000	0
OSA/League Fees	60,000	55,000	0
Soccer Software Registration Fees	6,000	6,000	0
Soccer Equipment Supplies	0	3,000	0
Referee Fees	80,000	65,000	0
	146,000	136,000	0
Tennis Expenses			
Payroll	80,000	80,000	80,000
Payroll - Employee Benefits + Taxes	8,000	10,000	10,000
Tennis Supplies	3,500	3,500	3,500
Tennis Software Registration Fees	2,000	2,000	2,000
	93,500	95,500	95,500
Total Expenses	**1,034,000**	**1,047,017**	**922,500**
(Deficit) surplus for the year before solar revenue	**696,924**	**720,792**	**770,924**
Solar Revenue	**190,000**	**190,000**	**190,000**
Surplus after solar revenue	**886,924**	**910,792**	**960,924**
Less: Debenture	**-986,534**	**-986,534**	**-960,749**
Debenture payment (deficit) surplus	**-99,610**	**-75,742**	**175**

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2026 OPERATING BUDGET

Costing Centre: 20-446-FAC-QUAKER RD BALL DIAMONDS

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Revenues						
320450 - FEE/SC - BALL DIAMONDS	13,738	13,376	20,000	13,560	(6,440)	
320480 - FEE/SC - ADVERTISING	-	-	9,000	9,000	-	
320840 - FEE/SC - HYDRO	1,391	2,624	4,000	4,000	-	
330400 - RENTS & LEASES	33,500	25,170	29,000	29,000	-	
	48,629	**41,170**	**62,000**	**55,560**	**(6,440)**	
Expenses						
510010 - SALARIES/WAGES	26,493	23,656	19,000	-	(19,000)	(1)
510040 - PART-TIME	8,736	11,452	8,000	-	(8,000)	(1)
510100 - OVERTIME	4,994	4,312	4,000	-	(4,000)	(1)
510101 - SALARY & BENEFITS ALLOCATION IN	-	-	-	52,870	52,870	(1)
510200 - EMPLOYEE BENEFITS	7,453	8,377	6,074	-	(6,074)	(1)
520030 - OPERATING EQUIP/SUPPLIES	7,571	6,533	9,000	6,000	(3,000)	
520600 - UTILITIES - HEAT	-	-	200	-	(200)	
520610 - UTILITIES - HYDRO	29,596	30,092	17,900	30,000	12,100	
520620 - UTILITIES - WTR/SWR	9,507	10,736	11,200	11,000	(200)	
520850 - BUILDING SECURITY	-	366	700	1,000	300	
540000 - OUTSIDE CONTRACTS	8,118	21,124	15,000	15,000	-	
540100 - CNTRCT-ELECTRICAL	1,976	10,379	4,500	7,500	3,000	
	104,444	**127,027**	**95,574**	**123,370**	**27,796**	
Net Total	**(55,815)**	**(85,857)**	**(33,574)**	**(67,810)**	**(34,236)**	

Notes
(1) This service area receives staff resources from other areas but has no dedicated staff resources. New account 510101 has been created to capture when this occurs and direct salary and benefit accounts have been reduced accordingly.

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 20-447-FAC-RECREATIONAL CANAL LANDS

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Revenues						
320353 - FEE/SC - VOLUNTEER/ ONSITE	-	-	-	6,200	6,200	
320410 - FEE/SC - EQUIP RENTALS	83,069	143,603	96,900	125,000	28,100	
320480 - FEE/SC - ADVERTISING	-	-	5,000	-	(5,000)	
320570 - FEE/SC - MEMBERSHIPS	-	1,500	3,500	4,500	1,000	
320930 - FEE/SC - FIT/AQUA PUNCH CARDS	22,503	25,585	20,000	25,000	5,000	
330100 - INVESTMENT INCOME	300,000	300,000	300,000	-	(300,000)	(1)
330360 - MISCELLANEOUS	1,966	19,854	1,000	7,500	6,500	
330400 - RENTS & LEASES	124,958	180,505	110,000	138,500	28,500	
350640 - TRANSFER FROM RESERVE - CANAL LANDS	-	-	-	300,000	300,000	(1)
	532,496	**671,048**	**536,400**	**606,700**	**70,300**	
Expenses						
510010 - SALARIES/WAGES	186,740	260,345	247,585	247,529	(56)	(2)
510020 - OTHER SALARIES	4,187	(7,242)	-	-	-	
510040 - PART-TIME	232,643	242,012	263,624	291,863	28,239	(2)
510100 - OVERTIME	7,866	18,123	7,283	7,283	-	
510101 - SALARY & BENEFITS ALLOCATION IN	-	-	-	280,926	280,926	(2)
510102 - SALARY & BENEFITS ALLOCATION OUT	-	-	-	(204,042)	(204,042)	(2)
510200 - EMPLOYEE BENEFITS	107,467	122,500	140,535	143,496	2,961	(2)
520030 - OPERATING EQUIP/SUPPLIES	58,326	54,936	75,000	62,000	(13,000)	
520040 - EQUIPMENT RENTALS	4,274	7,133	8,500	5,000	(3,500)	
520100 - PROFESSIONAL DEVELOPMENT	1,410	1,732	1,500	2,200	700	
520110 - MEMBERSHIPS	4,547	3,085	3,090	3,000	(90)	
520230 - UNIFORMS/CLOTHING	1,507	1,017	2,000	2,000	-	
520240 - MEAL ALLOWANCE	-	20	-	-	-	
520250 - MISCELLANEOUS	908	1,338	1,000	1,000	-	
520600 - UTILITIES - HEAT	8,008	10,880	15,000	15,000	-	
520610 - UTILITIES - HYDRO	34,427	40,915	29,700	40,000	10,300	
520620 - UTILITIES - WTR/SWR	15,701	180,761	33,000	30,000	(3,000)	
520630 - UTILITIES - PHONE/FAX	2,630	2,716	3,000	3,000	-	
530560 - VOLUNTEER SERVICES	3,863	8,142	6,180	6,200	20	
530580 - HOSTED EVENTS	93,971	119,773	75,190	95,000	19,810	
540000 - OUTSIDE CONTRACTS	112,813	144,669	112,555	120,000	7,445	
540010 - CNTRCT-JANITORIAL	41,347	54,115	37,500	60,000	22,500	
540100 - CNTRCT-ELECTRICAL	12,585	15,753	6,500	10,000	3,500	
540220 - CNTRCT-HEAT/AIR CONDITIONING	501	5,567	1,000	5,000	4,000	
560030 - LICENCE RENEWALS	-	-	1,055	-	(1,055)	
	935,719	**1,288,288**	**1,070,797**	**1,226,455**	**155,658**	
Net Total	**(403,224)**	**(617,240)**	**(534,397)**	**(619,755)**	**(85,358)**	

Notes

(1) Reporting transfer from canal lands reserve as a transfer instead of investment income.

(2) This service area provides and receives staff resources to/from other areas. New accounts 510101 and 510102 have been created to capture when this occurs and direct salary and benefit accounts have been adjusted accordingly.

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 20-448-FAC-COOKS MILLS HALL

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Revenues						
330400 - RENTS & LEASES	8,081	8,359	8,000	5,900	(2,100)	
	8,081	**8,359**	**8,000**	**5,900**	**(2,100)**	
Expenses						
510010 - SALARIES/WAGES	14,086	2,912	3,000	-	(3,000)	(1)
510040 - PART-TIME	1,809	3,466	500	-	(500)	(1)
510100 - OVERTIME	6,249	906	300	-	(300)	(1)
510101 - SALARY & BENEFITS ALLOCATION IN	-	-	-	9,770	9,770	(1)
510200 - EMPLOYEE BENEFITS	2,987	1,318	612	-	(612)	(1)
520030 - OPERATING EQUIP/SUPPLIES	1,799	4,925	2,500	2,500	-	
520600 - UTILITIES - HEAT	2,092	2,120	2,500	2,500	-	
520610 - UTILITIES - HYDRO	980	898	1,500	1,000	(500)	
540000 - OUTSIDE CONTRACTS	1,273	7,175	5,000	5,000	-	
540010 - CNTRCT-JANITORIAL	6,954	6,240	7,000	2,500	(4,500)	
540100 - CNTRCT-ELECTRICAL	268	1,175	1,000	1,000	-	
540170 - CNTRCT-GARBAGE COLLECT	62	119	500	200	(300)	
	38,559	**31,254**	**24,412**	**24,470**	**58**	
Net Total	**(30,478)**	**(22,895)**	**(16,412)**	**(18,570)**	**(2,158)**	

Notes

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2026 OPERATING BUDGET

Costing Centre: 20-449-FAC-140 KING ST MUSEUM

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Expenses						
510010 - SALARIES/WAGES	10,850	4,672	7,000	-	(7,000)	(1)
510040 - PART-TIME	1,845	1,909	600	-	(600)	(1)
510100 - OVERTIME	1,128	1,838	800	-	(800)	(1)
510101 - SALARY & BENEFITS ALLOCATION IN	-	-	-	11,243	11,243	(1)
510200 - EMPLOYEE BENEFITS	2,661	1,391	1,548	-	(1,548)	(1)
520030 - OPERATING EQUIP/SUPPLIES	3,785	145	6,000	3,200	(2,800)	
520600 - UTILITIES - HEAT	10,324	8,647	13,971	14,000	29	
520610 - UTILITIES - HYDRO	17,345	14,946	17,500	16,000	(1,500)	
520620 - UTILITIES - WTR/SWR	1,173	1,258	1,100	2,500	1,400	
520850 - BUILDING SECURITY	9,873	2,337	11,050	5,000	(6,050)	
540000 - OUTSIDE CONTRACTS	13,538	21,117	19,990	13,500	(6,490)	
540100 - CNTRCT-ELECTRICAL	496	1,166	4,000	4,000	-	
540170 - CNTRCT-GARBAGE COLLECT	43	31	-	-	-	
540220 - CNTRCT-HEAT/AIR CONDITIONING	1,357	6,683	4,000	5,000	1,000	
540610 - WEL HISTORICAL MUSEUM	-	-	330,000	391,600	61,600	
	74,418	**66,139**	**417,559**	**466,043**	**48,484**	
Net Total	**(74,418)**	**(66,139)**	**(417,559)**	**(466,043)**	**(48,484)**	

Notes
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Welland Museum
Profit and Loss by Class

	2023 ACTUALS	2024 ACTUALS	2025 BUDGET	2026 BUDGET
INCOME				
4305 City of Welland	292,719	304,428	330,000	391,600
4205 CMOG	16,391	13,659	16,391	16,391
City Special Ask	55,750	20,000		
Total 4300 MUNICIPAL GRANTS	**$ 364,860**	**$ 338,087**	**$ 346,391**	**$ 407,991**
4400 DONATIONS				
4405 Charitable Receipt	507	1,320	1,000	1,100
4410 Non Charitable Receipt	4,504	1,194	2,000	700
4420 Donation - Admissions	2,016	1,802	1,000	2,000
Total 4400 DONATIONS	**$ 7,027**	**$ 4,317**	**$ 4,000**	**$ 3,800**
4500 PROGRAM INCOME				
4505 Programs, Educational	1,370	5,568	3,000	8,000
4510 Programs, Recreational	5,333	15,257	7,000	25,000
Total 4500 PROGRAM INCOME	**$ 6,703**	**$ 20,825**	**$ 10,000**	**$ 33,000**
4600 GIFT SHOP				
4605 Gift Shop General Sales	7,596	2,263	1,800	1,800
4610 All Well and Good Products	6,986	5,631	4,500	4,900
4611 Discount	-178	-406		-300
4630 Shipping and Courier	-178	60		
Total 4600 GIFT SHOP	**$ 14,404**	**$ 7,549**	**$ 6,300**	**$ 6,400**
4700 OTHER REVENUE				
4700 Memberships	1,653	998	600	800
4710 Rentals	935	1,550	900	2,000
4720 Fundraising Revenue				
4725 Carnegie Celebration Sales	3,683	-25		
4730 Wage Replacement Subsidies				
4760 Interest Income	2,109	3,158	2,200	4,000
4765 Archives Revenue				200
4770 UGRR Exhibit				
4780 Amortization- Deferred Contributions	19,799			
Total 4700 OTHER REVENUE	**$ 28,179**	**$ 5,681**	**$ 3,700**	**$ 7,000**
GROSS PROFIT	**$ 421,172**	**$ 376,459**	**$ 370,391**	**$ 458,191**
EXPENSES				
5000 MUSEUM OPERATING				
5100 CURATORIAL & EXHIBITS				
5110 Curatorial Maintenance & Supplies	1,854	1,889	2,500	6,500
5120 Curatorial Storage Offsite	2,183	1,819		
5125 UGRR Expenses		11,321		
5130 Curatorial Courier Costs		250	400	
Total 5100 CURATORIAL & EXHIBITS	**$ 4,037**	**$ 15,278**	**$ 2,900**	**$ 6,500**
5200 ARCHIVES & COLLECTIONS				
5205 Archives & Collections Maintenance & Supplies	4,289	995	1,500	3,500
5210 Archives & Collections Offsite Storage Expenses	909	961	1,500	1,200
Total 5200 ARCHIVES & COLLECTIONS	**$ 5,198**	**$ 1,957**	**$ 3,000**	**$ 4,700**
5300 PROGRAMMING & OUTREACH				
5301 Programming	2,911	4,466	4,000	6,000
5302 Outreach	492		800	750
Total 5300 PROGRAMMING & OUTREACH	**$ 3,403**	**$ 4,466**	**$ 4,800**	**$ 6,750**
5400 VISITOR SERVICES				
5405 Gift Shop Purchases	8,675	4,540	5,000	5,200
5407 Gift Shop Supplies	570	236	423	416
Total 5400 VISITOR SERVICES	**$ 9,244**	**$ 4,776**	**$ 5,423**	**$ 5,616**
TOTAL MUSEUM AND OPERATING	**$ 21,882**	**$ 26,477**	**$ 16,123**	**$ 23,566**
6100 OFFICE & ADMINISTRATION				
6110 Amortization Expense	44,255			
6116 Canada Helps Fees	139	14	100	52
6117 Bank Charges	423	1,103	1,300	1,250
6118 Interest & Late Fees	286	128	300	300
6120 Square Terminal Fees	270	364	500	650

Welland Museum
Profit and Loss by Class

	2023 ACTUALS	2024 ACTUALS	2025 BUDGET	2026 BUDGET
6130 IT	4,192	2,096	7,500	15,000
6140 Marketing & Communications	15,504	1,777	1,800	3,000
6155 Charitable Donations				
6150 Cell Phone Reimbursement	2,369	1,159	1,800	650
6165 Executive and Directors Expenses				
6167 Hospitality - Operations	1,290	803	805	1,800
6170 Insurance	12,620	14,378	20,160	20,000
6175 Internet & Telephone	1,734	1,397	1,800	2,000
6180 Janitorial Services, Kitchen & Supplies	10,784	17,474	22,000	24,000
6190 Office Supplies & Equipment	3,149	674	2,200	3,000
6195 Photocopier	2,476	2,083	2,400	3,000
6200 Postage, Courier & Shipping	301	73	140	100
6206 Accounting	8,777	11,763	12,500	17,000
6208 Legal Fees	16,832	11,686	1,000	1,000
6210 Security, Safety & Supplies	1,086	130	300	500
6220 Training/Registrations/Prof Dev	4,888		2,500	4,390
6225 Travel	425	287	500	750
6245 Special Events	13,068			
6540 Maintenance and Repair Building	2,693			
6585 Rent	1	1	1	1
6605 Staff/Volunteer Appreciation	625	190		
6610 Subscriptions/Museum Dues	2,393	416	2,000	1,900
6611 Record Checks	96			
Total 6100 OFFICE & ADMINISTRATION	**$ 150,676**	**$ 67,996**	**$ 81,606**	**$ 100,343**
STAFF WAGES & PAYROLL EXPENSE				
6160 Employee Apparal				
6805 Wages	213,648	225,408	234,712	281,282
6805A Wages Grants	68,965	27,535		
6806 Payroll Expense	14,332	15,257	24,950	28,000
6813 Vacation Pay	-4,274			
6830 Employee Benefits	17,042	13,820	13,000	25,000
6830A Employee Benefits Grants	2,541			
Total STAFF WAGES & PAYROLL EXPENSE	**$ 312,255**	**$ 282,020**	**$ 272,662**	**$ 334,282**
OTHER EXPENSES				
69150 Non-Deductible Interest & Penalty		546		
Total Other Expenses	**$ -**	**$ 546**	**$ -**	**$ -**
TOTAL EXPENSES	**$ 484,813**	**$ 377,039**	**$ 370,391**	**$ 458,191**
PROFIT	**-$ 63,641**	**-$ 580**	**$ -**	**$ -**

2026 OPERATING BUDGET

Costing Centre: 20-450-FAC-HOOKER STREET

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Revenues						
330300 - COST SHARING	-	1,378	-	-	-	
330400 - RENTS & LEASES	2,620	9,296	9,110	11,500	2,390	
	2,620	**10,675**	**9,110**	**11,500**	**2,390**	
Expenses						
510010 - SALARIES/WAGES	1,325	1,174	1,500	-	(1,500)	(1)
510040 - PART-TIME	1,097	1,679	-	-	-	
510100 - OVERTIME	539	-	-	-	-	
510101 - SALARY & BENEFITS ALLOCATION IN	-	-	-	3,926	3,926	(1)
510200 - EMPLOYEE BENEFITS	554	556	251	-	(251)	(1)
520030 - OPERATING EQUIP/SUPPLIES	1,964	2,328	2,500	2,500	-	
520600 - UTILITIES - HEAT	3,145	2,956	3,200	3,500	300	
520610 - UTILITIES - HYDRO	2,433	2,565	1,100	2,500	1,400	
520620 - UTILITIES - WTR/SWR	2,155	2,224	2,500	2,500	-	
540000 - OUTSIDE CONTRACTS	2,488	4,766	2,720	4,000	1,280	
540010 - CNTRCT-JANITORIAL	3,539	2,826	5,000	5,000	-	
540100 - CNTRCT-ELECTRICAL	1,876	1,625	1,000	2,000	1,000	
540220 - CNTRCT-HEAT/AIR CONDITIONING	-	-	-	1,500	1,500	
	21,115	**22,698**	**19,771**	**27,426**	**7,655**	
Net Total	**(18,495)**	**(12,023)**	**(10,661)**	**(15,926)**	**(5,265)**	

Notes

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2026 OPERATING BUDGET

Costing Centre: 20-452-FAC-C.L. PINARD CTR

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Revenues						
330400 - RENTS & LEASES	2,061	16,871	2,000	6,500	4,500	
	2,061	**16,871**	**2,000**	**6,500**	**4,500**	
Expenses						
510010 - SALARIES/WAGES	2,398	2,653	5,000	-	(5,000)	(1)
510040 - PART-TIME	1,166	1,543	500	-	(500)	(1)
510100 - OVERTIME	804	1,509	500	-	(500)	(1)
510101 - SALARY & BENEFITS ALLOCATION IN	-	-	-	7,574	7,574	(1)
510200 - EMPLOYEE BENEFITS	725	874	1,052	-	(1,052)	(1)
520030 - OPERATING EQUIP/SUPPLIES	865	1,197	2,500	1,500	(1,000)	
520270 - LEASES - PROPERTY	7,879	8,036	6,750	8,975	2,225	
520600 - UTILITIES - HEAT	6,850	6,792	7,500	7,000	(500)	
520610 - UTILITIES - HYDRO	2,027	1,842	2,636	2,000	(636)	
540000 - OUTSIDE CONTRACTS	1,337	1,715	1,500	1,500	-	
540010 - CNTRCT-JANITORIAL	1,452	1,873	1,500	3,000	1,500	
540100 - CNTRCT-ELECTRICAL	785	1,025	1,000	1,000	-	
540220 - CNTRCT-HEAT/AIR CONDITIONING	-	478	500	500	-	
	26,288	**29,537**	**30,938**	**33,049**	**2,111**	
Net Total	**(24,227)**	**(12,666)**	**(28,938)**	**(26,549)**	**2,389**	

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2026 OPERATING BUDGET

Costing Centre: 20-454-FAC-ANCILLARY BLDGS

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Revenues						
330400 - RENTS & LEASES	440	449	1,000	1,000	-	
	440	**449**	**1,000**	**1,000**	**0**	
Expenses						
510010 - SALARIES/WAGES	13,279	8,607	12,000	-	(12,000)	(1)
510040 - PART-TIME	1,465	629	-	-	-	
510100 - OVERTIME	1,958	2,763	2,100	-	(2,100)	(1)
510101 - SALARY & BENEFITS ALLOCATION IN	-	-	-	16,055	16,055	(1)
510200 - EMPLOYEE BENEFITS	3,040	2,260	2,677	-	(2,677)	(1)
520030 - OPERATING EQUIP/SUPPLIES	13,786	9,178	9,000	10,000	1,000	
520600 - UTILITIES - HEAT	7,165	9,335	9,500	11,000	1,500	
520610 - UTILITIES - HYDRO	9,280	9,934	7,700	9,500	1,800	
520620 - UTILITIES - WTR/SWR	436	459	8,000	8,000	-	
520850 - BUILDING SECURITY	-	-	1,200	1,200	-	
540000 - OUTSIDE CONTRACTS	18,400	18,440	18,675	18,700	25	
540010 - CNTRCT-JANITORIAL	268	0	500	1,000	500	
540100 - CNTRCT-ELECTRICAL	4,995	4,783	6,200	7,000	800	
540220 - CNTRCT-HEAT/AIR CONDITIONING	-	265	600	600	-	
	74,073	**66,652**	**78,152**	**83,055**	**4,903**	
Net Total	**(73,632)**	**(66,203)**	**(77,152)**	**(82,055)**	**(4,903)**	

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2026 OPERATING BUDGET

Costing Centre: 20-459-FAC-CENTRAL FIRE STATION

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Revenues						
330400 - RENTS & LEASES	-	-	-	9,501	9,501	
	-	**-**	**-**	**9,501**	**9,501**	
Expenses						
510010 - SALARIES/WAGES	13,759	3,420	5,000	-	(5,000)	
510040 - PART-TIME	1,840	2,387	1,000	-	(1,000)	
510100 - OVERTIME	-	1,426	1,100	-	(1,100)	
510200 - EMPLOYEE BENEFITS	3,279	1,284	1,182	-	(1,182)	
520030 - OPERATING EQUIP/SUPPLIES	421	1,461	1,000	-	(1,000)	
520600 - UTILITIES - HEAT	9,196	7,097	12,500	3,500	(9,000)	
520610 - UTILITIES - HYDRO	20,894	7,690	7,000	5,100	(1,900)	
520620 - UTILITIES - WTR/SWR	2,532	2,613	3,000	900	(2,100)	
520850 - BUILDING SECURITY	768	845	200	-	(200)	
540000 - OUTSIDE CONTRACTS	2,662	2,688	5,050	-	(5,050)	
540010 - CNTRCT-JANITORIAL	2,620	788	3,000	-	(3,000)	
540100 - CNTRCT-ELECTRICAL	740	562	1,600	-	(1,600)	
540170 - CNTRCT-GARBAGE COLLECT	344	180	-	-	-	
540220 - CNTRCT-HEAT/AIR CONDITIONING	-	1,498	100	-	(100)	
	59,055	**33,938**	**41,732**	**9,500**	**(32,232)**	
Net Total	**(59,055)**	**(33,938)**	**(41,732)**	**1**	**41,733**	

Notes

This costing centre was renamed from Fire Halls to Facilities-Central Fire Station. 2025 and prior it included both the central station and Fire Hall #3. With the development of a new Fire Hall #3 now reported on in costing centre (464), this costing centre only represents the Central Fire Station.

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2026 OPERATING BUDGET

Costing Centre: 20-461-FAC-CHIPPAWA PK COMMUNITY CTR

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Revenues						
330400 - RENTS & LEASES	24,408	24,970	30,600	25,000	(5,600)	
	24,408	**24,970**	**30,600**	**25,000**	**(5,600)**	
Expenses						
510010 - SALARIES/WAGES	3,046	5,651	6,000	-	(6,000)	(1)
510040 - PART-TIME	4,960	8,608	1,000	-	(1,000)	(1)
510100 - OVERTIME	1,108	2,757	2,500	-	(2,500)	(1)
510101 - SALARY & BENEFITS ALLOCATION IN	-	-	-	22,999	22,999	(1)
510200 - EMPLOYEE BENEFITS	1,667	2,991	1,518	-	(1,518)	(1)
520030 - OPERATING EQUIP/SUPPLIES	4,960	7,694	6,000	6,000	-	
520600 - UTILITIES - HEAT	2,686	2,057	2,000	2,500	500	
520610 - UTILITIES - HYDRO	4,659	5,198	6,500	5,000	(1,500)	
520620 - UTILITIES - WTR/SWR	72,700	76,666	80,000	80,000	-	
520850 - BUILDING SECURITY	1,526	1,605	1,400	1,600	200	
540000 - OUTSIDE CONTRACTS	11,032	11,402	8,500	11,500	3,000	
540010 - CNTRCT-JANITORIAL	25,615	26,918	30,000	23,000	(7,000)	
540100 - CNTRCT-ELECTRICAL	1,892	2,193	2,000	2,000	-	
540220 - CNTRCT-HEAT/AIR CONDITIONING	-	-	500	1,500	1,000	
	135,852	**153,741**	**147,918**	**156,099**	**8,181**	
Net Total	**(111,444)**	**(128,771)**	**(117,318)**	**(131,099)**	**(13,781)**	

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2026 OPERATING BUDGET

Costing Centre: 20-462-FAC-FIRE HALL #1 EAST MAIN ST HQ

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Expenses						
510010 - SALARIES/WAGES	-	-	4,000	-	(4,000)	(1)
510040 - PART-TIME	-	-	1,000	-	(1,000)	(1)
510100 - OVERTIME	-	-	360	-	(360)	(1)
510101 - SALARY & BENEFITS ALLOCATION IN	-	-	-	9,606	9,606	(1)
510200 - EMPLOYEE BENEFITS	-	-	899	-	(899)	(1)
520030 - OPERATING EQUIP/SUPPLIES	2,925	1,250	3,000	1,500	(1,500)	
520600 - UTILITIES - HEAT	8,013	2,432	12,500	6,500	(6,000)	
520610 - UTILITIES - HYDRO	18,309	29,827	20,000	30,000	10,000	
520620 - UTILITIES - WTR/SWR	4,034	4,687	4,500	5,000	500	
520850 - BUILDING SECURITY	897	746	1,000	1,000	-	
540000 - OUTSIDE CONTRACTS	6,431	17,623	13,740	8,500	(5,240)	
540010 - CNTRCT-JANITORIAL	9,002	13,791	10,000	4,100	(5,900)	
540100 - CNTRCT-ELECTRICAL	202	2,133	4,800	1,000	(3,800)	
540170 - CNTRCT-GARBAGE COLLECT	1,436	1,883	1,500	1,070	(430)	
540220 - CNTRCT-HEAT/AIR CONDITIONING	-	18,272	300	5,000	4,700	
	51,250	**92,645**	**77,599**	**73,276**	**(4,323)**	
Net Total	**(51,250)**	**(92,645)**	**(77,599)**	**(73,276)**	**4,323**	

Notes

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2026 OPERATING BUDGET

Costing Centre: 20-463-FAC FIRE HALL#2 KING ST

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Expenses						
510010 - SALARIES/WAGES	-	-	2,000	-	(2,000)	(1)
510040 - PART-TIME	-	-	1,000	-	(1,000)	(1)
510100 - OVERTIME	-	-	120	-	(120)	(1)
510101 - SALARY & BENEFITS ALLOCATION IN	-	-	-	9,606	9,606	(1)
510200 - EMPLOYEE BENEFITS	-	-	515	-	(515)	(1)
520030 - OPERATING EQUIP/SUPPLIES	1,104	861	1,000	1,000	-	
520600 - UTILITIES - HEAT	5,726	5,496	6,500	5,500	(1,000)	
520610 - UTILITIES - HYDRO	7,846	9,501	7,000	10,000	3,000	
520620 - UTILITIES - WTR/SWR	2,624	3,027	3,000	3,500	500	
520850 - BUILDING SECURITY	1,051	858	1,200	1,000	(200)	
540000 - OUTSIDE CONTRACTS	7,520	5,609	4,100	5,000	900	
540010 - CNTRCT-JANITORIAL	1,937	2,653	6,500	3,000	(3,500)	
540100 - CNTRCT-ELECTRICAL	410	111	1,600	500	(1,100)	
540170 - CNTRCT-GARBAGE COLLECT	721	1,250	500	1,000	500	
540220 - CNTRCT-HEAT/AIR CONDITIONING	-	1,913	100	5,000	4,900	
	28,939	**31,277**	**35,135**	**45,106**	**9,971**	
Net Total	**(28,939)**	**(31,277)**	**(35,135)**	**(45,106)**	**(9,971)**	

Notes

(1) This service area receives staff resources from other areas but has no dedicated staff resources. New account 510101 has been created to capture when this occurs and direct salary and benefit accounts have been reduced accordingly.

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 20-464-FAC-FIRE HALL #3 PRINCE CHARLES DR

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Expenses						
510101 - SALARY & BENEFITS ALLOCATION IN	-	-	-	9,606	9,606	
520030 - OPERATING EQUIP/SUPPLIES	-	-	-	1,000	1,000	
520600 - UTILITIES - HEAT	-	-	-	5,500	5,500	
520610 - UTILITIES - HYDRO	-	-	-	10,000	10,000	
520620 - UTILITIES - WTR/SWR	-	-	-	3,500	3,500	
520850 - BUILDING SECURITY	-	-	-	1,000	1,000	
540000 - OUTSIDE CONTRACTS	-	-	-	5,000	5,000	
540010 - CNTRCT-JANITORIAL	-	-	-	3,000	3,000	
540100 - CNTRCT-ELECTRICAL	-	-	-	500	500	
540170 - CNTRCT-GARBAGE COLLECT	-	-	-	1,000	1,000	
540220 - CNTRCT-HEAT/AIR CONDITIONING	-	-	-	5,000	5,000	
	-	**-**	**-**	**45,106**	**45,106**	
Net Total	**-**	**-**	**-**	**(45,106)**	**(45,106)**	

Notes

New costing centre for the new fire hall #3.

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 20-380-PARKING

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Revenues						
330010 - FINES	240,102	371,294	240,000	305,000	65000	
330030 - MAGISTRATE PROCEEDS	-	-	250	250	-	
330470 - LOT 1 - COURTHOUSE	95,554	75,271	90,000	90,000	-	
330480 - LOT 2 - MARKET SQUARE	40	1,800	200	400	200	
330520 - LOT 6 - FIREHALL	-	120	-	-	-	
330530 - LOT 7 - DIVISION	-	-	100	100	-	
330540 - LOT 8 - PLYMOUTH/CHURCHILL	18,393	17,665	25,000	25,000	-	
330550 - ON STREET/SNOW REMOVAL PERMITS	4,773	5,200	5,000	5,000	-	
	358,862	**471,349**	**360,550**	**425,750**	**65,200**	
Expenses						
510010 - SALARIES/WAGES	397,207	329,284	194,394	298,314	103,920	
510020 - OTHER SALARIES	624	(2,170)	-	-	-	
510040 - PART-TIME	53,049	21,405	-	-	-	
510100 - OVERTIME	4,989	1,874	1,144	1,144	-	
510200 - EMPLOYEE BENEFITS	169,796	193,618	70,116	99,220	29,104	
520010 - OFFICE EQUIP/SUPPLIES	5,928	2,645	5,500	5,000	(500)	
520020 - POSTAGE	2,936	3,321	2,000	3,000	1,000	
520030 - OPERATING EQUIP/SUPPLIES	4,713	5,022	5,000	5,000	-	
520040 - EQUIPMENT RENTALS	165	145	600	600	-	
520090 - CONFERENCES/CONVENTIONS	1,210	3,550	4,500	2,800	(1,700)	(1)
520100 - PROFESSIONAL DEVELOPMENT	4,950	701	4,000	2,500	(1,500)	(1)
520110 - MEMBERSHIPS	2,688	4,039	3,000	1,100	(1,900)	
520200 - MILEAGE & MEETINGS	115	149	300	300	-	
520230 - UNIFORMS/CLOTHING	3,031	4,451	3,500	9,000	5,500	
520240 - MEAL ALLOWANCE	-	10	200	200	-	
520340 - BANK SERVICE CHARGES	2,401	2,154	3,000	3,000	-	
520650 - MOBILE COMMUNICATIONS	2,915	2,388	3,500	3,500	-	
540000 - OUTSIDE CONTRACTS	6,380	33,657	8,000	36,000	28,000	
580500 - TRANSFER TO RESERVES	10,000	10,000	10,000	-	(10,000)	(2)
580540 - TRANSFER TO RESERVE - PARKING	-	-	-	10,000	10,000	(2)
	673,098	**616,242**	**318,754**	**480,678**	**161,924**	
Net Total	**(314,236)**	**(144,893)**	**41,796**	**(54,928)**	**(96,724)**	

Notes

(1) Some budget moved to Traffic (321) to better reflect department that manages the costs.

(2) Transfer to Reserve account has been renamed.

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 20-510-PLANNING & DEVELOPMENT SERVICE

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Revenues						
320200 - OTHER MUNICIPAL GRANTS	88,083	-	220,000	-	(220,000)	(1)
320300 - FEE/SC - LTR COMPLIANCE	22,521	25,319	30,240	31,147	907	
320650 - FEE/SC - APPLICATION FEES	695,531	731,730	814,151	838,575	24,424	
330150 - SALE OF PUBLICATIONS	27	-	103	103	-	
330360 - MISCELLANEOUS	8,913	22,046	20,000	20,000	-	
350500 - TRANSFER FROM RESERVE - MIG	-	200,000	200,000	-	(200,000)	(1)
350650 - TRANSFER FROM RESERVE- ECONOMIC DEVELOPMENT	-	-	-	582,295	582,295	(1)
350820 - TRANSFER FROM RESERVE - DOWNTOWN BROWNFIELD	-	220,000	-	-	-	
350840 - TRASNFER FROM RESERVE - AFFORDABLE/ATTAINABLE HOUSING	-	-	-	155,755	155,755	(1)
	815,074	**1,199,095**	**1,284,494**	**1,627,875**	**343,381**	
Expenses						
510010 - SALARIES/WAGES	760,501	933,132	972,412	1,045,228	72,816	
510020 - OTHER SALARIES	(1,455)	(2,159)	-	-	-	
510040 - PART-TIME	-	23,361	-	-	-	
510100 - OVERTIME	8,877	5,879	825	825	-	
510200 - EMPLOYEE BENEFITS	280,487	360,762	335,363	341,126	5,763	
520010 - OFFICE EQUIP/SUPPLIES	2,810	4,354	4,200	4,200	-	
520020 - POSTAGE	2,690	1,905	3,000	3,000	-	
520050 - ADVERTISING	-	-	3,000	3,000	-	
520090 - CONFERENCES/CONVENTIONS	9,459	13,207	9,250	11,500	2,250	
520100 - PROFESSIONAL DEVELOPMENT	5,400	7,298	3,300	3,300	-	
520110 - MEMBERSHIPS	8,502	850	9,000	9,000	-	
520200 - MILEAGE & MEETINGS	14	98	1,000	1,000	-	
520220 - CAR ALLOWANCE	2,230	6,100	2,040	2,040	-	
520230 - UNIFORMS/CLOTHING	61	-	1,000	1,000	-	
520240 - MEAL ALLOWANCE	156	215	100	100	-	
520250 - MISCELLANEOUS	618	410	800	800	-	
520280 - COMMITTEE MEMBER FEES	4,982	5,505	6,000	6,000	-	
540000 - OUTSIDE CONTRACTS	3,722	112,223	1,000	1,000	-	
540580 - INCENTIVE PROGRAMS	506,133	720,634	660,000	1,198,050	538,050	(1)
540680 - CITY OF WELLAND HERITAGE ADVISORY	-	-	17,501	17,501	-	
550220 - OUTSIDE LEGAL COSTS	-	-	-	100,000	100,000	(2)
	1,595,188	**2,193,774**	**2,029,791**	**2,748,670**	**718,879**	
Net Total	**(780,114)**	**(994,679)**	**(745,297)**	**(1,120,795)**	**(375,498)**	

Notes

(1) Incentive programs cost are estimated based on known agreements and are partially funded with reserves. The 2026 net levy impact of these incentive program is $460,000.

(2) Legal costs that specifically support the planning and development area moved from Legal costing centre (140).

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 20-520-BUILDING & LICENSING

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Revenues						
320370 - FEE/SC - INSPECTION FEES	351	-	353	453	100	
320640 - FEE/SC - ADMINISTRATION	-	422	1,539	1,539	-	
330150 - SALE OF PUBLICATIONS	-	5	107	107	-	
330360 - MISCELLANEOUS	1,006	5,575	3,820	3,820	-	
340040 - LIC - PLUMBING	4,649	5,209	3,375	5,000	1,625	
340500 - PERMITS - GENERAL	2,496,475	1,647,228	1,900,000	2,800,000	900,000	
340530 - PERMITS - SIGNS	6,492	6,215	4,784	6,000	1,216	
340540 - PERMITS - POOLS	3,233	3,374	6,180	6,180	-	
350880 - TRANSFER FROM RESERVE FUND - BUILDING PROVISION	-	-	1,029,267	539,957	(489,310)	(1)
	2,512,206	**1,668,027**	**2,949,425**	**3,363,056**	**413,631**	
Expenses						
510010 - SALARIES/WAGES	1,208,905	1,091,642	1,759,199	1,892,724	133,525	
510020 - OTHER SALARIES	7,983	(13,590)	-	-	-	
510040 - PART-TIME	22,065	-	-	-	-	
510100 - OVERTIME	4,815	2,626	1,930	1,930	-	
510200 - EMPLOYEE BENEFITS	387,256	500,042	639,512	662,948	23,436	
520010 - OFFICE EQUIP/SUPPLIES	11,304	6,924	27,501	8,000	(19,501)	
520020 - POSTAGE	633	409	1,000	1,000	-	
520030 - OPERATING EQUIP/SUPPLIES	9,973	6,023	6,000	6,000	-	
520050 - ADVERTISING	109	-	500	500	-	
520090 - CONFERENCES/CONVENTIONS	6,350	-	4,000	4,000	-	
520100 - PROFESSIONAL DEVELOPMENT	16,182	10,986	12,000	12,000	-	
520110 - MEMBERSHIPS	8,328	7,686	10,000	11,000	1,000	
520200 - MILEAGE & MEETINGS	1,251	-	2,000	2,000	-	
520220 - CAR ALLOWANCE	2,040	-	1,980	1,980	-	
520230 - UNIFORMS/CLOTHING	3,750	2,260	4,000	4,000	-	
520240 - MEAL ALLOWANCE	9	20	-	-	-	
520580 - TITLE SEARCH/LAND FEES	10,074	7,201	7,000	4,000	(3,000)	
520610 - UTILITIES - HYDRO	472	3,237	2,500	2,500	-	
520650 - MOBILE COMMUNICATIONS	3,237	3,214	3,000	3,000	-	
540000 - OUTSIDE CONTRACTS	91,881	112,859	185,500	185,500	-	
580010 - INTERDEPT TRANSFERS	-	-	-	559,974	559,974	(2)
580510 - TRANSFER TO RESERVE FUND	412,832	342,951	-	-	-	
	2,209,449	**2,084,489**	**2,667,622**	**3,363,056**	**695,434**	
Net Total	**302,757**	**(416,462)**	**281,803**	**-**	**(281,803)**	

Notes
(1) The transfer from the building provision reserve fund is used to balance out fluctuations in permit activity and ensure the building area balances to zero overall and has no net tax levy impact.
(2) For additional transparency and consistency, allocation of corporate costs that support the building division are being shown seperately through the interdept transfer account instead being included in the building provision adjustment.

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 20-525-BY-LAW ENFORCEMENT

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Revenues						
320640 - FEE/SC - ADMINISTRATION	39,168	41,370	30,000	40,000	10,000	
320650 - FEE/SC - APPLICATION FEES	-	-	100	100	-	
320660 - FEE/SC - WEED CUTTING	5,215	14,280	25,000	25,000	-	
330010 - FINES	173,710	188,790	120,000	175,000	55,000	
330360 - MISCELLANEOUS	300	2,344	500	500	-	
340010 - LIC - BUSINESS	15,140	19,565	25,000	25,000	-	
	233,533	**266,349**	**200,600**	**265,600**	**65,000**	
Expenses						
510010 - SALARIES/WAGES	346,461	344,923	606,507	612,587	6,080	
510020 - OTHER SALARIES	(750)	(282)	-	-	-	
510040 - PART-TIME	-	44,522	-	-	-	
510100 - OVERTIME	2,136	1,272	2,438	2,586	148	
510200 - EMPLOYEE BENEFITS	90,432	160,314	226,414	215,406	(11,008)	
520010 - OFFICE EQUIP/SUPPLIES	1,260	858	850	850	-	
520020 - POSTAGE	2,304	3,596	3,000	3,500	500	
520030 - OPERATING EQUIP/SUPPLIES	577	711	1,000	2,500	1,500	
520070 - NIAGARA COLLEGE EXTRA POLICING	-	-	2,200	2,200	-	
520090 - CONFERENCES/CONVENTIONS	1,700	1,443	2,200	2,200	-	
520100 - PROFESSIONAL DEVELOPMENT	3,300	1,114	3,300	3,300	-	
520200 - MILEAGE & MEETINGS	259	223	500	500	-	
520220 - CAR ALLOWANCE	1,980	-	1,980	1,980	-	
520230 - UNIFORMS/CLOTHING	4,101	5,546	4,000	11,000	7,000	
520240 - MEAL ALLOWANCE	30	-	200	200	-	
520250 - MISCELLANEOUS	6,045	9,784	10,000	10,000	-	
520280 - COMMITTEE MEMBER FEES	150	450	600	600	-	
520580 - TITLE SEARCH/LAND FEES	-	-	2,000	2,000	-	
520650 - MOBILE COMMUNICATIONS	1,394	1,209	1,800	1,800	-	
520690 - GRAFFITI/VANDALISM	-	-	10,000	10,000	-	
540000 - OUTSIDE CONTRACTS	31,880	26,846	20,804	25,804	5,000	
540030 - CNTRCT-WEED CUTTING	5,983	15,763	25,000	25,000	-	
540500 - HUMANE SOCIETY	277,498	288,043	295,255	295,255	-	
	776,740	**906,334**	**1,220,048**	**1,229,268**	**9,220**	
Net Total	**(543,207)**	**(639,985)**	**(1,019,448)**	**(963,668)**	**55,780**	

Notes

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 20-710-ECONOMIC DEVELOPMENT

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Revenues						
320150 - OTHER GRANTS	12,000	7,833	8,500	-	(8,500)	(1)
330130 - SOLAR REVENUE	-	-	-	3,000	3,000	(2)
330140 - SPONSORSHIPS	46,929	44,650	40,000	45,000	5,000	
330250 - DONATIONS	360	13,624	10,000	10,000	-	
330300 - COST SHARING	4,500	-	-	-	-	
350650 - TRANSFER FROM RESERVE- ECONOMIC DEVELOPMENT	-	50,000	185,260	139,350	(45,910)	(3)
	63,789	**116,107**	**243,760**	**197,350**	**(46,410)**	
Expenses						
510010 - SALARIES/WAGES	296,694	282,940	442,738	488,714	45,976	
510020 - OTHER SALARIES	(1,005)	(4,743)	-	-	-	
510040 - PART-TIME	-	49,229	-	-	-	
510200 - EMPLOYEE BENEFITS	96,068	105,377	143,608	154,420	10,812	
520010 - OFFICE EQUIP/SUPPLIES	1,080	1,110	1,000	1,000	-	
520020 - POSTAGE	130	4	500	100	(400)	
520060 - CITY PROMOTIONS	167,544	118,508	145,000	-	(145,000)	(4)
520090 - CONFERENCES/CONVENTIONS	12,415	14,365	13,200	10,700	(2,500)	
520100 - PROFESSIONAL DEVELOPMENT	5,000	3,335	5,000	5,000	-	
520110 - MEMBERSHIPS	2,476	3,158	4,000	4,000	-	
520200 - MILEAGE & MEETINGS	6,889	6,681	3,000	4,750	1,750	
520220 - CAR ALLOWANCE	-	5,350	6,000	6,000	-	
520250 - MISCELLANEOUS	330	391	1,000	500	(500)	
520580 - TITLE SEARCH/LAND FEES	-	527	2,000	750	(1,250)	
520650 - MOBILE COMMUNICATIONS	698	541	600	1,000	400	
520750 - APPRAISAL/SURVEY COSTS	-	9,539	50,000	30,000	(20,000)	(3)
521000 - STRATEGIC INITIATIVES	-	-	-	100,000	100,000	(4)
521005 - GOLF TOURNAMENT	-	-	-	45,000	45,000	(4)
530000 - OUTSIDE CONSULTING	35,000	13,162	20,000	20,000	-	
540301 - DONATIONS-CITY PROMOTIONS	-	17,832	10,000	10,000	-	
	623,320	**627,306**	**847,646**	**881,934**	**34,288**	
Net Total	**(559,531)**	**(511,199)**	**(603,886)**	**(684,584)**	**(80,698)**	

Notes

(1) Dedicated funding and related expenditure to produce the annual Economic Development Magazine moved to Communications (125) as they manage the production.

(2) Solar revenue budget established as oppose to being deposited directly to the reserve account.

(3) Transfer from the economic development reserve of $109,350 is supporting 75% of the economic development coordinator position per the approved 2025 budget business case. $30,000 is supporting the appraisal and survey costs.

(4) Previous City Promotions budget has been reallocated to strategic initiatives and golf tournament accounts to more clearly define the purpose of the funds.

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 25-910-WATER WORKS

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Revenues						
310490 - WATER WASTEWATER CONST FEE	80,400	97,550	100,000	80,000	(20,000)	
310540 - WATER/WASTER REVENUE LOSS	-	-	(2,500)	-	2,500	
310570 - WTR METERED FIXED	4,575,450	5,139,959	5,006,518	5,448,780	442,262	
310580 - WTR METERED CONSUMPTION	9,252,191	9,672,378	10,164,750	11,062,674	897,924	
310600 - WATER HAULAGE	295,969	324,472	295,000	450,000	155,000	
310610 - PENALTY	115,706	111,274	110,000	125,000	15,000	
310620 - WATER METER INSPECTION FEE	68,921	76,050	70,000	70,000	-	
320390 - FEE/SC - EXTRNL SERVICES	165,961	212,247	180,000	180,000	-	
320760 - FEE/SC - TURN-OFF CHGS	13,238	11,945	12,000	12,000	-	
330200 - SALE OF EQUIPMENT	-	775	-	-	-	
330360 - MISCELLANEOUS	20,066	11,287	-	-	-	
	14,587,902	**15,657,937**	**15,935,768**	**17,428,454**	**1,492,686**	
Expenses						
510010 - SALARIES/WAGES	1,467,980	1,510,697	1,229,635	1,452,439	222,804	(1)
510020 - OTHER SALARIES	3,533	(274)	-	-	-	
510040 - PART-TIME	34,036	61,885	76,397	134,013	57,616	(1)
510100 - OVERTIME	52,612	22,026	75,000	75,000	-	
510101 - SALARY & BENEFITS ALLOCATION IN	-	-	-	713,288	713,288	(1)
510102 - SALARY & BENEFITS ALLOCATION OUT	-	-	-	(430,312)	(430,312)	(1)
510200 - EMPLOYEE BENEFITS	500,273	533,299	500,610	584,948	84,338	(1)
520010 - OFFICE EQUIP/SUPPLIES	2,524	1,293	5,500	5,500	-	
520020 - POSTAGE	40,756	24,507	40,000	-	(40,000)	(2)
520030 - OPERATING EQUIP/SUPPLIES	906,811	1,092,206	700,000	550,000	(150,000)	
520040 - EQUIPMENT RENTALS	-	-	5,000	-	(5,000)	
520090 - CONFERENCES/CONVENTIONS	4,388	4,436	4,400	4,400	-	
520100 - PROFESSIONAL DEVELOPMENT	45,104	46,059	50,000	50,000	-	
520110 - MEMBERSHIPS	3,152	2,432	2,200	3,000	800	
520200 - MILEAGE & MEETINGS	-	277	500	500	-	
520230 - UNIFORMS/CLOTHING	16,803	6,187	14,500	14,500	-	
520240 - MEAL ALLOWANCE	2,977	3,344	2,000	2,000	-	
520250 - MISCELLANEOUS	12,251	15,100	40,000	-	(40,000)	(3)
520340 - BANK SERVICE CHARGES	5,050	11,020	10,000	-	(10,000)	(4)
520470 - CONTINGENCIES	68,476	14,513	67,325	-	(67,325)	
520610 - UTILITIES - HYDRO	3,323	3,775	3,500	3,800	300	
520650 - MOBILE COMMUNICATIONS	2,030	3,502	2,000	3,300	1,300	
530000 - OUTSIDE CONSULTING	17,783	7,716	26,500	26,500	-	
540000 - OUTSIDE CONTRACTS	137,051	226,714	158,240	160,740	2,500	
540040 - CNTRCT-HOLDBACKS	31,179	3,944	-	-	-	
540120 - CNTRCT-UTILITY CUTS	268,821	254,487	300,000	300,000	-	
540310 - CNTRCT - LEAK DETECTION PRGM	-	865	2,500	-	(2,500)	
550020 - BILLING SERVICES	-	-	-	65,000	65,000	(2)
560020 - FUEL - VEHICLES	71,857	83,024	88,400	88,400	-	
560260 - SPECIAL ASSISTANCE PROGRAMS	-	-	-	25,000	25,000	(3)
560270 - LEAD REPLACEMENT PROGRAM	-	-	-	15,000	15,000	(3)
560250 - WATER PURCHASES	6,407,697	6,851,476	7,266,977	7,755,722	488,745	
580010 - INTERDEPT TRANSFERS	747,501	1,459,172	1,379,723	1,756,856	377,133	
580200 - TRANSFER TO CAPITAL	1,853,000	1,853,000	1,853,000	1,890,000	37,000	
580500 - TRANSFER TO RESERVES	50,000	50,000	80,000	-	(80,000)	(5)
580640 - TRANSFER TO RESERVE - WATER	-	-	-	80,000	80,000	(5)
580900 - DEBT CHGS - INTEREST	408,354	217,858	318,430	315,845	(2,585)	
580910 - DEBT CHGS - PRINCIPAL	1,641,255	1,456,317	1,633,431	1,803,766	170,335	

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 25-910-WATER WORKS

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
580920 - OTHER DEBT INTEREST	(3,087)	(8,759)	-	(20,751)	(20,751)	(6)
	14,803,489	**15,812,097**	**15,935,768**	**17,428,454**	**1,492,686**	
Net Total	**(215,587)**	**(154,160)**	**-**	**-**	**-**	

Notes

(1) This service area provides and receives staff resources to/from other areas. New accounts 510101 and 510102 have been created to capture when this occurs and direct salary and benefit accounts have been adjusted accordingly.

(2) Combined postage paid to 3rd party billing service with billing services account. Postage in 520020 is for documents mailed directly from the City's offices.

(3) Miscellaneous account has been reallocated to more clearly identify the purpose of the funds for the special assistance program and the lead replacement program.

(4) Moved bank service charges to finance (130) to align to where they are managed.

(5) Transfer to Reserve account has been renamed.

(6) Establish budget to account for debt interest accrual.

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

Detailed Table Of Contents

2026 OPERATING BUDGET

Costing Centre: 30-330-WASTEWATER

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes
Revenues						
310490 - WATER WASTEWATER CONST FEE	80,400	96,400	100,000	80,000	(20,000)	
310520 - SWR METERED FIX	6,154,292	7,450,186	9,108,228	10,160,134	1,051,906	
310530 - SWR METERED FLO	13,003,322	14,611,159	15,508,604	15,891,492	382,888	
310540 - WATER/WASTER REVENUE LOSS	-	-	(3,500)	-	3,500	
310610 - PENALTY	141,076	145,031	145,000	170,000	25,000	
320390 - FEE/SC - EXTRNL SERVICES	6,690	7,411	10,000	10,000	-	
330200 - SALE OF EQUIPMENT	4,550	70,000	-	-	-	
330300 - COST SHARING	-	-	35,800	-	(35,800)	
330360 - MISCELLANEOUS	-	8,434	-	-	-	
	19,390,328	**22,388,622**	**24,904,132**	**26,311,626**	**1,407,494**	
Expenses						
510010 - SALARIES/WAGES	517,356	466,024	958,918	1,178,167	219,249	(1)
510020 - OTHER SALARIES	(5,829)	-	-	-	-	
510040 - PART-TIME	20,404	18,937	48,539	36,799	(11,740)	(1)
510100 - OVERTIME	13,683	(13,029)	20,000	30,000	10,000	(1)
510101 - SALARY & BENEFITS ALLOCATION IN	-	-	-	317,736	317,736	(1)
510102 - SALARY & BENEFITS ALLOCATION OUT	-	-	-	(690,240)	(690,240)	(1)
510200 - EMPLOYEE BENEFITS	340,268	329,376	431,348	454,413	23,065	(1)
520020 - POSTAGE	44,448	12,736	40,000	-	(40,000)	(2)
520030 - OPERATING EQUIP/SUPPLIES	121,688	120,484	137,800	135,000	(2,800)	
520100 - PROFESSIONAL DEVELOPMENT	5,500	818	5,500	5,500	-	
520200 - MILEAGE & MEETINGS	123	-	300	300	-	
520230 - UNIFORMS/CLOTHING	13,262	3,851	12,000	13,000	1,000	
520240 - MEAL ALLOWANCE	800	1,302	2,000	2,000	-	
520250 - MISCELLANEOUS	12,517	15,909	15,000	-	(15,000)	(3)
520470 - CONTINGENCIES	8,465	-	55,648	17632	(38,016)	
520600 - UTILITIES - HEAT	945	960	1,000	1,000	-	
520610 - UTILITIES - HYDRO	4,620	4,486	5,500	5,500	-	
520620 - UTILITIES - WTR/SWR	1,475	1,587	1,200	1,200	-	
520650 - MOBILE COMMUNICATIONS	1,300	-	1,300	-	(1,300)	
530000 - OUTSIDE CONSULTING	-	-	21,000	21,000	-	
540000 - OUTSIDE CONTRACTS	352,237	356,107	224,000	238,000	14,000	
540040 - CNTRCT-HOLDBACKS	31,618	3,578	-	-	-	
540120 - CNTRCT-UTILITY CUTS	268,821	254,487	300,000	300,000	-	
550020 - BILLING SERVICES	-	-	-	65,000	65,000	(2)
560020 - FUEL - VEHICLES	58,832	47,925	62,000	62,000	-	
560210 - SWAP	-	-	100,000	100,000	-	
560230 - SEWAGE FLOW TREATMENT	14,111,577	14,110,560	17,900,195	18,691,000	790,805	
560260 - SPECIAL ASSISTANCE PROGRAMS	-	-	-	15,000	15,000	(3)
580010 - INTERDEPT TRANSFERS	416,438	1,237,837	1,146,114	1,686,790	540,676	
580200 - TRANSFER TO CAPITAL	1,964,000	1,964,000	1,964,000	2,003,280	39,280	
580500 - TRANSFER TO RESERVES	80,000	80,000	100,000	-	(100,000)	(4)
580510 - TRANSFER TO RESERVE FUND	-	64,658	-	-	-	
580650 - TRANSFER TO RESERVE-WASTEWATER	-	-	-	100,000	100,000	(4)
580900 - DEBT CHGS - INTEREST	277,938	179,895	240,717	271,041	30,324	
580910 - DEBT CHGS - PRINCIPAL	1,115,082	1,032,796	1,110,053	1,264,194	154,141	
580920 - OTHER DEBT INTEREST	(2,824)	105,132	-	(13,686)	(13,686)	(5)
	19,774,742	**20,400,416**	**24,904,132**	**26,311,626**	**1,407,494**	
Net Total	**(384,413)**	**1,988,205**	**-**	**-**	**-**	

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

2026 OPERATING BUDGET

Costing Centre: 30-330-WASTEWATER

GL Account	2023 Actual	2024 Actual	2025 Budget	2026 Budget	2025 vs 2026 Budget *	Notes

Notes

(1) This service area provides and receives staff resources to/from other areas. New accounts 510101 and 510102 have been created to capture when this occurs and direct salary and benefit accounts have been adjusted accordingly.

(2) Combined postage paid to 3rd party billing service with billing services account. Postage in 520020 is for documents mailed directly from the City's offices.

(3) Miscellaneous account has been reallocated to more clearly identify the purpose of the funds for the special assistance program.

(4) Transfer to Reserve account has been renamed.

(5) Establish budget to account for debt interest accrual.

* Increases in revenue/expense are shown as a positive and decreases in revenue/expense are shown as a negative. The Net Total represents the final tax levy impact with a negative representing an increase and a positive representing a decrease.

Capital Budget

PROJECT SUPPORT SHEETS

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2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: General Facilities Maintenance & Renewals

ACCOUNT NUMBER: 10-430-26451

NEED:

[ ]	**Health and Safety**
[ ]	**Mandated Programs**
[ ]	**Growth Related**
X	**Department Initiative**
[ ]	**Council Initiative**

New	[ ]
Enhancement	X
Replacement	[ ]

Project Description: For repairs across all city facilities due to building system failure, maintenance and general upkeep to maintain facilities operations and extend lifecycle, emergency repair and remediation as required, facility renewal based on health & safety needs, etc.

Flooring Replacement
Painting
Emergency Repair & Remediation
Roofing Repair
Vandalism Repair
Amenities & Accessories

Capital Levy Funding:

TRANSFER FROM CAPITAL RESERVE	($250,000.00)
TOTAL Capital Levy Funding	($250,000.00)

Costs:

OUTSIDE CONTRACTS	$250,000.00
TOTAL Costs	$250,000.00

DEPARTMENT: 430 - FACILITIES - MNTCE/LABOUR

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Frank Pearson

APPROVED BY: Jessica Ruddell

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: City Hall Repair & Renewal

ACCOUNT NUMBER: 10-439-26469

NEED:

X	**Health and Safety**
X	**Mandated Programs**
	Growth Related
X	**Department Initiative**
X	**Council Initiative**

New	
Enhancement	
Replacement	X

Project Description: As per the 2022 Building Condition Assessment (BCA) report, this capital request includes lifecycle replacements for Civic Square. Key priorities including upgrades to plumbing fixtures, replacing fire alarm panels, and exterior lighting. We will look to add isolation valves to water supply system to ensure water repair issues can be isolated support ease of maintenance and building operation continuity. Interior improvements include millwork in the ante room and emergency and exit lighting replacement.

Capital Levy Funding:

TRANSFER FROM CAPITAL RESERVE	($273,725.00)
TOTAL Capital Levy Funding	($273,725.00)

Costs:

OUTSIDE CONTRACTS	$273,725.00
TOTAL Costs	$273,725.00

DEPARTMENT: 439 - FACILITIES - CIVIC CENTRE

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Frank Pearson

APPROVED BY: Jessica Ruddell

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2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Civic Centre Mechanical Cooling Systems Upgrades

ACCOUNT NUMBER: 10-439-26463

NEED:

X	**Health and Safety**
X	**Mandated Programs**
	Growth Related
X	**Department Initiative**
	Council Initiative

New	
Enhancement	
Replacement	X

Project Description: As per the 2022 Building Condition Assessment (BCA) report, this project includes but is not limited to the rebuild of key mechanical cooling infrastructure at City Hall, including the chiller, cooling tower, and chilled water pumps that are 20+ years old. These components are critical to maintaining appropriate indoor temperatures, especially during peak summer months. This rebuild is expected to extend the life of the system by 15 years, a less costly option than a full replacement.

Given the age and condition of the current system, a failure during the summer cooling season could result in significant service disruptions, occupant discomfort, and potential damage to temperature-sensitive equipment and spaces. Given the recent requirements for demand maintenance, this replacement is recommended to ensure uninterrupted building operation, enhances energy efficiency, and reduces the risk of emergency repair costs.

Capital Levy Funding:

TRANSFER FROM CAPITAL RESERVE	($309,400.00)
TOTAL Capital Levy Funding	($309,400.00)

Costs:

CAPITAL EQUIPMENT	$309,400.00
TOTAL Costs	$309,400.00

DEPARTMENT: 439 - FACILITIES - CIVIC CENTRE

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Frank Pearson

APPROVED BY: Jessica Ruddell

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Welland Courthouse Lighting Upgrades

ACCOUNT NUMBER: 10-442-26470

NEED:

X	**Health and Safety**
X	**Mandated Programs**
	Growth Related
X	**Department Initiative**
	Council Initiative

New	
Enhancement	
Replacement	X

Project Description: As per the 2022 Building Condition Assessment (BCA) report, the existing lighting systems at the Welland Courthouse are in poor condition and require phased replacement. The facility currently utilizes approximately 580 T8 fluorescent fixtures and 365 compact fluorescent lights (CFLs) throughout the building, all of which are aged and inefficient. HID light fixtures were also noted in courtrooms, interview rooms, and on steel stairwells with security glass railings in the northeast wing. These older fixtures present both energy inefficiency and ongoing maintenance concerns. It is recommended that all lighting be upgraded to modern LED systems in the short term to improve illumination levels, enhance energy efficiency, and reduce operational costs. Utility consumption will be cut by 40% with the installation of LED fixtures, resulting in an savings of approx. $12,000 annually and $260,000+ over life of the fixtures.

Capital Levy Funding:

TRANSFER FROM CAPITAL RESERVE	($355,455.00)
TRANSFER FROM RESERVE: COURTHOUSE	($60,000.00)
TOTAL Capital Levy Funding	($415,455.00)

Costs:

CAPITAL EQUIPMENT	$415,455.00
TOTAL Costs	$415,455.00

DEPARTMENT: 442 - FACILITIES - COURTHOUSE

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Frank Pearson

APPROVED BY: Jessica Ruddell

Detailed Table Of Contents

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Integrated BAS Program Assessment

ACCOUNT NUMBER: 10-430-26453

NEED:

X	**Health and Safety**
	Mandated Programs
	Growth Related
X	**Department Initiative**
	Council Initiative

New	
Enhancement	
Replacement	X

Project Description: The majority of City facilities rely on aging, fragmented control systems that are prone to failure and difficult to manage. As infrastructure continues to deteriorate, and energy costs increase, the risk of critical system breakdowns increases, and threatens operating costs, occupant safety, business and service continuity, and asset lifecycle. This project proposes a centralized BAS that will allow real-time monitoring and ongoing set-point scheduling, and remote diagnostics, reducing the likelihood of major failures and costs to maintain and operate. Upgrading now will help mitigate operational risk and costs, mitigate capital improvement costs, extend equipment life, and ensure essential systems are monitored and remain reliable and responsive.

Capital Levy Funding:

TRANSFER FROM CAPITAL RESERVE	($100,000.00)
TOTAL Capital Levy Funding	($100,000.00)

Costs:

OUTSIDE CONTRACTS	$100,000.00
TOTAL Costs	$100,000.00

DEPARTMENT: 430 - FACILITIES - MNTCE/LABOUR

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Frank Pearson

APPROVED BY: Jessica Ruddell

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Youth and Main Arena – Refrigeration System Repairs

ACCOUNT NUMBER: 10-432-26455

NEED:

X	**Health and Safety**
X	**Mandated Programs**
	Growth Related
X	**Department Initiative**
	Council Initiative

New	
Enhancement	
Replacement	X

Project Description: This project includes critical repairs to the refrigeration and mechanical systems at the Youth Arena and Main Arena. Work involves regasketing the chiller plate heat exchanger, replacing a damaged fuse holder and fuses on Compressor #1, replacing the drain pan on the plate heat exchanger, investigating and repairing condenser tower fans, and inspecting the cold floor header at the Main Arena. These repairs are necessary to ensure safe, reliable arena operations and prevent equipment failure. Items were identified and prioritized through the 2024 annual inspections of the two refrigeration systems.

Capital Levy Funding:

TRANSFER FROM CAPITAL RESERVE	($111,025.00)
TOTAL Capital Levy Funding	($111,025.00)

Costs:

OUTSIDE CONTRACTS	$111,025.00
TOTAL Costs	$111,025.00

DEPARTMENT: 432 - FACILITIES - ARENA

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Frank Pearson

APPROVED BY: Jessica Ruddell

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Youngs Sportsplex Repair & Renewal

ACCOUNT NUMBER: 10-445-26458

NEED:

X	**Health and Safety**
X	**Mandated Programs**
	Growth Related
X	**Department Initiative**
	Council Initiative

New	
Enhancement	
Replacement	X

Project Description: The 2022 BCA recommends targeted upgrades to key building systems including interior finishes, plumbing fixtures, and exterior lighting for this 15 year old public building. These renewals will help address wear and tear, improve energy efficiency, and maintain the facility's operational standards.

Capital Levy Funding:

TRANSFER FROM RESERVE - YSP SUSTAINABILITY	($45,330.00)
TOTAL Capital Levy Funding	($45,330.00)

Costs:

OUTSIDE CONTRACTS	$45,330.00
TOTAL Costs	$45,330.00

DEPARTMENT: 445 - FACILITIES - WOODLAWN RD SPORT

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Frank Pearson

APPROVED BY: Jessica Ruddell

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Welland Stadium - Sports Field Lighting

ACCOUNT NUMBER: 10-446-26464

NEED:

- [X] **Health and Safety**
- [X] **Mandated Programs**
- [ ] **Growth Related**
- [X] **Department Initiative**
- [ ] **Council Initiative**

New [ ]

Enhancement [ ]

Replacement [X]

Project Description: As per the 2022 Building Condition Assessment (BCA) report, this project includes the replacement of deteriorating HID fixtures mounted on concrete poles with energy-efficient LED fixtures servicing the playing field at the Welland Community Stadium that are identified in poor condition. The upgrades aim to enhance visibility, reduce operating costs, reduce energy consumption, and improve overall site safety. Utility consumption will be cut by 50% with the installation of LED fixtures, resulting in savings of approx. $10,000 annually and $250,000+ over life of the fixtures. Additionally, a 10-year Parts and Labour warranty will be included.

Capital Levy Funding:

DEBENTURE PROCEEDS	($659,000.00)
TOTAL Capital Levy Funding	($659,000.00)

Costs:

CAPITAL EQUIPMENT	$659,000.00
TOTAL Costs	$659,000.00

DEPARTMENT: 446 - FACILITIES - QUAKER RD BALL PK

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Frank Pearson

APPROVED BY: Jessica Ruddell

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Empire Sportsplex Repair & Renewal

ACCOUNT NUMBER: 10-435-26481

NEED:

X	**Health and Safety**
	Mandated Programs
	Growth Related
X	**Department Initiative**
	Council Initiative

New	
Enhancement	
Replacement	X

Project Description: Memorandum of understanding with Developer to contribute $50,000 from 2022-2031 – Funding to be utilized for improvements, repairs, and renewal of entire facility – including building, entrance, court surfacing, pathways, fencing, storage areas, signage, program related equipment to animate facility, and any emergency repairs

Capital Levy Funding:

NAMING RIGHTS	($50,000.00)
TOTAL Capital Levy Funding	($50,000.00)

Costs:

OUTSIDE CONTRACTS	$50,000.00
TOTAL Costs	$50,000.00

DEPARTMENT: 435 - FACILITIES -EMPIRE OUTDOOR SPORTS COMPLEX

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Frank Pearson

APPROVED BY: Jessica Ruddell

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Hooker Street Facility - Fire Alarm System Installation

ACCOUNT NUMBER: 10-450-26450

NEED:

X	**Health and Safety**
X	**Mandated Programs**
	Growth Related
	Department Initiative
	Council Initiative

New	X
Enhancement	
Replacement	

Project Description: This capital request seeks funding to install complete fire alarm systems at the Hooker Street Community Hall which is currently operating without code-compliant fire alarm infrastructure.

Installing modern, fully integrated fire alarm systems will bring this facility up to current safety standards, mitigate risk exposure for the City, and ensure safe emergency response capability in compliance with Ontario Fire Code regulations. The original construction of the facility predates the Ontario Building Code and Ontario Fire Code and the occupancy of the facility necessitates the need for a Fire Alarm System. The absence of proper fire alarm systems presents a serious life safety risk for staff and public users. The facility hosts regular programming and rentals, increasing the liability and urgency to address this gap.

The installation scope includes control panels, detection devices, visual/audible alarms, and connectivity to monitoring stations where applicable. Prioritizing this investment is critical to safeguarding occupants and reducing the City's liability profile at this high-use community asset.

Capital Levy Funding:

TRANSFER FROM CAPITAL RESERVE	$49,600.00
TOTAL Capital Levy Funding	$49,600.00

Costs:

OUTSIDE CONTRACTS	$49,600.00
TOTAL Costs	$49,600.00

DEPARTMENT: 450 - FACILITIES - HOOKER STREET

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Frank Pearson

APPROVED BY: Jessica Ruddell

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Municipal Service Centre Women's Changeroom Renovation and Improvements

ACCOUNT NUMBER: 10-444-26471

NEED:

X	**Health and Safety**
X	**Mandated Programs**
X	**Growth Related**
X	**Department Initiative**
	Council Initiative

New	
Enhancement	X
Replacement	X

Project Description: The current configuration of the women's washroom at the Public Works facility built in 1981, does not adequately support the operational demands of a more gender-diverse workforce. Expansion is recommended to address capacity limitations, ensure compliance with accessibility standards, and improve staff comfort and equity. This work would include, but is not limited to: layout reconfiguration, fixture additions, plumbing tie-ins, and accessibility upgrades.

Capital Levy Funding:

TRANSFER FROM CAPITAL RESERVE	($177,640.00)
TOTAL Capital Levy Funding	($177,640.00)

Costs:

OUTSIDE CONTRACTS	$177,640.00
TOTAL Costs	$177,640.00

DEPARTMENT: 444 - FACILITIES - SERVICE CENTRE

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Frank Pearson

APPROVED BY: Jessica Ruddell

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Municipal Service Centre Generator Upgrade

ACCOUNT NUMBER: 10-444-26461

NEED:

X	**Health and Safety**
X	**Mandated Programs**
X	**Growth Related**
X	**Department Initiative**
	Council Initiative

New	
Enhancement	
Replacement	X

Project Description: As per the 2022 Building Condition Assessment (BCA) report, the existing backup generator at the Municipal Service Centre is identified for replacement. The current unit is beyond end-of-life and does not meet the operational demands of the facility during a power outage. A generator upgrade is essential to ensure continued functionality of critical systems, including facility operations, garage bays, security infrastructure, and emergency response coordination. This upgrade is strongly recommended in the short term, as generator failure during inclement weather or city-wide emergencies would severely disrupt service delivery to residents and staff safety. Additionally, this project was highlighted as part of the IT Master Plan, setting up the Municipal Service Centre as a failover site to ensure communications and data are maintained for all City operations. The upgrade of the generator is essential to provide reliable back-up power for all city systems and data. The existing generator is at the end of life and is undersized for the entire MSC facility in the event of a power outage. The scope may include, but is not limited to: removal of the existing generator, supply and installation of a new appropriately sized unit, transfer switch upgrades, and all associated electrical work.

Capital Levy Funding:

TRANSFER FROM CAPITAL RESERVE	($370,080.00)
TOTAL Capital Levy Funding	($370,080.00)

Costs:

CAPITAL EQUIPMENT	$370,080.00
TOTAL Costs	$370,080.00

DEPARTMENT: 444 - FACILITIES - SERVICE CENTRE

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Frank Pearson

APPROVED BY: Jessica Ruddell

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Municipal Service Centre Server Room Upgrade

ACCOUNT NUMBER: 10-444-26462

NEED:

X	**Health and Safety**
X	**Mandated Programs**
	Growth Related
X	**Department Initiative**
	Council Initiative

New	
Enhancement	
Replacement	X

Project Description: As per the 2022 Building Condition Assessment (BCA) report, the server room at the Municipal Service Centre requires significant upgrades. The current layout and infrastructure are substandard, posing serious risks to equipment longevity, data security, and staff safety. Electrical cords, exposed wires, and inadequate ventilation contribute to overheating, tripping hazards, and non-compliance with modern IT room standards. This project proposes a complete overhaul of the server room to address these concerns. Scope may include, but is not limited to: proper cable management, electrical rewiring, dedicated HVAC or cooling system, raised flooring, new server racks, and fire suppression enhancements. Server room temperature should ideally be maintained between 18°C and 27°C (64°F and 81°F). The temperature alarm in this space goes off frequently throughout the summer despite temporary AC units and fans positioned in the room. Ontario's H&S regulation requires that re the temperature is suitable for the specific equipment and work being done in the room, as stated in Ontario's health and safety regulations. This is a critical upgrade to ensure the City's digital infrastructure is protected and workplace safety is restored. As part of the IT Master Plan, the recommendation is to establish the Municipal Service Centre as a true failover site to make sure that city facilities continue to have a secure connection to the city's servers, this project will help in establishing this initiative.

Capital Levy Funding:

TRANSFER FROM CAPITAL RESERVE	($148,035.00)
TOTAL Capital Levy Funding	($148,035.00)

Costs:

CAPITAL EQUIPMENT	$148,035.00
TOTAL Costs	$148,035.00

DEPARTMENT: 444 - FACILITIES - SERVICE CENTRE

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Frank Pearson

APPROVED BY: Jessica Ruddell

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Security Audit Implementation

ACCOUNT NUMBER: 10-430-26465

NEED:

X	**Health and Safety**
X	**Mandated Programs**
X	**Growth Related**
X	**Department Initiative**
	Council Initiative

New	X
Enhancement	X
Replacement	X

Project Description: This capital request supports the first phase of implementing recommendations from the recently completed Corporate Security Audit. The audit identified several high-risk vulnerabilities across City facilities, with exterior lighting deficiencies being one of the most urgent issues impacting visibility, safety, and after-hours site security. Phase 1 funding will target upgrades to lighting at various high-use and remote sites, along with additional measures to mitigate priority risks. These improvements are essential to address current security gaps, reduce liability, reduce potential for vandalism, reduce ongoing issues and costs related to break-in and theft, and support a safer environment for staff and the public.

Capital Levy Funding:

TRANSFER FROM CAPITAL RESERVE	($198,400.00)
TOTAL Capital Levy Funding	($198,400.00)

Costs:

OUTSIDE CONTRACTS	$198,400.00
TOTAL Costs	$198,400.00

DEPARTMENT: 430 - FACILITIES - MNTCE/LABOUR

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Frank Pearson

APPROVED BY: Jessica Ruddell

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Cooks Mills Community Centre and Park Detailed Design

ACCOUNT NUMBER: 10-448-26474

NEED:

X	**Health and Safety**
X	**Mandated Programs**
X	**Growth Related**
X	**Department Initiative**
	Council Initiative

New	
Enhancement	
Replacement	X

Project Description: This project request covers detailed design/construction drawings, tendering services, and contract administration for the revitalization of the park and community facility at Cooks Mills. The scope is based on findings from the Cooks Mills Needs Study including feedback gathered through public engagement sessions. Funding will enable the development of construction-ready documents that align with identified community needs, supporting shovel-ready implementation and access to future grant opportunities. The community facility at Cooks Mills has a BCA rating of very poor in the 2022 and is recommended for replacement in 2026.

Capital Levy Funding:

TRANSFER FROM CAPITAL RESERVE	($300,000.00)
TOTAL Capital Levy Funding	($300,000.00)

Costs:

OUTSIDE CONTRACTS	$300,000.00
TOTAL Costs	$300,000.00

DEPARTMENT: 430 - FACILITIES - MNTCE/LABOUR

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Frank Pearson

APPROVED BY: Jessica Ruddell

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: AODA Improvements Phase #3

ACCOUNT NUMBER: 10-430-26476

NEED:

X	**Health and Safety**
X	**Mandated Programs**
X	**Growth Related**
X	**Department Initiative**
X	**Council Initiative**

New	
Enhancement	
Replacement	X

Project Description: As per the 2024 AODA audit recommendations, this capital request seeks funding to complete Phase 3 accessibility upgrades, specifically targeting service counters across various municipal facilities.

This project involves modifying existing counters to meet accessibility standards outlined under the Accessibility for Ontarians with Disabilities Act (AODA), including requirements for counter height, knee clearance, and clear floor space.

These upgrades are essential to ensure equitable service delivery, enhance the experience of individuals with mobility devices or physical limitations, and reduce the City's exposure to non-compliance risks. Prioritizing these modifications supports the City's broader inclusion mandate while fulfilling its legislative obligations.

Capital Levy Funding:

TRANSFER FROM CAPITAL RESERVE	($74,000.00)
TOTAL Capital Levy Funding	($74,000.00)

Costs:

OUTSIDE CONTRACTS	$74,000.00
TOTAL Costs	$74,000.00

DEPARTMENT: 430 - FACILITIES - MNTCE/LABOUR

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Frank Pearson

APPROVED BY: Jessica Ruddell

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: New Recreation and Community Complex Geotechnical & Archaeological Survey

ACCOUNT NUMBER: 10-430-26475

NEED:

X	**Health and Safety**
X	**Mandated Programs**
X	**Growth Related**
X	**Department Initiative**
X	**Council Initiative**

New	X
Enhancement	X
Replacement	X

Project Description: his capital request supports the detailed design/construction drawings, tendering, and contract administration services for the future Arena and Community Sports Complex approved by Council through CS-2025-17.

The scope of work will be aligned with the findings of the Arena Feasibility Study and public engagement sessions, ensuring the facility design aligns with community priorities, accessibility standards, and future growth.

Initiating this phase is critical to advancing the project toward shovel-readiness and securing potential upper-tier government funding as approved by Council in CS-2024-28. Early investment in design also allows for accurate costing, proper phasing, and efficient coordination with surrounding infrastructure planning. Other levels of government tend to approve funding for projects that are shovel ready.

The new complex will address long-standing demand for additional indoor recreation amenities, support youth and adult sport development, and anchor broader community revitalization in Welland.

Capital Levy Funding:

TRANSFER FROM CAPITAL RESERVE	($600,000.00)
TOTAL Capital Levy Funding	($600,000.00)

Costs:

OUTSIDE CONTRACTS	$600,000.00
TOTAL Costs	$600,000.00

DEPARTMENT: 430 - FACILITIES - MNTCE/LABOUR

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Frank Pearson

APPROVED BY: Jessica Ruddell

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Welland Public Library Capital Project

ACCOUNT NUMBER: 10-136-26999

NEED:

[ ]	**Health and Safety**
[ ]	**Mandated Programs**
X	**Growth Related**
X	**Department Initiative**
[ ]	**Council Initiative**

New	X
Enhancement	X
Replacement	X

Project Description: WPL submitted the WPL Board approved Capital project initiatives:
Physical and Electronic Materials, Bookmobile Wrapping, Capital Incidentals, Planned Technology Replacements, and Main Branch Service Counter Replacement.

Capital Levy:	
DEVELOPMENT CHARGES	($86,100.00)
TRANSFER FROM CAPITAL RESERVE - WPL	($117,900.00)
TRANSFER FROM RESERVE - WPL	($205,000.00)
TOTAL Capital Levy	($409,000.00)

Costs:	
BOOKS & MATERIALS	$204,000.00
CAPITAL EQUIPMENT & VEHICLES	$205,000.00
TOTAL Costs	$409,000.00

DEPARTMENT: 136 - WELLAND PUBLIC LIBRARY

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: JULIANNE BRUNET

APPROVED BY: WELLAND PUBLIC LIBRARY BOARD

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Rope Rescue Equipment

ACCOUNT NUMBER: 10-210-26051

NEED:

[ ]	**Health and Safety**
[X]	**Mandated Programs**
[ ]	**Growth Related**
[X]	**Department Initiative**
[ ]	**Council Initiative**

New	[ ]
Enhancement	[ ]
Replacement	[X]

Project Description: Replacement of existing rope inventory to comply with NFPA 1983 standards. Current rope at end of service life. Rope includes utility rope, life safety rope, and associative software and equipment on our front-line apparatus and boat.

Capital Levy Funding:

TRANSFER FROM CAPITAL RESERVE	($41,700.00)
TRANSFER FROM RESERVE -FIRE	($8,300.00)
TOTAL Capital Levy Funding	($50,000.00)

Costs:

CAPITAL EQUIP & VEHICLES	$50,000.00
TOTAL Costs	$50,000.00

DEPARTMENT: 210 - FIRE

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Stephanie Testa

APPROVED BY: Matt Richardson

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Rescue Equipment Replacement

ACCOUNT NUMBER: 10-210-26053

NEED:

Project Description: Water rescue equipment requires replacement and updating to reflect different sizing needs of new staff on the department. "Dry" suits to be purchased to align with industry standards for water entry, in addition to different sizing options for "Ice Commander" suits.

[ ]	**Health and Safety**
[X]	**Mandated Programs**
[ ]	**Growth Related**
[X]	**Department Initiative**
[ ]	**Council Initiative**

New	[ ]
Enhancement	[X]
Replacement	[ ]

Capital Levy Funding:

TRANSFER FROM CAPITAL RESERVE	($75,000.00)
TOTAL Capital Levy Funding	($75,000.00)

Costs:

CAPITAL EQUIP & VEHICLES	$75,000.00
TOTAL Costs	$75,000.00

DEPARTMENT: 210 - FIRE

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Stephanie Testa

APPROVED BY: Matt Richardson

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Supply Hose Replacement

ACCOUNT NUMBER: 10-210-26062

NEED:

[ ]	**Health and Safety**
[ ]	**Mandated Programs**
[ ]	**Growth Related**
[X]	**Department Initiative**
[ ]	**Council Initiative**

New	[ ]
Enhancement	[ ]
Replacement	[X]

<u>Project Description:</u> Replace "high volume" supply line fire hose (used to connect to fire hydrants) to replace damaged or end-of-life supply lines and ensure suitable inventory exists. Recent hose testing revealed many lengths of supply line did not pass pressure testing.

Capital Levy Funding:

TRANSFER FROM CAPITAL RESERVE	($264,860.00)
DEVELOPMENT CHARGES	($10,140.00)
TOTAL Capital Levy Funding	($275,000.00)

Costs:

CAPITAL EQUIP & VEHICLES	$275,000.00
TOTAL Costs	$275,000.00

DEPARTMENT: 210 - FIRE

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: <u>Stephanie Testa</u>

APPROVED BY: <u>Matt Richardson</u>

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Class B Foam Trailer Update

ACCOUNT NUMBER: 10-210-26052

NEED:

X	**Health and Safety**
X	**Mandated Programs**
	Growth Related
X	**Department Initiative**
	Council Initiative

New	
Enhancement	
Replacement	X

Project Description: 1000 litre foam tote now end of life and requires replacement with new foam. Trailer and appurtenances require updating as well to ensure operational readiness and reduced repair times. Current Foam tote also depleted at recent landfill fire October 14,2025.

Capital Levy Funding:

TRANSFER FROM CAPITAL RESERVE	($33,000.00)
TOTAL Capital Levy Funding	($33,000.00)

Costs:

CAPITAL EQUIP & VEHICLES	$33,000.00
TOTAL Costs	$33,000.00

DEPARTMENT: 210 - FIRE

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Stephanie Testa

APPROVED BY: Matt Richardson

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Replace Fire Prevention Vehicle

ACCOUNT NUMBER: 10-210-26050

NEED:

[ ]	**Health and Safety**
[ ]	**Mandated Programs**
[ ]	**Growth Related**
X	**Department Initiative**
[ ]	**Council Initiative**

New	X
Enhancement	
Replacement	X

Project Description: Replace existing 2016 fire prevention vehicle as per the corporate vehicle replacement strategy. Vehicle cost to include decaling, provision of radio equipment, and emergency lighting. New vehicle will reduce repair and maintenance costs of continuing use of older vehicle.

Capital Levy Funding:

DEVELOPMENT CHARGES	($21,000.00)
TRANSFER FROM CAPITAL RESERVE	($59,000.00)
TOTAL Capital Levy Funding	($80,000.00)

Costs:

CAPITAL EQUIP & VEHICLES	$80,000.00
TOTAL Costs	$80,000.00

DEPARTMENT: 210 - FIRE

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Stephanie Testa

APPROVED BY: Matt Richardson

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Fleet Capital Replacement - General

ACCOUNT NUMBER: 10-323-26300

NEED:

[ ]	**Health and Safety**
[X]	**Mandated Programs**
[ ]	**Growth Related**
[ ]	**Department Initiative**
[ ]	**Council Initiative**

New [X]

Replacement [X]

<u>Project Description:</u> Canal Lands
Replace Unit 4 Wakeless Vessel $34,191
Replace Unit 6 Wakeless Vessel $34,191
Replace Unit 969-0 Outboard Motor $3,419
Replace Unit 940-1 Outboard Motor $3,419
Replace Unit 911-0 2010 Dump Trailer. Beyond service life $13,885.
Parks Forestry, Cemeteries
Replace 481-0, 2016 Ford F250, 5yr maintenance $4,200. 80,061km Poor condition. $76,931
Replace 342-0, 1991 Ride on roller, $12,288
Replace 339-1, 1994 Sod cutter, $10,231
NEW – Deep tine aerator. Currently contracted service. $52,890.
NEW - 1/2 Ton pickup truck, Cemetery foreperson. $71,270
NEW 1 – V-Plow. Fit existing from mount mower, $6,945
NEW 2 – V-Plow. Fit existing from mount mower, $6,945
NEW 1 – Sander. Fit existing from mount mower, $7,373
NEW 2 – Sander. Fit existing from mount mower, $7,373
Replace 359-0, 1997 Golf Cart. Beyond service life. $28,849
NEW – Front end loader with bucket, fit existing tractor $9,097
NEW – Snow wing, fit existing tractor $18,592
NEW – Zero turn mower, Additional parkland $38,465
NEW – Belt Line Painter with GPS $40,068
Parking / by-law
Replace 485-0, 2016 Nissan Juke, 5yr maintenance $10,300. 154,529km. Poor condition. $51,821
Replace 486-0, 2016 Nissan Juke, 5yr maintenance $13,015. 159761km. Poor condition. $51,821
Replace 487-0, 2016 Nissan Juke, 5yr maintenance $15,094. 160,048km. Poor condition. $51,821
PW Roads
Replace 491-0, 2016 Freightliner Plow Truck, Roll off, 5yr maintenance $69,322. Mileage 101,278km Due for replacement $509,312
Replace Unit 241-0, 1979 Snow Blower attachment for loader, beyond service life. $283,147
Replace Unit 170-1 Trackless salt spreader, present unit is rusted. $9,830
Replace Unit 430-0 JD 444 loader, beyond service life, 8814hrs $413,500

PW Facility
429-0, 2007 TCM Forklift, beyond service life. Need one for outdoor use $57,698

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

Capital Levy Funding:	
DEBENTURE PROCEEDS	($1,589,000.00)
TRANSFER FROM CAPITAL RESERVE	($98,800.00)
TRANSFER FROM RESERVE - FLEET	($217,200.00)
TOTAL Capital Levy Funding	($1,905,000.00)
Costs:	
CAPITAL EQUIP & VEHICLES	$1,905,000.00
TOTAL Costs	$1,905,000.00

DEPARTMENT: 323 - FLEET

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Adam Beres

APPROVED BY: Melanie Steele

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Development Charges Update

ACCOUNT NUMBER: 10-825-26650

NEED:

[ ]	**Health and Safety**
[X]	**Mandated Programs**
[X]	**Growth Related**
[X]	**Department Initiative**
[ ]	**Council Initiative**

New	X
Enhancement	
Replacement	X

Project Description: This will involve the creation of New Development Charges Background Study and By-law(s) to reflect the growth forecasts and capital improvement needed to support this growth. The recovery of capital costs of development driven service expansions is governed by the Development Charges Act (1997) (DCA) and Ontario Regulation 82/98 (O.Reg. 82/98). The calculation and implementation of development charges (DC); including the requirement for municipalities to prepare Development Charge Background Studies and pass by-laws setting out the DC to be collected from developers are prescribed by the DCA and O.Reg. 82/98. The City's current DC By-law No. 2022-163 will expire on August 18, 2027. It needs to be updated through the preparation of a new Background DC Study and By-law and become effective by August 19, 2027. As per Section 10 of the DCA, a Background Study must be completed.

Capital Levy Funding:

DEVELOPMENT CHARGES	($150,000.00)
TOTAL Capital Levy Funding	($150,000.00)

Costs:

OUTSIDE CONTRACTS	$150,000.00
TOTAL Costs	$150,000.00

DEPARTMENT: 825 - GENERAL MISC

STARTING DATE(MM/YYYY): **3-2-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **3-5-2027 12:00:00 AM**

PREPARED BY: Grant Munday

APPROVED BY: Grant Munday

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: New ERP System (HR/Payroll/Finance) - Phase 1

ACCOUNT NUMBER: 10-825-26652

NEED:

[ ]	**Health and Safety**
[ ]	**Mandated Programs**
[ ]	**Growth Related**
[X]	**Department Initiative**
[ ]	**Council Initiative**

New [X]

Replacement [X]

Project Description:

The City of Welland's current finance system is approaching end-of-life, with vendor support expected to cease by 2029. The IT Strategic Plan identifies this replacement as a priority initiative due to its foundational role in enabling efficient operations, cross-departmental integration, and modern service delivery.

Strategic Alignment
This initiative supports the following IT Strategic Plan priorities:
Optimize Internal Operations: Streamline finance workflows and reduce manual processes
Modernize IT Infrastructure: Transition from on-premise to cloud-based systems
Enhance Citizen Engagement: Enable better service delivery through integrated platforms
Strengthen Cybersecurity: Replace unsupported systems and improve data protection

Phase 1: Discovery & Requirements Gathering
The initial phase will establish the foundation for the Finance System Replacement by:
Documenting Current State: Mapping existing finance workflows through workshops, interviews, and job shadowing
Identifying Requirements: Gathering detailed functional and technical requirements from stakeholders
Assessing Integration Needs: Evaluating compatibility with internal platforms (e.g., Questica, GIS, CRM, Microsoft)
Exploring Potential Scope: Considering future replacement of related systems (e.g., Payroll, HRIS)

Capital Levy Funding:

TRANSFER FROM CAPITAL RESERVE	($200,000.00)
TOTAL Capital Levy Funding	($200,000.00)

Costs:

OUTSIDE CONTRACTS	$200,000.00
TOTAL Costs	$200,000.00

DEPARTMENT: 825 - GENERAL MISC

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**

COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Anka Vuksan Scott

APPROVED BY: Melanie Steele

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Ridge Rd Archaeological Assessment

ACCOUNT NUMBER: 10-825-26653

NEED:

[ ]	**Health and Safety**
[ ]	**Mandated Programs**
X	**Growth Related**
X	**Department Initiative**
[ ]	**Council Initiative**

New	X
Enhancement	
Replacement	

Project Description: Subject lands : 432 & 476 Ridge Rd. The Stage 3 Archaeological Assessment(s) are intended to address provincial requirements under Part VI of the Ontario Heritage Act, R.S.O. 1990, c 0.18. The result of the Stage 3 Archaeological Assessment(s) will determine a need for Stage 4 Archaeological Assessment(s) or mitigation and support the advancement of the lands toward per-servicing and development. This is part of the process to develop the lands to shovel ready and make it marketable as employment lands.

Capital Levy Funding:

TRANSFER FROM RESERVE - ECONOMICAL DEVELOPMENT	($700,000.00)
TOTAL Capital Levy Funding	($700,000.00)

Costs:

OUTSIDE CONTRACTS	$700,000.00
TOTAL Costs	$700,000.00

DEPARTMENT: 825 - GENERAL MISC

STARTING DATE(MM/YYYY): **3-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Taylor Meadows

APPROVED BY: Lina DeChellis

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Rotary Park Upgrades

ACCOUNT NUMBER: 10-410-26423

NEED:

X	**Health and Safety**
	Mandated Programs
	Growth Related
	Department Initiative
	Council Initiative

New	X
Enhancement	
Replacement	

Project Description: Funds are required for the construction of Rotary Park that includes paving and expanding the existing gravel parking lot, adding speed humps , accessible parking, fencing, landscaping, and pathways.

Capital Levy Funding:

TRANSFER FROM RESERVE FUND - CASH IN LIEU OF PARKLANDS	($900,000.00)
TOTAL Capital Levy Funding	($900,000.00)

Costs:

OUTSIDE CONTRACTS	$900,000.00
TOTAL Costs	$900,000.00

DEPARTMENT: 410 - PARKS

STARTING DATE(MM/YYYY): **1-5-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-2-2026 12:00:00 AM**

PREPARED BY: Ali Khan

APPROVED BY: Sherri-Marie Millar

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Weller Ave Parking Lot Upgrades

ACCOUNT NUMBER: 10-410-26424

NEED:

Project Description: This project will include construction of a new turnaround at the entrance and repaving of the parking area of the park.

X	**Health and Safety**
	Mandated Programs
	Growth Related
	Department Initiative
	Council Initiative

New	X
Enhancement	
Replacement	X

Capital Levy Funding:	
TRANSFER FROM CAPITAL RESERVE	($200,000.00)
DEBENTURE PROCEEDS	($440,000.00)
TOTAL Capital Levy Funding	($640,000.00)
Costs:	
OUTSIDE CONTRACTS	$640,000.00
TOTAL Costs	$640,000.00

DEPARTMENT: 410 - PARKS

STARTING DATE(MM/YYYY): **1-5-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **11-30-2026 12:00:00 AM**

PREPARED BY: Ali Khan

APPROVED BY: Sherri-Marie Millar

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Woodlawn Cemetery Fence

ACCOUNT NUMBER: 10-410-26411

NEED:

Project Description: Continuing black fencing along Niagara Street/Woodlawn Road to protect cemetery assets, control access for pedestrians and vehicles, define entry/exit points, deter unwanted behaviour and damage, and to finish the fence between the sidewalk and road.

X	**Health and Safety**
	Mandated Programs
	Growth Related
X	**Department Initiative**
	Council Initiative

New	X
Enhancement	X
Replacement	

Capital Levy Funding:

TRANSFER FROM CAPITAL RESERVE	($250,000.00)
TOTAL Capital Levy Funding	($250,000.00)

Costs:

OUTSIDE CONTRACTS	$250,000.00
TOTAL Costs	$250,000.00

DEPARTMENT: 410 - PARKS

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Dave Steven

APPROVED BY: Jessica Ruddell

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Trail Improvements

ACCOUNT NUMBER: 10-410-26500

NEED:

X	**Health and Safety**
	Mandated Programs
	Growth Related
X	**Department Initiative**
	Council Initiative

New	X
Enhancement	X
Replacement	X

Project Description: As noted in the PRC Master Plan, the Community Trails Strategy was completed in 2021. For each subsequent year, investment in the trail system has been budgeted to meet the direction noted in the Trails Strategy. Recommendation #24. Funding for ongoing improvements and renewals as needed.

This funding will be combined with any remaining Trail Improvement Capital funds from previous years to support a larger paving and bollard restoration project that addresses safety at various locations along existing trail system throughout Welland.

Capital Levy Funding:

TRANSFER FROM CAPITAL RESERVE	($75,000.00)
TOTAL Capital Levy Funding	($75,000.00)

Costs:

OUTSIDE CONTRACTS	$75,000.00
TOTAL Costs	$75,000.00

DEPARTMENT: 410 - PARKS

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Dave Steven

APPROVED BY: Jessica Ruddell

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Parks Sanitation Improvements

ACCOUNT NUMBER: 10-410-26415

NEED:

X	**Health and Safety**
	Mandated Programs
X	**Growth Related**
X	**Department Initiative**
	Council Initiative

New	X
Enhancement	X
Replacement	X

Project Description: Items include: Introducing dog waste dispensers in parks, implementing standard garbage receptacles across all park locations at end of life, installing larger capacity in-ground waste receptacles with associated maintenance service contracts, and acquiring a 40-ton waste collection bin for the operations yard, including a servicing agreement.

Capital Levy Funding:

TRANSFER FROM CAPITAL RESERVE	($100,000.00)
TOTAL Capital Levy Funding	($100,000.00)

Costs:

OUTSIDE CONTRACTS	$100,000.00
TOTAL Costs	$100,000.00

DEPARTMENT: 410 - PARKS

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Dave Steven

APPROVED BY: Jessica Ruddell

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2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Public Art Renewal

ACCOUNT NUMBER: 10-410-26419

NEED:

[ ]	**Health and Safety**
[ ]	**Mandated Programs**
[ ]	**Growth Related**
[X]	**Department Initiative**
[ ]	**Council Initiative**

New	X
Enhancement	X
Replacement	X

Project Description: As a result of the Public Art Condition Assessment completed in 2025, there are a number of repair and maintenance requirements to city-owned public art assets. Without this repair work, public art may need to be removed and decommissioned.

Capital Levy Funding:

TRANSFER FROM CAPITAL RESERVE	($20,000.00)
TOTAL Capital Levy Funding	($20,000.00)

Costs:

OUTSIDE CONTRACTS	$20,000.00
TOTAL Costs	$20,000.00

DEPARTMENT: 410 - PARKS

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Dave Steven

APPROVED BY: Jessica Ruddell

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Recreational Corridor Improvements

ACCOUNT NUMBER: 10-410-26402

NEED:

X	**Health and Safety**
	Mandated Programs
X	**Growth Related**
X	**Department Initiative**
X	**Council Initiative**

New	X
Enhancement	X
Replacement	X

Project Description: Funding to support initiatives identified in Parks, Recreation and Culture Master Plan along the recreational corridor. Improvements include repair and renewal of Canal Lands, benches, lighting, signage, asphalt repair & renewal, bollards, etc.

Capital Levy Funding:

DEVELOPMENT CHARGES	($150,000.00)
TOTAL Capital Levy Funding	($150,000.00)

Costs:

OUTSIDE CONTRACTS	$150,000.00
TOTAL Costs	$150,000.00

DEPARTMENT: 410 - PARKS

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Dave Steven

APPROVED BY: Jessica Ruddell

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Gram Avenue Playground Replacement & Related Landscaping

ACCOUNT NUMBER: 10-410-26401

NEED:

X	**Health and Safety**
	Mandated Programs
	Growth Related
X	**Department Initiative**
	Council Initiative

New	
Enhancement	X
Replacement	X

Project Description: Existing playground is past end of life as more than 20 years old, and lifecycle renewal is required. Current structure is not accessible. Project includes the replacement of the playground, including updated features & related landscaping.

Capital Levy Funding:

TRANSFER FROM RESERVE FUND - CASH IN LIEU OF PARKLANDS	($450,000.00)
TOTAL Capital Levy Funding	($450,000.00)

Costs:

OUTSIDE CONTRACTS	$450,000.00
TOTAL Costs	$450,000.00

DEPARTMENT: 410 - PARKS

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Dave Steven

APPROVED BY: Jessica Ruddell

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: General Parkland Renewal and Restoration

ACCOUNT NUMBER: 10-410-26405

NEED:

X	**Health and Safety**
	Mandated Programs
X	**Growth Related**
X	**Department Initiative**
	Council Initiative

New	X
Enhancement	X
Replacement	X

Project Description: Funding will support a variety of park renewal and enhancement initiatives across multiple locations. Projects may include renewal of garden beds, trail and pathway improvements, new benches and lighting, irrigation upgrades, tree planting, turf and drainage restoration, equipment to support park programming, and linear asset renewal.

Capital Levy Funding:

TRANSFER FROM CAPITAL RESERVE	($239,440.00)
DEVELOPMENT CHARGES	($60,560.00)
TOTAL Capital Levy Funding	($300,000.00)

Costs:

OUTSIDE CONTRACTS	$300,000.00
TOTAL Costs	$300,000.00

DEPARTMENT: 410 - PARKS

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Dave Steven

APPROVED BY: Jessica Ruddell

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Chippawa Park - Weller Avenue - Junior Playground Removal

ACCOUNT NUMBER: 10-410-26420

NEED:

X	**Health and Safety**
	Mandated Programs
	Growth Related
	Department Initiative
	Council Initiative

New	
Enhancement	
Replacement	X

Project Description: The existing playground has reached the end of its lifecycle and removal is recommended. A new, modern playground was installed in 2022 at the corner of First Avenue and Laughlin Avenue within the same park. This new facility serves both junior (18 months–5 years) and senior (5–12 years) age groups where the previous playgrounds structures were separate.

In alignment with the Parks, Recreation and Culture Master Plan (PRCMP), the junior playground at the end of Weller Street falls within an 800-metre service radius of the new playground, without requiring children to cross major pedestrian barriers such as arterial roads, highways, railways, or waterbodies. Given its proximity to a recently upgraded play area within the same park serving the same demographic, replacement of the Weller Street structure is not warranted. This adjustment will positively support overall playground asset condition, maintenance demands, and the overall infrastructure funding gap.

Capital Levy Funding:

TRANSFER FROM RESERVE FUND - CASH IN LIEU OF PARKLANDS	($40,000.00)
TOTAL Capital Levy Funding	($40,000.00)

Costs:

OUTSIDE CONTRACTS	$40,000.00
TOTAL Costs	$40,000.00

DEPARTMENT: 410 - PARKS

STARTING DATE(MM/YYYY): **9-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Dave Steven

APPROVED BY: Jessica Ruddell

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Trelawn Playground Replacement & Related Landscaping

ACCOUNT NUMBER: 10-410-26421

NEED:

X	**Health and Safety**
	Mandated Programs
X	**Growth Related**
X	**Department Initiative**
	Council Initiative

New	X
Enhancement	
Replacement	

<u>Project Description:</u> Existing playground is past end of life as more than 20 years old, and lifecycle renewal is required. Current structure is not accessible. Project includes the replacement of the playground, including updated features & related landscaping.

Capital Levy Funding:

TRANSFER FROM RESERVE FUND - CASH IN LIEU OF PARKLANDS	($450,000.00)
TOTAL Capital Levy Funding	($450,000.00)

Costs:

OUTSIDE CONTRACTS	$450,000.00
TOTAL Costs	$450,000.00

DEPARTMENT: 410 - PARKS

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: <u>Dave Steven</u>

APPROVED BY: <u>Jessica Ruddell</u>

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Playfield Repair & Renewal

ACCOUNT NUMBER: 10-412-26488

NEED:

Project Description: Playfield Repair & Renewal

X	**Health and Safety**
	Mandated Programs
	Growth Related
X	**Department Initiative**
	Council Initiative

New	X
Enhancement	X
Replacement	X

Capital Levy Funding:

TRANSFER FROM CAPITAL RESERVE	($20,000.00)
TOTAL Capital Levy Funding	($20,000.00)

Costs:

OUTSIDE CONTRACTS	$20,000.00
TOTAL Costs	$20,000.00

DEPARTMENT: 412 - PLAYING FIELDS

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **1-30-2026 12:00:00 AM**

PREPARED BY: Dave Steven

APPROVED BY: Jessica Ruddell

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Vista Park (former Atlas Landfill site) - Replacement Pump

ACCOUNT NUMBER: 10-410-26425

NEED:

X	**Health and Safety**
	Mandated Programs
	Growth Related
X	**Department Initiative**
	Council Initiative

New	
Enhancement	
Replacement	X

Project Description: Replacement of one pump at leachate pumping station number 2 at the former Atlas Landfill site, currently known as Vista Park, as recommended by Walker Environmental Group Inc. during regular inspections. Project includes removal of the existing pump, and supply and installation of a new pump.

Capital Levy Funding:

TRANSFER FROM RESERVE -ATLAS LANDFILL	($100,000.00)
TOTAL Capital Levy Funding	($100,000.00)

Costs:

CAPITAL EQUIP & VEHICLES	$100,000.00
TOTAL Costs	$100,000.00

DEPARTMENT: 410 - PARKS

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Dave Steven

APPROVED BY: Jessica Ruddell

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Tree Canopy Planting Investment Project

ACCOUNT NUMBER: 10-410-26418

NEED:

[ ]	**Health and Safety**
[ ]	**Mandated Programs**
[ ]	**Growth Related**
[ ]	**Department Initiative**
X	**Council Initiative**

New	X
Enhancement	
Replacement	

Project Description: The project was approved by way of the 2026 Budget Amendments on December 3,2025 also with the support of the green advisory committee. The budget amount is $30,000 to plant approximately 2400 at trees on three city owned greenspaces. The Green Committee subsequently supported the initiative and sent a formal motion in support to Council. The Green Advisory Committee was presented with an opportunity on Nov 10, 2025 to plant approximately 2400 at trees on three city owned greenspaces. The Green Committee subsequently supported the initiative and sent a formal motion in support to Council. The proposal leverages partnerships in order to achieve a very cost friendly tree purchase price of approximately $12.50 per tree.

Capital Levy Funding:	
TRANSFER FROM CAPITAL RESERVE	($30,000.00)
TOTAL Capital Levy Funding	($30,000.00)
Costs:	
OUTSIDE CONTRACTS	$30,000.00
TOTAL Costs	$30,000.00

DEPARTMENT: 410 - PARKS

STARTING DATE(MM/YYYY): **12-5-2025 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Dave Steven

APPROVED BY: Jessica Ruddell

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Surface Treatment Program - Rural Roads (Multi-Asset)

ACCOUNT NUMBER: 10-320-26153/10-910-26153

NEED:

X	**Health and Safety**
	Mandated Programs
	Growth Related
X	**Department Initiative**
	Council Initiative

New	
Enhancement	X
Replacement	X

Project Description: Surface treatment provides cost-effective, time efficient pavement rehabilitation by application of aggregate and a binding emulsion. Surface treatment is considered a best practice for municipal rural road management because it extends pavement life, prevents water infiltration damage, improves surface friction, and protects the surface from weather degradation.

Streets included in the 2026 program:
- Biggar Road - Darby Road to Moyer Road
- Carl Road - Matthews Road to East Limit
- Young Road - Matthews Road to East Limit
- Matthews Road - Carl Road to Schisler Road
- Ridge Road - Doans Ridge Road to East Limit

The 2026 program includes allowance for design and permitting for the 2027 program, specifically watermain replacement along Lyons Creek Road from Moyer Road to the west limit and along Silverthorn Court.

Roads - $938,300 Waterworks - $160,000

Capital Levy Funding:	
TRANSFER FROM CAPITAL RESERVE	($160,000.00)
TRANSFER FROM RESERVE - INFRASTRUCTURE RENEWAL	($938,300.00)
TOTAL Capital Levy Funding	($1,098,300.00)

Costs:	
OUTSIDE CONTRACTS	$1,098,300.00
TOTAL Costs	$1,098,300.00

DEPARTMENT: MULTI-ASSET

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

Detailed Table Of Contents

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Ontario Road Trunk Sanitary Sewer Phase II - Construction (Multi-Asset)

ACCOUNT NUMBER: 10-330-26701/10-316-26701/10-320-26701/10-327-26701/10-910-26701

NEED:

X	**Health and Safety**
	Mandated Programs
X	**Growth Related**
X	**Department Initiative**
	Council Initiative

New	X
Enhancement	
Replacement	X

Project Description: Phase II Ontario Road Sanitary Trunk Sewer from Southworth Street to King Street.
Project includes watermain replacement and road reconstruction.
PPCP recommendation to extend, deepen and upsize sanitary trunk system. KTH Phase 4a (Southworth to Alberta) & Phase 6 (Alberta to King) on Ontario Road.
HEWSF Approved

Wastewater - $8,828,509 Sidewalks - $251,540 Storm - $377,315 Waterworks - $904,050 Roads - $1,886,565

Capital Levy Funding:

DEVELOPMENT CHARGES	($3,684,272.00)
HOUSING ENABLING WATER SYSTEMS FUND	($8,563,707.00)
TOTAL Capital Levy Funding	($12,247,979.00)

Costs:

OUTSIDE CONTRACTS	$12,247,979.00
TOTAL Costs	$12,247,979.00

DEPARTMENT: MULTI ASSET

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Lyons Avenue Infrastructure Renewals (Multi-Asset)

ACCOUNT NUMBER: 10-330-26756/10-910-26756/10-320-26756/10-327-26756/10-316-26756

NEED:

X	**Health and Safety**
	Mandated Programs
	Growth Related
X	**Department Initiative**
	Council Initiative

New	
Enhancement	
Replacement	X

Project Description: Lyons Avenue from East Main Street to Paul Street (815m) Prioritized due to the extensive watermain break history, scope of work will include full watermain and sanitary replacement with new laterals to each property. Full road reconstruction and sidewalk replacement, including new catchbasins and drainage improvements.

Wastewater - $2,043,000 Waterworks - $1,910,000 Roads - $1,215,300
Storm - $383,900 Sidewalks - $358,100

Capital Levy Funding:

TRANSFER FROM CAPITAL RESERVE	($1,173,480.00)
CANADA COMMUNITY BENEFIT FUND	($1,933,820.00)
DEBENTURE PROCEEDS	($2,803,000.00)
TOTAL Capital Levy Funding	($5,910,300.00)

Costs:

OUTSIDE CONTRACTS	$5,910,300.00
TOTAL Costs	$5,910,300.00

DEPARTMENT: MULTI ASSET

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Livia McEachern
APPROVED BY: Sherri-Marie Millar

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Elizabeth Street Infrastructure Renewals (Multi-Asset)

ACCOUNT NUMBER: 10-320-26757/10-316-26757/10-327-26757/10-330-26757/10-910-26757

NEED:

X	**Health and Safety**
	Mandated Programs
	Growth Related
X	**Department Initiative**
	Council Initiative

New	
Enhancement	
Replacement	X

Project Description: Elizabeth Street from Niagara Street to Aqueduct Street (235m)
Full watermain and partial sanitary replacement with new laterals to each property.
Full road reconstruction and sidewalk replacement, including new catch basins.

Roads - $497,000 Sidewalks - $103,000 Storm - $76,000
Wastewater - $442,700 Waterworks - $390,500

Capital Levy Funding:

TRANSFER FROM CAPITAL RESERVES	($833,200.00)
DEBENTURE PROCEEDS	($676,000.00)
TOTAL Capital Levy Funding	($1,509,200.00)

Costs:

OUTSIDE CONTRACTS	$1,509,200.00
TOTAL Costs	$1,509,200.00

DEPARTMENT: MULTI ASSET

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: 2026 Road Reconstruction (Multi-Asset)

ACCOUNT NUMBER: 10-320-26168/10-316-26168/10-327-26168/10-330-26168

NEED:

X	**Health and Safety**
	Mandated Programs
	Growth Related
X	**Department Initiative**
	Council Initiative

New	
Enhancement	
Replacement	X

Project Description: Barron Street Road Reconstruction - Price Avenue to Summit Avenue (400m)
Reconstruct the road (including new curb and gutter), replace the sidewalk, improve drainage (install subdrain and replace CBs).

Birchmount Avenue Road Reconstruction - Home Street to Linwood Drive (150m)
Reconstruct the road (including new curb and gutter), improve drainage (install subdrain and replace CBs). Sidewalk is on one side only and is new (try to protect); allowance provided for replacement if grading cannot be achieved.

Woodcroft Crescent Road Reconstruction - Home Street to Summit Avenue (390m)
Reconstruct the road (including new curb and gutter), replace the sidewalk, improve drainage (install subdrain and replace CBs). Includes sanitary repair for Pipe # 416244SL01.

Home Street Road Reconstruction - Woodcroft Crescent to Summit Avenue (310m)
Reconstruct the road (including new curb and gutter), replace the sidewalk, improve drainage (install subdrain and replace CBs). Review addition east side sidewalk where currently missing north of Birchmount Avenue.

Roads - $2,141,000 Sidewalks - $586,000 Storm - $654,000 Wastewater - $7,800

Capital Levy Funding:

TRANSFER FROM CAPITAL RESERVES	($7,800.00)
DEBENTURE PROCEEDS	($3,381,000.00)
TOTAL Capital Levy Funding	($3,388,800.00)

Costs:

OUTSIDE CONTRACTS	$3,388,800.00
TOTAL Costs	$3,388,800.00

DEPARTMENT: MULTI-ASSET

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Livia McEachern
APPROVED BY: Sherri-Marie Millar

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: 2026 Infrastructure Renewals 1 (Multi-Asset)

ACCOUNT NUMBER: 10-320-26169/10-316-26169/10-327-26169/10-330-26169/10-910-26169

NEED:

- [X] **Health and Safety**
- [ ] **Mandated Programs**
- [ ] **Growth Related**
- [X] **Department Initiative**
- [ ] **Council Initiative**

New [ ]

Enhancement [ ]

Replacement [X]

Project Description: Braden Avenue Infrastructure Renewals - Glendale Drive to Tamarack Street (155m)
Replace the existing CI watermain, reconstruct the road (including new curb and gutter), new sidewalk (one side only), and improve drainage (install subdrain and replace CBs). Includes sanitary repair for Pipe #416125SL01.

McNab Drive Infrastructure Renewals - Fitch Street to Glendale Drive (280m)
Replace the existing CI watermain, reconstruct the road (including new curb and gutter), new sidewalk (one side only), and improve drainage (install subdrain and replace CBs - assumes existing storm does not need an extension).

Tamarack Street Infrastructure Renewals - McNab Drive to Braden Avenue (110m)
Replace the existing CI watermain, install new sanitary sewer (currently in rear yards), reconstruct the road (including new curb and gutter), new sidewalk (one side only), and improve drainage (extend storm sewer, install subdrain and replace CBs).

Diffin Drive Infrastructure Renewals - Colbeck Drive to Fitch Street (510m)
Replace the existing CI watermain, reconstruct the road (including new curb and gutter - review alignment improvement at Oakmount), new sidewalk (one side only), and improve drainage (install subdrain and replace CBs). Includes sanitary repair for Pipe #416146SL01.

Roads - $2,011,300 Sidewalks - $180,000 Storm - $278,900 Wastewater - $374,200 Waterworks - $1,438,200

Capital Levy Funding:	
TRANSFER FROM CAPITAL RESERVE	($1,247,205.00)
ONTARIO COMMUNITY INFR FUND	($3,035,395.00)
TOTAL Capital Levy Funding	($4,282,600.00)

Costs:	
OUTSIDE CONTRACTS	$4,282,600.00
TOTAL Costs	$4,282,600.00

DEPARTMENT: MULTI-ASSET

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: 2026 Infrastructure Renewals 2 (Multi-Asset)

ACCOUNT NUMBER: 10-910-26758/10-320-26758/10-316-26758/10-327-26758/10-330-26758

NEED:

X	**Health and Safety**
	Mandated Programs
	Growth Related
X	**Department Initiative**
	Council Initiative

New	
Enhancement	
Replacement	X

Project Description: Hilda Street Infrastructure Renewals - Gadsby Avenue to East Limit (175m)
Prioritized due to operational watermain issues at dead end, scope will include full watermain replacement. Full road reconstruction and sidewalk replacement (one side only), including new catch basins. Include improvements to parking area.

Rita Street Infrastructure Renewals - Gadsby Avenue to East Limit (165m)
Prioritized due to operational watermain issues at dead end, scope will include full watermain replacement. Full road reconstruction and new sidewalk (one side only), including new storm sewers and urban cross section. Includes new cul-de-sac and sanitary spot repair for Pipe #426381SL02.

Ann Street Infrastructure Renewals - Gadsby Avenue to East Limit (165m)
Prioritized due to operational watermain issues at dead end, scope will include full watermain replacement. Full road reconstruction and new sidewalk (one side only), including new storm sewers and urban cross section. Includes new cul-de-sac.

Watermain Loop through Jennifer Park - Hilda Street to Ann Street (245m)
New watermain loop through Jennifer Park to improve water quality at dead ends (Hilda, Rita, Ann).

Waterworks - $1,291,295   Roads - $908,540 Sidewalks - $96,000   Storm - $387,000
Wastewater - $3,700

Capital Levy Funding:	
TRANSFER FROM CAPITAL RESERVE	($95,995.00)
ONTARIO COMMUNITY INFR FUND	($303,540.00)
DEBENTURE PROCEEDS	($2,287,000.00)
TOTAL Capital Levy Funding	($2,686,535.00)

Costs:	
OUTSIDE CONTRACTS	$2,686,535.00
TOTAL Costs	$2,686,535.00

DEPARTMENT: MULTI ASSET

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Livia McEachern
APPROVED BY: Sherri-Marie Millar

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: 2026 Road Resurfacing (Multi-Asset)

ACCOUNT NUMBER: 10-320-26167/10-316-26167/10-327-26167/10-330-26167

NEED:

X	**Health and Safety**
	Mandated Programs
	Growth Related
X	**Department Initiative**
	Council Initiative

New	
Enhancement	
Replacement	X

Project Description: Dixon Crescent Road Resurfacing - Thorold Road to Dixon Crescent (425m)
Road resurfacing (mill and replace approximately 40mm of asphalt) with 20% curb and sidewalk replacement. Includes sanitary repair for Pipe #416257SL01.

Wilkes Drive Road Resurfacing - Dixon Crescent to Lindel Crescent (305m)
Road resurfacing (mill and replace approximately 40mm of asphalt) with 20% curb and sidewalk replacement.

Griffith Street Road Resurfacing - King Street to Hellems Avenue (360m)
Road resurfacing (mill and replace approximately 40mm of asphalt) with 10% curb and sidewalk replacement.

Madison Court East Road Resurfacing - Lancaster Drive to East limit (95m)
Road resurfacing (mill and replace approximately 40mm of asphalt) with 10% curb and sidewalk replacement.

Madison Court West Road Resurfacing - Lancaster Drive to West limit (180m)
Road resurfacing (mill and replace approximately 40mm of asphalt) with 10% curb and sidewalk replacement. Includes storm repair for Pipe #426496SL02.

Huntington Circle Road Resurfacing - Bridlewood Drive to East limit (70m)
Road resurfacing (mill and replace approximately 40mm of asphalt) with 20% curb and sidewalk replacement.

Roads - $624,023   Sidewalks - $253,000   Storm - $9,000   Wastewater - $9,700

Capital Levy Funding:

TRANSFER FROM CAPITAL RESERVE	($529,723.00)
DEBENTURE PROCEEDS	($366,000.00)
TOTAL Capital Levy Funding	($895,723.00)

Costs:

OUTSIDE CONTRACTS	$895,723.00
TOTAL Costs	$895,723.00

DEPARTMENT: MULTI ASSET

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**
PREPARED BY: Livia McEachern
APPROVED BY: Sherri-Marie Millar

Detailed Table Of Contents

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Rice Road Urbanization (Multi-Asset)

ACCOUNT NUMBER: 10-327-26796/10-316-26796

NEED:

X	**Health and Safety**
	Mandated Programs
X	**Growth Related**
X	**Department Initiative**
	Council Initiative

New	X
Enhancement	X
Replacement	

Project Description: Development driven. Cost share with the Region and the developer - City Contribution. Project will include watermain upsizing/replacement, installation of new sidewalk, and new storm/sanitary sewers.

Storm - $500,000   Sidewalks - $210,000

Capital Levy Funding:

DEVELOPMENT CHARGES	($710,000.00)
TOTAL Capital Levy Funding	($710,000.00)

Costs:

OUTSIDE CONTRACTS	$710,000.00
TOTAL Costs	$710,000.00

DEPARTMENT: MULTI-ASSET

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Sanitary & Storm Sewer Lining and Spot Repairs (Multi-Asset)

ACCOUNT NUMBER: 10-330-26707/10-327-26707

NEED:

X	**Health and Safety**
	Mandated Programs
X	**Growth Related**
X	**Department Initiative**
	Council Initiative

New	
Enhancement	X
Replacement	

Project Description: Sanitary and storm sewer lining and spot repair locations identified during the CCTV program.

Wastewater - $1,000,000 Storm - $500,000

Capital Levy Funding:

TRANSFER FROM CAPITAL RESERVE	($500,000.00)
DEBENTURE PROCEEDS	($500,000.00)
DEVELOPMENT CHARGES	($500,000.00)
TOTAL Capital Levy Funding	($1,500,000.00)

Costs:

OUTSIDE CONTRACTS	$1,500,000.00
TOTAL Costs	$1,500,000.00

DEPARTMENT: MULTI ASSET

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Livia McEachern
APPROVED BY: Sherri- Marie Millar

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Bald Maple Catharine Infrastructure Renewals - Design (Multi-Asset)

ACCOUNT NUMBER: 10-320-26759 / 10-910-26759 / 10-330-26759

NEED:

X	**Health and Safety**
	Mandated Programs
	Growth Related
X	**Department Initiative**
x	**Council Initiative**

New	
Enhancement	
Replacement	X

Project Description: Bald Street Infrastructure Renewals - Denistoun Street to Catherine Street (150m)
Design Only: Full watermain and partial sanitary replacement with new laterals to each property. Combined sewer, overflow, and existing storm sewer to be abandoned. A new storm sewer is to be added redirecting flow to Denistoun St, including redirection of Bald St storm flows from the east to Denistoun St as well. Full road reconstruction and sidewalk replacement.

Catharine Street Infrastructure Renewals - Bald Street to Maple Street (105m)
Design Only: New watermain and sidewalk to be installed. Full road reconstruction with consideration for a road closure for the heritage brick road section from West Main St to Bald St.

Maple Avenue Infrastructure Renewals - Denistoun Street to Catherine Street (150m)
Design Only: Full watermain replacement and storm sewer replacement to redirect flow to Denistoun St. Full road reconstruction and sidewalk replacement. Roads - $86,155 / Water- $ 66,442 / Wastewater- $17,403

Capital Levy Funding:

DEBENTURE PROCEEDS	($170,000.00)
TOTAL Capital Levy Funding	($170,000.00)

Costs:

OUTSIDE CONTRACTS	($170,000.00)
TOTAL Costs	($170,000.00)

DEPARTMENT: MULTI ASSET

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Livia McEachern
APPROVED BY: Sherri-Marie Millar

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Asphalt Patching

ACCOUNT NUMBER: 10-320-26154

NEED:

X	**Health and Safety**
	Mandated Programs
	Growth Related
X	**Department Initiative**
	Council Initiative

New	
Enhancement	X
Replacement	X

Project Description: Removal and replacement of sections of damaged asphalt on otherwise good roads to improve the quality of the pavement and extend the service life of the road. Sawcut and remove degraded/broken asphalt areas, complete base repairs as required, mill joints and repave surface.

Capital Levy Funding:

TRANSFER FROM RESERVE - INFRASTRUCTURE RENEWAL	($240,000.00)
TOTAL Capital Levy Funding	($240,000.00)

Costs:

OUTSIDE CONTRACTS	$240,000.00
TOTAL Costs	$240,000.00

DEPARTMENT: 320 - ROADS

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Road Condition Assessment

ACCOUNT NUMBER: 10-320-26156

NEED:

X	**Health and Safety**
X	**Mandated Programs**
	Growth Related
X	**Department Initiative**
	Council Initiative

New	
Enhancement	X
Replacement	

Project Description: A city-wide road condition assessment will be completed to determine the structural integrity and overall serviceability of every road. Deliverables will include the submission of a Pavement Condition Index (PCI) for each road. PCIs are a standardized rating system used to scored pavement condition.

Capital Levy Funding:

TRANSFER FROM CAPITAL RESERVE	($5,000.00)
DEVELOPMENT CHARGES	($45,000.00)
TOTAL Capital Levy Funding	($50,000.00)

Costs:

OUTSIDE CONTRACTS	$50,000.00
TOTAL Costs	$50,000.00

DEPARTMENT: 320 - ROADS

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Quaker Road Urbanization Land Acquisition (Roads)

ACCOUNT NUMBER: 10-320-26161

NEED:

Project Description: Purchasing land along Quaker from Clare Ave to Niagara St to facilitate the road widening.

X	**Health and Safety**
	Mandated Programs
X	**Growth Related**
X	**Department Initiative**
	Council Initiative

New	
Enhancement	X
Replacement	X

Capital Levy Funding:

DEVELOPMENT CHARGES	($500,000.00)
TOTAL Capital Levy Funding	($500,000.00)

Costs:

OUTSIDE CONTRACTS	$500,000.00
TOTAL Costs	$500,000.00

DEPARTMENT: 320 - ROADS

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Pavement Rejuvenation

ACCOUNT NUMBER: 10-320-26166

NEED:

X	**Health and Safety**
	Mandated Programs
	Growth Related
X	**Department Initiative**
X	**Council Initiative**

New	
Enhancement	
Replacement	X

Project Description: Mill 30-50mm of pavement and apply new top coat asphalt. No concrete restoration work.

Golden Boulevard East Pavement Rejuvenation - East Main Street to Hagar Street (600m)
Maple Avenue Pavement Rejuvenation - Prince Charles Drive North to Wilton Avenue (125m)
McAlpine Avenue Pavement Rejuvenation - Major Street to Lincoln Street (1365m)
Norway Avenue Pavement Rejuvenation - Niagara Street to First Avenue (575m)
Scholfield Avenue Pavement Rejuvenation - East Main Street to Major Street (330m)
White Avenue Pavement Rejuvenation - East Main Street to Major Street (330m)
Lillias Street Pavement Rejuvenation - Parkway - North Limit (290m)
Crowland Avenue Pavement Rejuvenation - York Street to Lincoln Street (885m)
Golden Boulevard West Pavement Rejuvenation - Susan Street to Lincoln Street (940m)
Ross Street Pavement Rejuvenation - East Main Street to Downs Drive (1250m)
Scholfield Avenue Pavement Rejuvenation - Welland Street to Lincoln Street (640m)
Welland Street Pavement Rejuvenation - West Limit to Crowland Avenue (390m)

Capital Levy Funding:	
TRANSFER FROM RESERVE - INFRASTRUCTURE RENEWAL	($2,465,400.00)
TOTAL Capital Levy Funding	($2,465,400.00)
Costs:	
OUTSIDE CONTRACTS	$2,465,400.00
TOTAL Costs	$2,465,400.00

DEPARTMENT: 320 - ROADS

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Sidewalks - Condition Related Replacements & Missing Links

ACCOUNT NUMBER: 10-316-26102

NEED:

X	**Health and Safety**
X	**Mandated Programs**
	Growth Related
X	**Department Initiative**
	Council Initiative

New	X
Enhancement	X
Replacement	X

Project Description: Annual condition related repairs in accordance with O. Reg. 239/02: Minimum Maintenance Standards for Municipal Highways. In addition, missing link sidewalks will be installed where identified.

Capital Levy Funding:

TRANSFER FROM RESERVE - INFRASTRUCTURE RENEWAL	($275,000.00)
TOTAL Capital Levy Funding	($275,000.00)

Costs:

OUTSIDE CONTRACTS	$275,000.00
TOTAL Costs	$275,000.00

DEPARTMENT: 316 - SIDEWALKS

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Storm Sewer Model Update

ACCOUNT NUMBER: 10-327-26350

NEED:

- [X] **Health and Safety**
- [X] **Mandated Programs**
- [X] **Growth Related**
- [X] **Department Initiative**
- [ ] **Council Initiative**

New [ ]

Enhancement [X]

Replacement [ ]

Project Description: Annual updates to model required to reflect system revisions/additions/etc. made in the previous year. As well as modeling scenarios to confirm proposed sewer sizing for future projects and developments.

Capital Levy Funding:	
TRANSFER FROM CAPITAL RESERVE	($6,250.00)
DEVELOPMENT CHARGES	($18,750.00)
TOTAL Capital Levy Funding	($25,000.00)

Costs:	
OUTSIDE CONTRACTS	$25,000.00
TOTAL Costs	$25,000.00

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**

COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: CCTV Program (Storm)

ACCOUNT NUMBER: 10-327-26354

NEED:

X	**Health and Safety**
	Mandated Programs
	Growth Related
X	**Department Initiative**
	Council Initiative

New	
Enhancement	X
Replacement	

Project Description: CCTV inspection of the City's storm sewer network. Data from the program is used for asset management, state-of-good-repair projects, and preventive maintenance.

Capital Levy Funding:

TRANSFER FROM CAPITAL RESERVE	($300,000.00)
TOTAL Capital Levy Funding	($300,000.00)

Costs:

OUTSIDE CONTRACTS	$300,000.00
TOTAL Costs	$300,000.00

DEPARTMENT: 327 - STORM WATER

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Livia McEachern

APPROVED BY: Sherri- Marie Millar

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Ditch Maintenance and Culvert Replacement

ACCOUNT NUMBER: 10-327-26351

NEED:

X	**Health and Safety**
	Mandated Programs
X	**Growth Related**
X	**Department Initiative**
	Council Initiative

New	
Enhancement	X
Replacement	

Project Description: Sediment removal and disposal along 130m of the stormwater ditch for the Ontario Road south area. The ditch (Evelyn ditch outlet) runs along the Seaway's access road and crosses via culvert to the canal. The scope of work will also include culvert replacement, road reinstatement, and permitting.

Capital Levy Funding:

TRANSFER FROM CAPITAL RESERVE	($500,000.00)
TOTAL Capital Levy Funding	($500,000.00)

Costs:

OUTSIDE CONTRACTS	$500,000.00
TOTAL Costs	$500,000.00

DEPARTMENT: 327 - STORM WATER

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Livia McEachern
APPROVED BY: Sherri-Marie Millar

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Traffic Control Hardware

ACCOUNT NUMBER: 10-321-26251

NEED:

- [X] **Health and Safety**
- [ ] **Mandated Programs**
- [ ] **Growth Related**
- [ ] **Department Initiative**
- [ ] **Council Initiative**

New [X]

Enhancement [ ]

Replacement [ ]

Project Description: These funds will be utilized to install three PXO's.

1- Lancaster (south segment), approximately 310 m east of Niagara Street-- Type C

2--Lancaster Drive (north segment), approximately 50 m north of Jackson Court. Type C
3- Thorold Road at Barron Street. Type B
Installation of these three PXO's will provide full stop control and improve safety for pedestrians crossing the trail as well as students of Centennial High School crossing Thorold Road.

Capital Levy Funding:

TRANSFER FROM CAPITAL RESERVE	($222,602.00)
VISION ZERO FUNDING	($57,398.00)
TOTAL Capital Levy Funding	($280,000.00)

Costs:

OUTSIDE CONTRACTS	$280,000.00
TOTAL Costs	$280,000.00

DEPARTMENT: 321 - TRAFFIC

STARTING DATE(MM/YYYY): **1-5-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **8-30-2026 12:00:00 AM**

PREPARED BY: Ali Khan

APPROVED BY: Sherri-Marie Millar

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Streetlighting - Wiring & Pole Replacements

ACCOUNT NUMBER: 10-321-26253

NEED:

X	**Health and Safety**
	Mandated Programs
	Growth Related
X	**Department Initiative**
	Council Initiative

New	
Enhancement	
Replacement	X

Project Description: Now that the Corporation has upgraded to LED Streetlighting, these funds are to ensure that the wiring, poles and non-led decorative fixtures replacement continue to ensuring proper functionality.

Capital Levy Funding:

TRANSFER FROM CAPITAL RESERVE	($60,000.00)
TOTAL Capital Levy Funding	($60,000.00)

Costs:

OUTSIDE CONTRACTS	$60,000.00
TOTAL Costs	$60,000.00

DEPARTMENT: 321 - TRAFFIC

STARTING DATE(MM/YYYY): **1-5-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Ali Khan

APPROVED BY: Sherri-Marie Millar

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Seasonal Traffic Calming Devices

ACCOUNT NUMBER: 10-321-26256

NEED:

X	**Health and Safety**
	Mandated Programs
	Growth Related
X	**Department Initiative**
X	**Council Initiative**

New	X
Enhancement	
Replacement	

Project Description: Every year City of Welland receives multiple requests to review speeding on roadways. As part of road safety , these funds will be used to purchase and install non physical traffic calming devices such as speed radar/flexible signs to help minimize the waiting period for these units to be installed on other streets.

Capital Levy Funding:

VISION ZERO FUNDING	($50,000.00)
TOTAL Capital Levy Funding	($50,000.00)

Costs:

CAPITAL EQUIP & VEHICLES	$50,000.00
TOTAL Costs	$50,000.00

DEPARTMENT: 321 - TRAFFIC

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-1-2026 12:00:00 AM**

PREPARED BY: Ali Khan

APPROVED BY: Sherri-Marie Millar

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Signs Retro-Reflectivity Testing

ACCOUNT NUMBER: 10-321-26257

NEED:

X	**Health and Safety**
X	**Mandated Programs**
	Growth Related
	Department Initiative
	Council Initiative

New	X
Enhancement	
Replacement	

Project Description: Ontario Regulation 239/02, Minimum Maintenance Standards (MMS), requires the municipality to undertake an inspection of Regulatory and Warning signs to ensure they meet the retro reflectivity requirements of the Ontario Traffic Manual once per calendar year. As part of road safety ,Funds approved will be used to hire a consultant to carry out this task as well replace the signs that fails the test .

Capital Levy Funding:

VISION ZERO FUNDING	($80,000.00)
TOTAL Capital Levy Funding	($80,000.00)

Costs:

OUTSIDE CONTRACTS	$80,000.00
TOTAL Costs	$80,000.00

DEPARTMENT: 321 - TRAFFIC

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **9-30-2026 12:00:00 AM**

PREPARED BY: Ali Khan

APPROVED BY: Sherri-Marie Millar

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: 2026 Bridge & Culvert Inspections and Report

ACCOUNT NUMBER: 10-320-26201

NEED:

X	**Health and Safety**
X	**Mandated Programs**
	Growth Related
X	**Department Initiative**
	Council Initiative

New	
Enhancement	X
Replacement	

Project Description: Biennial Inspections and Reporting on City Owned Bridges and Culverts in accordance with the Ontario Structure Inspection Manual (OSIM).

Capital Levy Funding:

TRANSFER FROM CAPITAL RESERVE	($30,000.00)
TOTAL Capital Levy Funding	($30,000.00)

Costs:

OUTSIDE CONTRACTS	$30,000.00
TOTAL Costs	$30,000.00

DEPARTMENT: BRIDGES

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Canal Monolith Wall Maintenance and Inspections

ACCOUNT NUMBER: 10-320-26205

NEED:

Project Description: On-going railing and ballast inspections and repairs along the Canal Monolith Wall.

X	**Health and Safety**
X	**Mandated Programs**
	Growth Related
X	**Department Initiative**
X	**Council Initiative**

New	
Enhancement	
Replacement	X

Capital Levy Funding:

TRANSFER FROM RESERVE - CANAL LANDS	($140,000.00)
TOTAL Capital Levy Funding	($140,000.00)

Costs:

OUTSIDE CONTRACTS	$140,000.00
TOTAL Costs	$140,000.00

DEPARTMENT: BRIDGES

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Welland River Siphon Bridge Deck - East Portal Condition Assessment

ACCOUNT NUMBER: 10-320-26206

NEED:

X	**Health and Safety**
X	**Mandated Programs**
	Growth Related
X	**Department Initiative**
X	**Council Initiative**

New	
Enhancement	
Replacement	X

Project Description: Underwater review of Welland River Siphon - East Portal Vehicular Deck (S014B) and the Welland River Siphon - East Portal Pedestrian Deck (S015B) as recommended in the 2024 Bridge & Culvert Inspection Report.

Capital Levy Funding:

TRANSFER FROM CAPITAL RESERVE	($50,000.00)
TOTAL Capital Levy Funding	($50,000.00)

Costs:

OUTSIDE CONTRACTS	$50,000.00
TOTAL Costs	$50,000.00

DEPARTMENT: BRIDGES

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

Detailed Table Of Contents

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Canal Bank Street Bridge

ACCOUNT NUMBER: 10-320-26216

NEED:

X	**Health and Safety**
X	**Mandated Programs**
X	**Growth Related**
X	**Department Initiative**
	Council Initiative

New	
Enhancement	X
Replacement	X

Project Description: S006B - Canal Bank Street Bridge Condition Assessment & Preliminary Design
Recommendations from 2024 Bridge & Culvert Inspections and Report.

Capital Levy Funding:

DEVELOPMENT CHARGES	($105,000.00)
TOTAL Capital Levy Funding	($105,000.00)

Costs:

OUTSIDE CONTRACTS	$105,000.00
TOTAL Costs	$105,000.00

DEPARTMENT: BRIDGES

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: CSO & Sewer System Flow Level Monitoring (Mandatory)

ACCOUNT NUMBER: 10-330-26702

NEED:

X	**Health and Safety**
X	**Mandated Programs**
X	**Growth Related**
X	**Department Initiative**
	Council Initiative

New	
Enhancement	X

<u>Project Description:</u> CSO & Sewer System Flow Level Monitoring is required for the following reasons:

1A) Mandatory flow monitoring and reporting of combined sewer overflows as required by the MECP (Ministry of Environment, Conservation and Parks) for the Hagar Area (Hagar McAlpine, Hagar Wallace, Hagar Camrose). These overflows are required to alleviate localized basement and monitoring required indefinitely until the overflow are able to be removed.

1B) Flow monitoring of the Combined Sewer Overflows in the Lincoln & Coventry area are mandated by the MECP. Three combined sewer overflows exist with one located at the intersection of Lincoln Street and Coventry; the next 150 meters to the east of 317 Lincoln Street, and the third at the intersection of Coventry and Simpson. These overflows exist to alleviate basement flooding in the local area during periods of high intensity rainfall. The continued flow monitoring in this area will also assist with creating an action for removing the overflows by 2022 as prescribed by the MECP

1C) Flow monitoring and volumetric reporting of combined sewer overflows located at various locations within the City (17). The volumes are determined through flow monitoring levels, rainfall data, and sewer modelling. Reports are submitted to the Region of Niagara and Environment Canada.

2) Flow monitoring of sanitary sewer is necessary in order to determine volume and location of inflow and infiltration (I/I) into the sanitary sewer system. High I/I rates result in increased treatment costs of sanitary sewer effluent at the Regional wastewater treatment plant. Flow monitoring programs have been successful in determining locations of I/I and ultimately result in capital improvement projects that reduce and eliminate both I/I and CSO locations

3) Flow monitoring is required in areas where future development is expected to happen, the information collected is used to conducted infrastructure capacity reviews/reports.

(Study)

Capital Levy Funding:	
TRANSFER FROM CAPITAL RESERVE	($200,000.00)
DEVELOPMENT CHARGES	($100,000.00)
TOTAL Capital Levy Funding	($300,000.00)

Costs:	
OUTSIDE CONTRACTS	$300,000.00
TOTAL Costs	$300,000.00

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

DEPARTMENT: 330 - WASTEWATER

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: CCTV Program (Wastewater)

ACCOUNT NUMBER: 10-330-26730

NEED:

Project Description: CCTV inspection of the City's sanitary sewer network. Data from the program is used for asset management, state-of-good-repair projects, and preventive maintenance.

X	**Health and Safety**
	Mandated Programs
	Growth Related
X	**Department Initiative**
	Council Initiative

New	
Enhancement	X
Replacement	

Capital Levy Funding:

TRANSFER FROM CAPITAL RESERVE	($320,000.00)
TOTAL Capital Levy Funding	($320,000.00)

Costs:

OUTSIDE CONTRACTS	$320,000.00
TOTAL Costs	$320,000.00

DEPARTMENT: 330 - WASTEWATER

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Livia McEachern

APPROVED BY: Sherri- Marie Millar

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Consolidated Linear Infrastructure Reporting

ACCOUNT NUMBER: 10-330-26711

NEED:

X	**Health and Safety**
X	**Mandated Programs**
	Growth Related
X	**Department Initiative**
	Council Initiative

New	X
Enhancement	
Replacement	

Project Description: Annual reporting requirements as legislated in the City's Consolidated Linear Infrastructure Wastewater Environmental Approval Compliance License.

Capital Levy Funding:

TRANSFER FROM CAPITAL RESERVE	($5,000.00)
DEVELOPMENT CHARGES	($45,000.00)
TOTAL Capital Levy Funding	($50,000.00)

Costs:

OUTSIDE CONTRACTS	$50,000.00
TOTAL Costs	$50,000.00

DEPARTMENT: 330 - WASTEWATER

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Water Model Update

ACCOUNT NUMBER: 10-910-26755

NEED:

X	**Health and Safety**
X	**Mandated Programs**
X	**Growth Related**
X	**Department Initiative**
	Council Initiative

New	
Enhancement	X
Replacement	

Project Description: Annual updates to model required to reflect system revisions/additions/etc. made in the previous year. As well as modeling scenarios to confirm proposed watermain sizing for future projects and developments.

Capital Levy Funding:

DEVELOPMENT CHARGES	($25,000.00)
TOTAL Capital Levy Funding	($25,000.00)

Costs:

OUTSIDE CONTRACTS	$25,000.00
TOTAL Costs	$25,000.00

DEPARTMENT: 910 - WATERWORKS

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Livia McEachern

APPROVED BY: Sherri-Marie Millar

2026 CAPITAL BUDGET PROJECT SUPPORT SHEETS

PROJECT NAME: Fleet Replacements Water Eng

ACCOUNT NUMBER: 10-910-26301

NEED:

[ ]	**Health and Safety**
[ ]	**Mandated Programs**
[ ]	**Growth Related**
X	**Department Initiative**
[ ]	**Council Initiative**

New	X
Enhancement	X
Replacement	X

Project Description: Replace Unit 482-0, 2016 Ford F250XL, 5yr maintenance $17,668. 105,593km Poor condition, Due for replacement $76,931
Replace Unit 183-0, 2016 Ford F550 Box truck, 5yr maintenance $20,678. 177,990km
Replace with a larger series of truck for mobile servicing $199,806.
Replace Unit 163-0, 2008 Valve turning unit. Due for replacement $67,934

Capital Levy Funding:

TRANSFER FROM RESERVE - FLEET	($345,000.00)
TOTAL Capital Levy Funding	($345,000.00)

Costs:

CAPITAL EQUIP & VEHICLES	$345,000.00
TOTAL Costs	$345,000.00

DEPARTMENT: 910 - WATERWORKS

STARTING DATE(MM/YYYY): **1-1-2026 12:00:00 AM**
COMPLETION DATE (MM/YYYYY): **12-31-2026 12:00:00 AM**

PREPARED BY: Adam Beres

APPROVED BY: Melanie Steele

Capital Budget

NINE-YEAR FORECAST

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9- Year Capital Budget Forecast (2027-3035)

FACILITIES	2027	2028	2029	2030	2031	2032	2033	2034	2035
10-430-27451 - General Facilities Maintenance & Renewals	150,000	-	-	-	-	-	-	-	-
10-430-27452 - Facilities Equipment Renewal	75,000	-	-	-	-	-	-	-	-
10-430-27466 - DSBN/Dain City Community Centre Partnership Contribution	1,215,000	-	-	-	-	-	-	-	-
10-430-27475 - New Recreation and Community Complex Detailed Design	12,400,000	-	-	-	-	-	-	-	-
10-430-27498 - Asset Management/Building Condition Assessment	250,000	-	-	-	-	-	-	-	-
10-430-27499 - Building Automation System Assessment	90,000	-	-	-	-	-	-	-	-
10-430-28451 - General Facilities Maintenance & Renewals	-	150,000	-	-	-	-	-	-	-
10-430-28452 - Facilities Equipment Renewal	-	75,000	-	-	-	-	-	-	-
10-430-28475 - New Recreation and Community Complex Construction	-	120,000,000	-	-	-	-	-	-	-
10-430-29451 - General Facilities Maintenance & Renewals	-	-	150,000	-	-	-	-	-	-
10-430-29452 - Facilities Equipment Renewal	-	-	75,000	-	-	-	-	-	-
10-430-30451 - General Facilities Maintenance & Renewals	-	-	-	150,000	-	-	-	-	-
10-430-30452 - Facilities Equipment Renewal	-	-	-	75,000	-	-	-	-	-
10-430-31451 - General Facilities Maintenance & Renewals	-	-	-	-	150,000	-	-	-	-
10-430-31452 - Facilities Equipment Renewal	-	-	-	-	75,000	-	-	-	-
10-430-32451 - General Facilities Maintenance & Renewals	-	-	-	-	-	150,000	-	-	-
10-430-32452 - Facilities Equipment Renewal	-	-	-	-	-	75,000	-	-	-
10-430-33451 - General Facilities Maintenance & Renewals	-	-	-	-	-	-	150,000	-	-
10-430-33452 - Facilities Equipment Renewal	-	-	-	-	-	-	75,000	-	-
10-430-34450 - General Facilities Maintenance & Renewals	-	-	-	-	-	-	-	150,000	-
10-430-34451 - Facilities Equipment Renewal	-	-	-	-	-	-	-	75,000	-

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	2027	2028	2029	2030	2031	2032	2033	2034	2035
10-430-35451 - General Facilities Maintenance & Renewals	-	-	-	-	-	-	-	-	150,000
10-430-35452 - Facilities Equipment Renewal	-	-	-	-	-	-	-	-	75,000
10-442-34477 - Courthouse Repairs & Renewal	-	-	-	-	-	-	-	300,000	-
10-447-34501 - WIFC Repairs & Renewals	-	-	-	-	-	-	-	100,000	-
Total 430 - FACILITIES - MNTCE/LABOUR	14,180,000	120,225,000	225,000	225,000	225,000	225,000	225,000	625,000	225,000
10-432-27455 - Arena Facilities Renewal & Restoration	450,000	-	-	-	-	-	-	-	-
10-432-28455 - Arena Facilities Renewal & Restoration	-	450,000	-	-	-	-	-	-	-
10-432-29455 - Arena Facilities Renewal & Restoration	-	-	450,000	-	-	-	-	-	-
10-432-30455 - Arena Facilities Renewal & Restoration	-	-	-	450,000	-	-	-	-	-
10-432-31455 - Arena Facilities Renewal & Restoration	-	-	-	-	450,000	-	-	-	-
Total 432 - FACILITIES - ARENA	450,000	450,000	450,000	450,000	450,000	-	-	-	-
10-434-27474 - Welland Community Centre Repair & Renewal	200,000	-	-	-	-	-	-	-	-
10-434-28474 - Welland Community Centre Repair & Renewal	-	200,000	-	-	-	-	-	-	-
10-434-29474 - Welland Community Centre Repair & Renewal	-	-	200,000	-	-	-	-	-	-
10-434-30464 - Welland Community Centre Repair & Renewal	-	-	-	200,000	-	-	-	-	-
10-434-31489 - Welland Community Centre Repair & Renewal	-	-	-	-	200,000	-	-	-	-
10-434-32474 - Welland Community Centre Repair & Renewal	-	-	-	-	-	200,000	-	-	-
10-434-33452 - Welland Community Centre Repair & Renewal	-	-	-	-	-	-	200,000	-	-
10-434-34474 - Welland Community Centre Repair & Renewal	-	-	-	-	-	-	-	150,000	-
10-434-35474 - Welland Community Centre Repairs & Renewals	-	-	-	-	-	-	-	-	200,000
Total 434 - FACILITIES - WELLAND COMMUNITY CENTRE	200,000	200,000	200,000	200,000	200,000	200,000	200,000	150,000	200,000
10-435-27481 - Empire Sportsplex Repair & Renewal	50,000	-	-	-	-	-	-	-	-

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	2027	2028	2029	2030	2031	2032	2033	2034	2035
10-435-28481 - Empire Sportsplex Repair & Renewal	-	50,000	-	-	-	-	-	-	-
10-435-29481 - Empire Sportsplex Repair & Renewal	-	-	50,000	-	-	-	-	-	-
10-435-30481 - Empire Sportsplex Repair & Renewal	-	-	-	50,000	-	-	-	-	-
10-435-31481 - Empire Sportsplex Repair & Renewal	-	-	-	-	50,000	-	-	-	-
Total 435 - FACILITIES -EMPIRE OUTDOOR SPORTS COMPLEX	50,000	50,000	50,000	50,000	50,000	-	-	-	-
10-436-27482 - Market Repair & Renewal	75,000	-	-	-	-	-	-	-	-
10-436-28482 - Market Repair & Renewal	-	75,000	-	-	-	-	-	-	-
10-436-29482 - Market Repair & Renewal	-	-	75,000	-	-	-	-	-	-
10-436-30482 - Market Repair & Renewal	-	-	-	100,000	-	-	-	-	-
10-436-31482 - Market Repair & Renewal	-	-	-	-	100,000	-	-	-	-
10-436-32482 - Market Repair & Renewal	-	-	-	-	-	100,000	-	-	-
10-436-33482 - Market Repair & Renewal	-	-	-	-	-	-	100,000	-	-
10-436-34482 - Market Repair & Renewal	-	-	-	-	-	-	-	100,000	-
10-436-35482 - Market Repair & Renewal	-	-	-	-	-	-	-	-	100,000
Total 436 - FACILITIES - MARKET	75,000	75,000	75,000	100,000	100,000	100,000	100,000	100,000	100,000
10-438-27475 - Swimming Pools Forecasted Improvements	100,000	-	-	-	-	-	-	-	-
10-438-28475 - Swimming Pools Forecasted Improvements	-	100,000	-	-	-	-	-	-	-
10-438-29475 - Swimming Pools Forecasted Improvements	-	-	100,000	-	-	-	-	-	-
10-438-30465 - Swimming Pools Forecasted Improvements	-	-	-	100,000	-	-	-	-	-
10-438-31490 - Swimming Pools Forecasted Improvements	-	-	-	-	100,000	-	-	-	-
10-438-32454 - Swimming Pools Forecasted Improvements	-	-	-	-	-	100,000	-	-	-
10-438-33453 - Swimming Pools Forecasted Improvements	-	-	-	-	-	-	100,000	-	-

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	2027	2028	2029	2030	2031	2032	2033	2034	2035
10-438-34475 - Swimming Pools Forecasted Improvements	-	-	-	-	-	-	-	100,000	-
10-438-35475 - Swimming Pools Forecasted Improvements	-	-	-	-	-	-	-	-	100,000
Total 438 - FACILITIES - SWIMMING POOLS	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
10-439-27460- Civic Square Plaza Revitalization - Construction	1,300,000	-	-	-	-	-	-	-	-
10-439-27476 - City Hall Repair & Renewal	300,000	-	-	-	-	-	-	-	-
10-439-28476 - City Hall Repair & Renewal	-	300,000	-	-	-	-	-	-	-
10-439-29476 - City Hall Repair & Renewal	-	-	300,000	-	-	-	-	-	-
10-439-30466 - City Hall Repair & Renewal	-	-	-	300,000	-	-	-	-	-
10-439-31491 - City Hall Repair & Renewal	-	-	-	-	300,000	-	-	-	-
10-439-32476 - City Hall Repair & Renewal	-	-	-	-	-	300,000	-	-	-
10-439-33454 - City Hall Repair & Renewal	-	-	-	-	-	-	300,000	-	-
10-439-34476 - City Hall Repair & Renewal	-	-	-	-	-	-	-	300,000	-
10-439-35476 - City Hall Repair & Renewal	-	-	-	-	-	-	-	-	300,000
Total 439 - FACILITIES - CIVIC CENTRE	1,600,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
10-442-27477 - Courthouse Repairs & Renewal	300,000	-	-	-	-	-	-	-	-
10-442-28477 - Courthouse Repairs & Renewal	-	300,000	-	-	-	-	-	-	-
10-442-29477 - Courthouse Repairs & Renewal	-	-	300,000	-	-	-	-	-	-
10-442-30467 - Courthouse Repairs & Renewal	-	-	-	300,000	-	-	-	-	-
10-442-31492 - Courthouse Repairs & Renewal	-	-	-	-	300,000	-	-	-	-
10-442-32477 - Courthouse Repairs & Renewal	-	-	-	-	-	300,000	-	-	-
10-442-33455 - Courthouse Repairs & Renewal	-	-	-	-	-	-	300,000	-	-
10-442-34455 - Courthouse Repairs & Renewal	-	-	-	-	-	-	-	300,000	-

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	2027	2028	2029	2030	2031	2032	2033	2034	2035
10-442-35455 - Courthouse Repairs & Renewals	-	-	-	-	-	-	-	-	300,000
Total 442 - FACILITIES - COURTHOUSE	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
10-444-27478 - Service Centre Repairs & Renewal	200,000	-	-	-	-	-	-	-	-
10-444-28478 - Service Centre Repairs & Renewal	-	200,000	-	-	-	-	-	-	-
10-444-29478 - Service Centre Repairs & Renewal	-	-	200,000	-	-	-	-	-	-
10-444-30468 - Service Centre Repairs & Renewal	-	-	-	200,000	-	-	-	-	-
10-444-31493 - Service Centre Repairs & Renewal	-	-	-	-	200,000	-	-	-	-
10-444-32478 - Service Centre Repairs & Renewal	-	-	-	-	-	200,000	-	-	-
10-444-33456 - Service Centre Repairs & Renewal	-	-	-	-	-	-	200,000	-	-
10-444-34478 - Service Centre Repairs & Renewal	-	-	-	-	-	-	-	200,000	-
10-444-35478 - Service Centre Repairs & Renewals	-	-	-	-	-	-	-	-	200,000
Total 444 - FACILITIES - SERVICE CENTRE	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
10-445-27458 - Youngs Sportsplex Repair & Renewal	75,000	-	-	-	-	-	-	-	-
10-445-27497 - Youngs Sportsplex Turf Replacement	1,500,000	-	-	-	-	-	-	-	-
10-445-28458 - Youngs Sportsplex Repair & Renewal	-	75,000	-	-	-	-	-	-	-
10-445-29458 - Youngs Sportsplex Repair & Renewal	-	-	75,000	-	-	-	-	-	-
10-445-30450 - Youngs Sportsplex Turf Replacement	-	-	-	1,753,925	-	-	-	-	-
10-445-30458 - Youngs Sportsplex Repair & Renewal	-	-	-	75,000	-	-	-	-	-
10-445-31458 - Youngs Sportsplex Repair & Renewal	-	-	-	-	75,000	-	-	-	-
10-445-32458 - Youngs Sportsplex Repair & Renewal	-	-	-	-	-	75,000	-	-	-
10-445-33457 - Youngs Sportsplex Repair & Renewal	-	-	-	-	-	-	75,000	-	-
10-445-34458 - Youngs Sportsplex Repair & Renewal	-	-	-	-	-	-	-	75,000	-

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	2027	2028	2029	2030	2031	2032	2033	2034	2035
10-445-35458 - Youngs Sportsplex Repair & Renewals	-	-	-	-	-	-	-	-	75,000
Total 445 - FACILITIES - WOODLAWN RD SPORT	1,575,000	75,000	75,000	1,828,925	75,000	75,000	75,000	75,000	75,000
10-446-27464 - Welland Stadium Repairs & Renewal	150,000	-	-	-	-	-	-	-	-
10-446-28464 - Welland Stadium Repairs & Renewal	-	150,000	-	-	-	-	-	-	-
10-446-29464 - Welland Stadium Repairs & Renewal	-	-	150,000	-	-	-	-	-	-
10-446-30471 - Welland Stadium Repairs & Renewal	-	-	-	150,000	-	-	-	-	-
10-446-31464 - Welland Stadium Repairs & Renewal	-	-	-	-	150,000	-	-	-	-
10-446-32464 - Welland Stadium Repairs & Renewal	-	-	-	-	-	150,000	-	-	-
10-446-33458 - Welland Stadium Repairs & Renewal	-	-	-	-	-	-	150,000	-	-
10-446-34464 - Welland Stadium Repairs & Renewal	-	-	-	-	-	-	-	75,000	-
10-446-35464 - Welland Stadium Repairs & Renewals	-	-	-	-	-	-	-	-	75,000
Total 446 - FACILITIES - QUAKER RD BALL PK	150,000	150,000	150,000	150,000	150,000	150,000	150,000	75,000	75,000
10-447-27501 - Rec Rentals Equipment Renewal	10,000	-	-	-	-	-	-	-	-
10-447-28501 - Rec Rentals Equipment Renewal	-	10,000	-	-	-	-	-	-	-
10-447-29453 - WIFC Main Building Work	-	-	124,300	-	-	-	-	-	-
10-447-29454 - WIFC Tower Work	-	-	290,000	-	-	-	-	-	-
10-447-29501 - Rec Rentals Equipment Renewal	-	-	10,000	-	-	-	-	-	-
10-447-30501 - Rec Rentals Equipment Renewal	-	-	-	10,000	-	-	-	-	-
10-447-31496 - WIFC Forecasted Improvements	-	-	-	-	200,000	-	-	-	-
10-447-31501 - Rec Rentals Equipment Renewal	-	-	-	-	10,000	-	-	-	-
10-447-32501 - Rec Rentals Equipment Renewal	-	-	-	-	-	10,000	-	-	-
10-447-33459 - WIFC Repairs & Renewals	-	-	-	-	-	-	200,000	-	-

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	2027	2028	2029	2030	2031	2032	2033	2034	2035
10-447-34459 - WIFC Repairs & Renewals	-	-	-	-	-	-	-	100,000	-
10-447-35459 - WIFC Repairs & Renewals	-	-	-	-	-	-	-	-	100,000
Total 447 - FACILITIES - WELLAND REC CANAL	10,000	10,000	424,300	10,000	210,000	10,000	200,000	100,000	100,000
10-449-27479 - Museum Repair & Renewal	80,000	-	-	-	-	-	-	-	-
10-449-28479 - Museum Repair & Renewal	-	80,000	-	-	-	-	-	-	-
10-449-29479 - Museum Repair & Renewal	-	-	80,000	-	-	-	-	-	-
10-449-30469 - Museum Repair & Renewal	-	-	-	80,000	-	-	-	-	-
10-449-31494 - Museum Repair & Renewal	-	-	-	-	80,000	-	-	-	-
10-449-32479 - Museum Repair & Renewal	-	-	-	-	-	80,000	-	-	-
10-449-33460 - Museum Repair & Renewal	-	-	-	-	-	-	80,000	-	-
10-449-34479 - Museum Repair & Renewal	-	-	-	-	-	-	-	80,000	-
10-449-35479 - Museum Repair & Renewal	-	-	-	-	-	-	-	-	80,000
Total 449 - FACILITIES - MUSEUM 140 KING	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000
10-450-28451 - Hooker Street Maintenance & Renewals	-	30,000	-	-	-	-	-	-	-
10-450-30452 - Hooker Street Maintenance & Renewals	-	-	-	30,000	-	-	-	-	-
10-450-32452 - Hooker Street Maintenance & Renewals	-	-	-	-	-	30,000	-	-	-
10-450-34499 - Hooker Street Maintenance & Renewals	-	-	-	-	-	-	-	30,000	-
Total 450 - FACILITIES - HOOKER STREET	-	30,000	-	30,000	-	30,000	-	30,000	-
10-454-27480 - Facilities - Ancillary Buildings Repairs & Renewal	75,000	-	-	-	-	-	-	-	-
10-454-28480 - Facilities - Ancillary Buildings Repairs & Renewal	-	75,000	-	-	-	-	-	-	-
10-454-29480 - Facilities - Ancillary Buildings Repairs & Renewal	-	-	75,000	-	-	-	-	-	-
10-454-30470 - Facilities - Ancillary Buildings Repairs & Renewal	-	-	-	75,000	-	-	-	-	-

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	2027	2028	2029	2030	2031	2032	2033	2034	2035
10-454-31495 - Facilities - Ancillary Buildings Repairs & Renewal	-	-	-	-	75,000	-	-	-	-
10-454-32480 - Facilities - Ancillary Buildings Repairs & Renewal	-	-	-	-	-	75,000	-	-	-
10-454-33461 - Facilities - Ancillary Buildings Repairs & Renewal	-	-	-	-	-	-	75,000	-	-
10-454-34480 - Facilities - Ancillary Buildings Repairs & Renewal	-	-	-	-	-	-	-	75,000	-
10-454-35480 - Facilities - Ancillary Buildings Repair & Renewals	-	-	-	-	-	-	-	-	75,000
Total 454 - FACILITIES - ANCILLARY BLDGS	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
10-461-27497 - Chippawa Park Community Centre Repairs & Renewals	25,000	-	-	-	-	-	-	-	-
10-461-29451 - Chippawa Park Community Centre Repairs & Renewals	-	-	25,000	-	-	-	-	-	-
10-461-31452 - Chippawa Park Community Centre Repairs & Renewals	-	-	-	-	25,000	-	-	-	-
10-461-33463 - Chippawa Park Community Centre Repairs & Renewals	-	-	-	-	-	-	25,000	-	-
10-461-35463 - Chippawa Park Community Centre Repairs & Renewals	-	-	-	-	-	-	-	-	25,000
Total 461 - FACILITIES- CHIPPAWA PARK CC	25,000	-	25,000	-	25,000	-	25,000	-	25,000
Total FACILITIES	**19,070,000**	**122,320,000**	**2,729,300**	**4,098,925**	**2,540,000**	**1,845,000**	**2,030,000**	**2,210,000**	**1,855,000**
FIRE									
10-210-27050 - Hazardous Materials Equipment	65,000	-	-	-	-	-	-	-	-
10-210-27062 - Attack Hose Replacement	475,000	-	-	-	-	-	-	-	-
10-210-27063 - Replace 2003 Pumper #5 (Rosenbauer)	1,700,000	-	-	-	-	-	-	-	-
10-210-28051 - Replace Training Pick-up Truck (2018 Ford F250)	-	85,000	-	-	-	-	-	-	-
10-210-28052 - Replace Thermal Imaging Cameras	-	150,000	-	-	-	-	-	-	-
10-210-28053 - Replace Car #1 and #2	-	175,000	-	-	-	-	-	-	-
10-210-28055 - Replace Breathing Air Compressor System	-	140,000	-	-	-	-	-	-	-
10-210-28056 - Public Education & Information board - Station #2 & #3	-	650,000	-	-	-	-	-	-	-

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	2027	2028	2029	2030	2031	2032	2033	2034	2035
10-210-28060 - Replace 2003 Pumper Fort Gary	-	1,500,000	-	-	-	-	-	-	-
10-210-29050 - Replace Fire Prevention Vehicles	-	-	155,000	-	-	-	-	-	-
10-210-29051 - Career Replacement Bunker Gear	-	-	650,000	-	-	-	-	-	-
10-210-29052 - SCBA Upgrades	-	-	210,000	-	-	-	-	-	-
10-210-29062 - Radio System Upgrade	-	-	2,700,000	-	-	-	-	-	-
10-210-30050 - Replace Pumper #1	-	-	-	1,800,000	-	-	-	-	-
10-210-30052 - Replace F-250 Pick-up Truck	-	-	-	90,000	-	-	-	-	-
10-210-30062 - Flashover & Specialized Rescue Simulator	-	-	-	825,000	-	-	-	-	-
10-210-31050 - Replace Volunteer Firefighter PPE and Bunker Gear	-	-	-	-	290,000	-	-	-	-
10-210-31052 - New Pumper #4	-	-	-	-	1,900,000	-	-	-	-
10-210-31053 - Station 4 Land	-	-	-	-	1,200,000	-	-	-	-
10-210-32050 - Replace Crimson Aerial	-	-	-	-	-	3,500,000	-	-	-
10-210-32051 - SCBA Upgrades phase 5	-	-	-	-	-	580,000	-	-	-
10-210-32052 - Air Cylinder Replacement	-	-	-	-	-	585,000	-	-	-
10-210-32055 - Station 4 design and phase 1 construction	-	-	-	-	-	2,500,000	-	-	-
10-210-33052 - Station 4 phase 2 construction	-	-	-	-	-	-	5,500,000	-	-
10-210-33053 - Technical Rescue Equipment	-	-	-	-	-	-	625,000	-	-
10-210-34050 - Master Fire Plan & CRA Risk Assessment	-	-	-	-	-	-	-	175,000	-
10-210-34051 - PPE and Bunker Gear Replacement	-	-	-	-	-	-	-	85,000	-
10-210-34053 - Replace Rescue Boat and Trailer	-	-	-	-	-	-	-	300,000	-
10-210-35050 - Replace 2025 Pick-Up Truck	-	-	-	-	-	-	-	-	90,000
10-210-35051 - Replace 2015 Eastway Pumper	-	-	-	-	-	-	-	-	2,000,000

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	2027	2028	2029	2030	2031	2032	2033	2034	2035
10-210-35052 - Attack Hose Improvements	-	-	-	-	-	-	-	-	100,000
Total FIRE	**2,240,000**	**2,700,000**	**3,715,000**	**2,715,000**	**3,390,000**	**7,165,000**	**6,125,000**	**560,000**	**2,190,000**
FLEET									
10-323-27300 - Fleet Capital Replacement	1,200,000	-	-	-	-	-	-	-	-
10-323-28300 - Fleet Capital Replacement	-	1,100,000	-	-	-	-	-	-	-
10-323-29300 - Fleet Capital Replacement	-	-	1,420,000	-	-	-	-	-	-
10-323-30300 - Fleet Capital Replacement	-	-	-	1,400,000	-	-	-	-	-
10-323-31300 - Fleet Capital Replacement	-	-	-	-	1,430,000	-	-	-	-
10-323-32300 - Fleet Capital Replacement	-	-	-	-	-	1,010,000	-	-	-
10-323-33300 - Fleet Capital Replacement	-	-	-	-	-	-	1,400,000	-	-
10-323-34300 - Fleet Capital Replacement	-	-	-	-	-	-	-	2,400,000	-
10-323-35300 - Fleet Capital Replacement	-	-	-	-	-	-	-	-	2,900,000
Total FLEET	**1,200,000**	**1,100,000**	**1,420,000**	**1,400,000**	**1,430,000**	**1,010,000**	**1,400,000**	**2,400,000**	**2,900,000**
GENERAL									
10-825-27650 - New Official Plan	200,000	-	-	-	-	-	-	-	-
10-825-27651 - Update to Affordable Housing CIP	75,000	-	-	-	-	-	-	-	-
10-825-27652 - New ERP System (HR/Payroll/Finance)	1,000,000	-	-	-	-	-	-	-	-
10-825-27653 - New Records Centre - Phase 1	110,000	-	-	-	-	-	-	-	-
10-825-28650 - New Brownfield CIP	-	125,000	-	-	-	-	-	-	-
10-825-28653 - New Records Centre - Phase 1	-	55,000	-	-	-	-	-	-	-
10-825-29650 - Update Downtown CIP	-	-	75,000	-	-	-	-	-	-
10-825-29651 - Update Gateway CIP	-	-	75,000	-	-	-	-	-	-

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9- Year Capital Budget Forecast (2027-3035)

	2027	2028	2029	2030	2031	2032	2033	2034	2035
10-825-31650 - New Comprehensive Zoning By-law	-	-	-	-	200,000	-	-	-	-
10-825-31651 - Development Charges Update	-	-	-	150,000	-	-	-	-	-
10-825-32650 - Update Official Plan	-	-	-	-	-	225,000	-	-	-
10-825-33650 - Update Affordable Housing CIP	-	-	-	-	-	-	100,000	-	-
10-825-34650 - New Downtown Community Improvement Plan	-	-	-	-	-	-	-	110,000	-
10-825-34651 - Update Brownfield CIP	-	-	-	-	-	-	-	70,000	-
Total GENERAL	**1,385,000**	**180,000**	**150,000**	**150,000**	**200,000**	**225,000**	**100,000**	**180,000**	**-**
PARKS AND OPEN SPACES									
10-410-27401 - Broadway Park Replace Playground & Related Landscaping	450,000	-	-	-	-	-	-	-	-
10-410-27402 - Recreational Corridor Improvements	150,000	-	-	-	-	-	-	-	-
10-410-27404 - Memorial Park Revitalization	300,000	-	-	-	-	-	-	-	-
10-410-27405 - General Parkland Renewal and Restoration	300,000	-	-	-	-	-	-	-	-
10-410-27415 - Parks Sanitation Improvements	35,000	-	-	-	-	-	-	-	-
10-410-27416 - Empire and WIFC Paving Design and Costing	100,000	-	-	-	-	-	-	-	-
10-410-27419 - Public Art Renewal	20,000	-	-	-	-	-	-	-	-
10-410-27420 - Aqueduct Park Replacement & Related Landscaping	450,000	-	-	-	-	-	-	-	-
10-410-27421 - Winstonville Park Playground Replacement & Related Landscaping	450,000	-	-	-	-	-	-	-	-
10-410-27422 - Maple Park Tennis / Pickleball Court Renewal	150,000	-	-	-	-	-	-	-	-
10-410-27423 - Stop 19 Trail Renewal and Widening - Fitch Street to McMaster Medical Clinic	300,000	-	-	-	-	-	-	-	-
10-410-27425 - Trail Strategy Implementation	350,000	-	-	-	-	-	-	-	-
10-410-27500 - Trail Improvements	75,000	-	-	-	-	-	-	-	-

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9- Year Capital Budget Forecast (2027-3035)

	2027	2028	2029	2030	2031	2032	2033	2034	2035
10-410-28400 - Vista Park	-	250,000	-	-	-	-	-	-	-
10-410-28402 - Recreational Corridor Improvements	-	150,000	-	-	-	-	-	-	-
10-410-28405 - General Parkland Renewal and Restoration	-	300,000	-	-	-	-	-	-	-
10-410-28410 - Cemetery Columbarium	-	75,000	-	-	-	-	-	-	-
10-410-28415 - Parks Sanitation Improvements	-	35,000	-	-	-	-	-	-	-
10-410-28416 - Civic Boardwalk Seating Area	-	200,000	-	-	-	-	-	-	-
10-410-28417 - Second Dog Park	-	150,000	-	-	-	-	-	-	-
10-410-28419 - Public Art Renewal	-	20,000	-	-	-	-	-	-	-
10-410-28420 - Ricelawn Park Playground Replacement & Related Landscaping	-	450,000	-	-	-	-	-	-	-
10-410-28421 - Stop 19 Playground Replacement & Related Landscaping	-	450,000	-	-	-	-	-	-	-
10-410-28422 - Sherwood Forest Playground Replacement & Related Landscaping	-	450,000	-	-	-	-	-	-	-
10-410-28426 - Empire and WIFC Paving	-	1,300,000	-	-	-	-	-	-	-
10-410-28500 - Trail Improvements	-	75,000	-	-	-	-	-	-	-
10-410-29400 - Vista Park	-	-	250,000	-	-	-	-	-	-
10-410-29402 - Recreational Corridor Improvements	-	-	150,000	-	-	-	-	-	-
10-410-29405 - General Parkland Renewal and Restoration	-	-	300,000	-	-	-	-	-	-
10-410-29415 - Parks Sanitation Improvements	-	-	35,000	-	-	-	-	-	-
10-410-29419 - Public Art Renewal	-	-	20,000	-	-	-	-	-	-
10-410-29420 - Glen Park Playground Replacement & Related Landscaping	-	-	450,000	-	-	-	-	-	-
10-410-29421 - Dover Court Playground Replacement & Related Landscaping	-	-	450,000	-	-	-	-	-	-
10-410-29422 - Dunkirk Playground Replacement & Related Landscaping	-	-	450,000	-	-	-	-	-	-

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	2027	2028	2029	2030	2031	2032	2033	2034	2035
10-410-29460 - Parks, Recreation & Cultural Master Plan	-	-	50,000	-	-	-	-	-	-
10-410-29500 - Trail Improvements	-	-	75,000	-	-	-	-	-	-
10-410-30400 - Vista Park	-	-	-	250,000	-	-	-	-	-
10-410-30402 - Recreational Corridor Improvements	-	-	-	150,000	-	-	-	-	-
10-410-30405 - General Parkland Renewal and Restoration	-	-	-	300,000	-	-	-	-	-
10-410-30410 - Kingsway Forest Trail	-	-	-	150,000	-	-	-	-	-
10-410-30415 - Parks Sanitation Improvements	-	-	-	35,000	-	-	-	-	-
10-410-30419 - Public Art Renewal	-	-	-	20,000	-	-	-	-	-
10-410-30420 - Hooker Street Playground Replacement & Related Landscaping	-	-	-	450,000	-	-	-	-	-
10-410-30421 - Jennifer Park Playground Replacement & Related Landscaping	-	-	-	400,000	-	-	-	-	-
10-410-30422 - Winfield Park Playground Replacement & Related Landscaping	-	-	-	450,000	-	-	-	-	-
10-410-30500 - Trail Improvements	-	-	-	75,000	-	-	-	-	-
10-410-31400 - Vista Park	-	-	-	-	250,000	-	-	-	-
10-410-31402 - Recreational Corridor Improvements	-	-	-	-	150,000	-	-	-	-
10-410-31405 - General Parkland Renewal and Restoration	-	-	-	-	300,000	-	-	-	-
10-410-31410 - Kingsway Forest Trail	-	-	-	-	150,000	-	-	-	-
10-410-31415 - Parks Sanitation Improvements	-	-	-	-	35,000	-	-	-	-
10-410-31419 - Public Art Renewal	-	-	-	-	20,000	-	-	-	-
10-410-31420 - Almond Park Playground Replacement & Related Landscaping	-	-	-	-	450,000	-	-	-	-
10-410-31421 - Woodlawn Park Playground Replacement & Related Landscaping	-	-	-	-	450,000	-	-	-	-
10-410-31422 - Lancaster Park Playground Replacement & Related Landscaping	-	-	-	-	450,000	-	-	-	-

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	2027	2028	2029	2030	2031	2032	2033	2034	2035
10-410-31500 - Trail Improvements	-	-	-	-	75,000	-	-	-	-
10-410-32400 - Vista Park	-	-	-	-	-	250,000	-	-	-
10-410-32402 - Recreational Corridor Improvements	-	-	-	-	-	150,000	-	-	-
10-410-32405 - General Parkland Renewal and Restoration	-	-	-	-	-	300,000	-	-	-
10-410-32410 - Kingsway Forest Trail	-	-	-	-	-	150,000	-	-	-
10-410-32415 - Parks Sanitation Improvements	-	-	-	-	-	35,000	-	-	-
10-410-32419 - Public Art Renewal	-	-	-	-	-	20,000	-	-	-
10-410-32420 - Station Park Playground Replacement & Related Landscaping	-	-	-	-	-	450,000	-	-	-
10-410-32421 - Seaway Park Playground Replacement & Related Landscaping	-	-	-	-	-	450,000	-	-	-
10-410-32422 - Quaker Road Playground Replacement & Related Landscaping	-	-	-	-	-	450,000	-	-	-
10-410-32423 - Trail Improvements	-	-	-	-	-	75,000	-	-	-
10-410-33400 - Vista Park	-	-	-	-	-	-	250,000	-	-
10-410-33403 - Recreational Corridor Improvements	-	-	-	-	-	-	150,000	-	-
10-410-33404 - General Parkland Renewal	-	-	-	-	-	-	300,000	-	-
10-410-33405 - Kingsway Forest Trail	-	-	-	-	-	-	150,000	-	-
10-410-33407 - Public Art Renewal	-	-	-	-	-	-	20,000	-	-
10-410-33408 - Trail Improvements	-	-	-	-	-	-	75,000	-	-
10-410-34400 - Vista Park	-	-	-	-	-	-	-	250,000	-
10-410-34401 - General Parkland Renewal and Restoration	-	-	-	-	-	-	-	300,000	-
10-410-34402 - Recreational Corridor Improvements	-	-	-	-	-	-	-	150,000	-
10-410-34403 - Kingsway Forest Trail	-	-	-	-	-	-	-	150,000	-

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9- Year Capital Budget Forecast (2027-3035)

	2027	2028	2029	2030	2031	2032	2033	2034	2035
10-410-34404 - Parks Sanitation Improvements	-	-	-	-	-	-	-	35,000	-
10-410-34405 - Public Art Renewal	-	-	-	-	-	-	-	20,000	-
10-410-34407 - Trail Improvements	-	-	-	-	-	-	-	75,000	-
10-410-35400 - Vista Park	-	-	-	-	-	-	-	-	250,000
10-410-35401 - Vista Park	-	-	-	-	-	-	-	-	250,000
10-410-35402 - Recreation Corridor Improvements	-	-	-	-	-	-	-	-	150,000
10-410-35405 - General Parkland Renewal and Restoration	-	-	-	-	-	-	-	-	300,000
10-410-35410 - Kingsway Forest Trail and Drainage Improvements	-	-	-	-	-	-	-	-	150,000
10-410-35415 - Parks Sanitation Improvements	-	-	-	-	-	-	-	-	35,000
10-410-35419 - Public Art Projects	-	-	-	-	-	-	-	-	20,000
10-410-35424 - Park & Trail Condition Assessment - Update	-	-	-	-	-	-	-	-	75,000
Total 410 - PARKS	3,130,000	3,905,000	2,230,000	2,280,000	2,330,000	2,330,000	945,000	980,000	1,230,000
10-412-27488 - Playfield Repair & Renewal	720,000	-	-	-	-	-	-	-	-
10-412-28488 - Playfield Repair & Renewal	-	20,000	-	-	-	-	-	-	-
10-412-29488 - Playfield Repair & Renewal	-	-	20,000	-	-	-	-	-	-
10-412-30488 - Playfield Repair & Renewal	-	-	-	20,000	-	-	-	-	-
10-412-31488 - Playfield Repair & Renewal	-	-	-	-	20,000	-	-	-	-
10-412-32488 - Playfield Repair & Renewal	-	-	-	-	-	20,000	-	-	-
10-412-33488 - Playfield Repair & Renewal	-	-	-	-	-	-	20,000	-	-
10-412-34488 - Playfield Repair & Renewal	-	-	-	-	-	-	-	20,000	-
10-412-35488 - Playfield Repair & Renewal	-	-	-	-	-	-	-	-	20,000
Total 412 - PLAYING FIELDS	720,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000

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9- Year Capital Budget Forecast (2027-3035)

	2027	2028	2029	2030	2031	2032	2033	2034	2035
Total PARKS AND OPEN SPACES	**3,850,000**	**3,925,000**	**2,250,000**	**2,300,000**	**2,350,000**	**2,350,000**	**965,000**	**1,000,000**	**1,250,000**
ROADWAYS									
10-320-26153 - Surface Treatment Program - Rural Roads (Roads)	-	-	-	-	-	-	-	-	-
10-320-26154 - Asphalt Patching	-	-	-	-	-	-	-	-	-
10-320-26156 - Road Condition Assessment	-	-	-	-	-	-	-	-	-
10-320-26161 - Quaker Road Urbanization Land Acquisition (Roads)	-	-	-	-	-	-	-	-	-
10-320-26167 - 2026 Road Resurfacing (Roads)	-	-	-	-	-	-	-	-	-
10-320-26168 - 2026 Road Reconstruction (Roads)	-	-	-	-	-	-	-	-	-
10-320-26169 - 2026 Infrastructure Renewals 1 (Roads)	-	-	-	-	-	-	-	-	-
10-320-26701 - Ontario Road Trunk Sanitary Sewer Phase II - Construction (Roads)	-	-	-	-	-	-	-	-	-
10-320-26756 - Lyons Avenue Infrastructure Renewals (Roads)	-	-	-	-	-	-	-	-	-
10-320-26757 - Elizabeth Street Infrastructure Renewals (Roads)	-	-	-	-	-	-	-	-	-
10-320-26758 - 2026 Infrastructure Renewals 2 (Roads)	-	-	-	-	-	-	-	-	-
10-320-27151 - Crack Sealing	50,000	-	-	-	-	-	-	-	-
10-320-27153 - Surface Treatment Program - Rural Roads	850,000	-	-	-	-	-	-	-	-
10-320-27154 - Asphalt Patching	240,000	-	-	-	-	-	-	-	-
10-320-27160 - Townline Tunnel Road (58A) Left Turn Lane Construction	1,050,000	-	-	-	-	-	-	-	-
10-320-27161 - Quaker Road Urbanization Phase 1 (Roads)	2,200,000	-	-	-	-	-	-	-	-
10-320-27168 - 2027 Road Reconstruction/Rehabilitation (Roads)	1,050,000	-	-	-	-	-	-	-	-
10-320-27744 - Broadway Area Infrastructure Renewals Phase III (Roads)	1,782,700	-	-	-	-	-	-	-	-
10-320-27799 - 2027 Infrastructure Renewals (Roads)	250,000	-	-	-	-	-	-	-	-

9- Year Capital Budget Forecast (2027-3035)

	2027	2028	2029	2030	2031	2032	2033	2034	2035
10-320-28150 - Asset Management Plan Update	-	20,000	-	-	-	-	-	-	-
10-320-28153 - Surface Treatment Program - Rural Roads	-	850,000	-	-	-	-	-	-	-
10-320-28154 - Asphalt Patching	-	240,000	-	-	-	-	-	-	-
10-320-28161 - Quaker Road Urbanization Phase 2 (Roads)	-	1,100,000	-	-	-	-	-	-	-
10-320-28162 - First Avenue Urbanization and New Watermain (Road)	-	700,000	-	-	-	-	-	-	-
10-320-28164 - Oxford Road Road Urbanization and Sanitary Crossing (Road)	-	500,000	-	-	-	-	-	-	-
10-320-28168 - 2028 Road Reconstruction/Rehabilitation (Roads)	-	250,000	-	-	-	-	-	-	-
10-320-28172 - Brown Road Reconstruction (Roads)	-	2,125,000	-	-	-	-	-	-	-
10-320-28356 - Dain City Infrastructure Improvements Phase 2 (Roads)	-	800,000	-	-	-	-	-	-	-
10-320-28799 - 2028 Infrastructure Renewals (Roads)	-	200,000	-	-	-	-	-	-	-
10-320-29151 - Crack Sealing	-	-	50,000	-	-	-	-	-	-
10-320-29153 - Surface Treatment Program - Rural Roads	-	-	850,000	-	-	-	-	-	-
10-320-29154 - Asphalt Patching	-	-	240,000	-	-	-	-	-	-
10-320-29161 - Quaker Road Urbanization Phase 3 (Roads)	-	-	900,000	-	-	-	-	-	-
10-320-29163 - Towpath Road Urbanization (Road)	-	-	900,000	-	-	-	-	-	-
10-320-29168 - 2029 Road Reconstruction/Rehabilitation (Roads)	-	-	3,600,000	-	-	-	-	-	-
10-320-29744 - Broadway Area Infrastructure Renewals Phase IV (Roads)	-	-	1,706,700	-	-	-	-	-	-
10-320-29799 - 2029 Infrastructure Renewals (Roads)	-	-	950,000	-	-	-	-	-	-
10-320-30153 - Surface Treatment Program - Rural Roads	-	-	-	850,000	-	-	-	-	-
10-320-30154 - Asphalt Patching	-	-	-	240,000	-	-	-	-	-
10-320-30156 - Road Condition Assessment	-	-	-	50,000	-	-	-	-	-
10-320-30168 - 2030 Road Reconstruction/Rehabilitation (Roads)	-	-	-	4,600,000	-	-	-	-	-

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	2027	2028	2029	2030	2031	2032	2033	2034	2035
10-320-30356 - Dain City Infrastructure Improvements Phase 3 (Roads)	-	-	-	800,000	-	-	-	-	-
10-320-30701 - Ontario Road Trunk Sanitary Sewer Phase III (on Southworth Street) Part 1 of 2 (Roads)	-	-	-	982,000	-	-	-	-	-
10-320-30798 - Buchner Road Road Improvements and Infrastructure Extensions (Road)	-	-	-	700,000	-	-	-	-	-
10-320-30799 - 2030 Infrastructure Renewals (Roads)	-	-	-	750,000	-	-	-	-	-
10-320-31151 - Crack Sealing	-	-	-	-	50,000	-	-	-	-
10-320-31153 - Surface Treatment Program - Rural Roads	-	-	-	-	850,000	-	-	-	-
10-320-31154 - Asphalt Patching	-	-	-	-	240,000	-	-	-	-
10-320-31168 - 2031 Road Reconstruction/Rehabilitation (Roads)	-	-	-	-	4,650,000	-	-	-	-
10-320-31701 - Ontario Road Trunk Sanitary Sewer Phase III (on Southworth Street) Part 2 of 2 (Roads)	-	-	-	-	982,000	-	-	-	-
10-320-31796 - Morwood Avenue Extension and Bradley Avenue Watermain Looping (Road)	-	-	-	-	250,000	-	-	-	-
10-320-31797 - Ross Street Watermain and Road Urbanization (Road)	-	-	-	-	800,000	-	-	-	-
10-320-31799 - 2031 Infrastructure Renewals (Roads)	-	-	-	-	750,000	-	-	-	-
10-320-32153 - Surface Treatment Program - Rural Roads	-	-	-	-	-	850,000	-	-	-
10-320-32154 - Asphalt Patching	-	-	-	-	-	240,000	-	-	-
10-320-32168 - 2032 Road Reconstruction/Rehabilitation (Roads)	-	-	-	-	-	5,650,000	-	-	-
10-320-32701 - Ontario Road Trunk Sanitary Sewer Phase IV (on Southworth) (Roads)	-	-	-	-	-	1,400,000	-	-	-
10-320-32799 - 2032 Infrastructure Renewals (Roads)	-	-	-	-	-	1,500,000	-	-	-
10-320-33151 - Crack Sealing	-	-	-	-	-	-	50,000	-	-
10-320-33153 - Surface Treatment Program - Rural Roads	-	-	-	-	-	-	850,000	-	-
10-320-33154 - Asphalt Patching	-	-	-	-	-	-	240,000	-	-
10-320-33168 - 2033 Road Reconstruction/Rehabilitation (Roads)	-	-	-	-	-	-	4,650,000	-	-
10-320-33180 - Chantler Road Reconstruction and Urbanization (Roads)	-	-	-	-	-	-	500,000	-	-

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	2027	2028	2029	2030	2031	2032	2033	2034	2035
10-320-33701 - Ontario Road Trunk Sanitary Sewer Phase V (Albert & Commercial) Part 1 of 2 (Roads)	-	-	-	-	-	-	1,016,000	-	-
10-320-33799 - 2033 Infrastructure Renewals (Roads)	-	-	-	-	-	-	2,500,000	-	-
10-320-34153 - Surface Treatment Program - Rural Roads	-	-	-	-	-	-	-	850,000	-
10-320-34154 - Asphalt Patching	-	-	-	-	-	-	-	240,000	-
10-320-34157 - Transportation Master Plan Update	-	-	-	-	-	-	-	150,000	-
10-320-34168 - 2034 Road Reconstruction/Rehabilitation (Roads)	-	-	-	-	-	-	-	5,650,000	-
10-320-34701 - Ontario Road Trunk Sanitary Sewer Phase V (Albert & Commercial) Part 2 of 2 (Roads)	-	-	-	-	-	-	-	1,016,000	-
10-320-34799 - 2034 Infrastructure Renewals (Roads)	-	-	-	-	-	-	-	2,000,000	-
10-320-35151 - Crack Sealing	-	-	-	-	-	-	-	-	50,000
10-320-35153 - Surface Treatment Program - Rural Roads	-	-	-	-	-	-	-	-	850,000
10-320-35154 - Asphalt Patching	-	-	-	-	-	-	-	-	240,000
10-320-35156 - Road Condition Assessment	-	-	-	-	-	-	-	-	50,000
10-320-35168 - 2034 Road Reconstruction/Rehabilitation (Roads)	-	-	-	-	-	-	-	-	5,650,000
10-320-35799 - 2035 Infrastructure Renewals (Roads)	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**2,000,000**
Total ROADWAYS	**7,472,700**	**6,785,000**	**9,196,700**	**8,972,000**	**8,572,000**	**9,640,000**	**9,806,000**	**9,906,000**	**8,840,000**
SIDEWALKS									
10-316-27102 - Sidewalks - Condition Related Replacements & Missing Links	275,000	-	-	-	-	-	-	-	-
10-316-27161 - Quaker Road Urbanization Phase 1 (Sidewalk)	400,000	-	-	-	-	-	-	-	-
10-316-27168 - 2027 Road Reconstruction/Rehabilitation (Sidewalk)	100,000	-	-	-	-	-	-	-	-
10-316-27361 - Woodlawn Road Storm Cost Share (Sidewalk)	350,000	-	-	-	-	-	-	-	-
10-316-27744 - Broadway Area Infrastructure Renewals Phase III (Sidewalk)	475,800	-	-	-	-	-	-	-	-
10-316-27799 - 2027 Infrastructure Renewals (Sidewalk)	50,000	-	-	-	-	-	-	-	-

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	2027	2028	2029	2030	2031	2032	2033	2034	2035
10-316-28102 - Sidewalks - Condition Related Replacements & Missing Links	-	275,000	-	-	-	-	-	-	-
10-316-28150 - Asset Management Plan Update	-	20,000	-	-	-	-	-	-	-
10-316-28161 - Quaker Road Urbanization Phase 2 (Sidewalk)	-	200,000	-	-	-	-	-	-	-
10-316-28162 - First Avenue Urbanization and New Watermain (Sidewalk)	-	100,000	-	-	-	-	-	-	-
10-316-28168 - 2028 Road Reconstruction/Rehabilitation (Sidewalk)	-	25,000	-	-	-	-	-	-	-
10-316-28172 - Brown Road Reconstruction (Sidewalk)	-	180,000	-	-	-	-	-	-	-
10-316-28356 - Dain City Infrastructure Improvements Phase 2 (Sidewalks)	-	200,000	-	-	-	-	-	-	-
10-316-28709 - Niagara Street Infrastructure Renewals Construction (Sidewalk)	-	100,000	-	-	-	-	-	-	-
10-316-28799 - 2028 Infrastructure Renewals (Sidewalk)	-	50,000	-	-	-	-	-	-	-
10-316-29102 - Sidewalks - Condition Related Replacements & Missing Links	-	-	275,000	-	-	-	-	-	-
10-316-29161 - Quaker Road Urbanization Phase 3 (Sidewalk)	-	-	200,000	-	-	-	-	-	-
10-316-29163 - Towpath Road Urbanization (Sidewalk)	-	-	200,000	-	-	-	-	-	-
10-316-29168 - 2029 Road Reconstruction/Rehabilitation (Sidewalk)	-	-	250,000	-	-	-	-	-	-
10-316-29744 - Broadway Area Infrastructure Renewals Phase IV (Sidewalk)	-	-	416,300	-	-	-	-	-	-
10-316-29799 - 2029 Infrastructure Renewals (Sidewalk)	-	-	100,000	-	-	-	-	-	-
10-316-30102 - Sidewalks - Condition Related Replacements & Missing Links	-	-	-	275,000	-	-	-	-	-
10-316-30126 - River Road New Sidewalk	-	-	-	200,000	-	-	-	-	-
10-316-30168 - 2030 Road Reconstruction/Rehabilitation (Sidewalk)	-	-	-	250,000	-	-	-	-	-
10-316-30356 - Dain City Infrastructure Improvements Phase 3 (Sidewalks)	-	-	-	200,000	-	-	-	-	-
10-316-30799 - 2030 Infrastructure Renewals (Sidewalk)	-	-	-	125,000	-	-	-	-	-
10-316-31102 - Sidewalks - Condition Related Replacements & Missing Links	-	-	-	-	275,000	-	-	-	-
10-316-31168 - 2031 Road Reconstruction/Rehabilitation (Sidewalk)	-	-	-	-	600,000	-	-	-	-

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9- Year Capital Budget Forecast (2027-3035)

	2027	2028	2029	2030	2031	2032	2033	2034	2035
10-316-31796 - Morwood Avenue Extension and Bradley Avenue Watermain Looping (Sidewalk)	-	-	-	-	100,000	-	-	-	-
10-316-31799 - 2031 Infrastructure Renewals (Sidewalk)	-	-	-	-	100,000	-	-	-	-
10-316-32102 - Sidewalks - Condition Related Replacements and Missing Links	-	-	-	-	-	275,000	-	-	-
10-316-32168 - 2032 Road Reconstruction/Rehabilitation (Sidewalk)	-	-	-	-	-	600,000	-	-	-
10-316-32799 - 2032 Infrastructure Renewals (Sidewalk)	-	-	-	-	-	200,000	-	-	-
10-316-33102 - Sidewalks - Condition Related Replacements and Missing Links	-	-	-	-	-	-	275,000	-	-
10-316-33168 - 2033 Road Reconstruction/Rehabilitation (Sidewalk)	-	-	-	-	-	-	600,000	-	-
10-316-33180 - Chantler Road Reconstruction and Urbanization (Sidewalk)	-	-	-	-	-	-	100,000	-	-
10-316-33799 - 2033 Infrastructure Renewals (Sidewalk)	-	-	-	-	-	-	300,000	-	-
10-316-34102 - Sidewalks - Condition Related Replacements and Missing Links	-	-	-	-	-	-	-	275,000	-
10-316-34168 - 2034 Road Reconstruction/Rehabilitation (Sidewalk)	-	-	-	-	-	-	-	600,000	-
10-316-34799 - 2034 Infrastructure Renewals (Sidewalk)	-	-	-	-	-	-	-	250,000	-
10-316-35102 - Sidewalks - Condition Related Replacements and Missing Links	-	-	-	-	-	-	-	-	275,000
10-316-35168 - 2034 Road Reconstruction/Rehabilitation (Sidewalk)	-	-	-	-	-	-	-	-	600,000
10-316-35799 - 2035 Infrastructure Renewals (Sidewalk)	-	-	-	-	-	-	-	-	250,000
Total SIDEWALKS	**1,650,800**	**1,150,000**	**1,441,300**	**1,050,000**	**1,075,000**	**1,075,000**	**1,275,000**	**1,125,000**	**1,125,000**

STORM SEWERS

	2027	2028	2029	2030	2031	2032	2033	2034	2035
10-327-27161 - Quaker Road Urbanization Phase 1 (Storm)	2,600,000	-	-	-	-	-	-	-	-
10-327-27350 - Storm Sewer Model Update	25,000	-	-	-	-	-	-	-	-
10-327-27352 - Stormwater Management Pond Assessment	200,000	-	-	-	-	-	-	-	-
10-327-27354 - CCTV Program (Storm)	300,000	-	-	-	-	-	-	-	-

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9- Year Capital Budget Forecast (2027-3035)

	2027	2028	2029	2030	2031	2032	2033	2034	2035
10-327-27361 - Woodlawn Road Storm Cost Share (Storm)	300,000	-	-	-	-	-	-	-	-
10-327-27744 - Broadway Area Infrastructure Renewals Phase III (Storm)	1,129,900	-	-	-	-	-	-	-	-
10-327-28150 - Asset Management Plan Update	-	20,000	-	-	-	-	-	-	-
10-327-28161 - Quaker Road Urbanization Phase 2 (Storm)	-	1,300,000	-	-	-	-	-	-	-
10-327-28162 - First Avenue Urbanization and New Watermain (Storm)	-	800,000	-	-	-	-	-	-	-
10-327-28172 - Brown Road Reconstruction (Storm)	-	1,400,000	-	-	-	-	-	-	-
10-327-28350 - Storm Sewer Model Update	-	25,000	-	-	-	-	-	-	-
10-327-28354 - CCTV Program (Storm)	-	300,000	-	-	-	-	-	-	-
10-327-28356 - Dain City Infrastructure Improvements Phase 2 (Storm)	-	1,240,000	-	-	-	-	-	-	-
10-327-29161 - Quaker Road Urbanization Phase 3 (Storm)	-	-	1,100,000	-	-	-	-	-	-
10-327-29163 - Towpath Road Urbanization (Storm)	-	-	1,100,000	-	-	-	-	-	-
10-327-29350 - Storm Sewer Model Update	-	-	25,000	-	-	-	-	-	-
10-327-29351 - Stormwater Management Pond Cleaning	-	-	1,000,000	-	-	-	-	-	-
10-327-29354 - CCTV Program (Storm)	-	-	300,000	-	-	-	-	-	-
10-327-29707 - Sanitary & Storm Sewer Lining and Spot Repair (Storm)	-	-	500,000	-	-	-	-	-	-
10-327-29744 - Broadway Area Infrastructure Renewals Phase IV (Storm)	-	-	198,400	-	-	-	-	-	-
10-327-30168 - 2030 Road Reconstruction/Rehabilitation (Storm)	-	-	-	1,000,000	-	-	-	-	-
10-327-30350 - Storm Sewer Model Update	-	-	-	25,000	-	-	-	-	-
10-327-30354 - CCTV Program (Storm)	-	-	-	300,000	-	-	-	-	-
10-327-30356 - Dain City Infrastructure Improvements Phase 3 (Storm)	-	-	-	1,240,000	-	-	-	-	-
10-327-31168 - 2031 Road Reconstruction/Rehabilitation (Storm)	-	-	-	-	1,500,000	-	-	-	-
10-327-31350 - Storm Sewer Model Update	-	-	-	-	25,000	-	-	-	-

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9- Year Capital Budget Forecast (2027-3035)

	2027	2028	2029	2030	2031	2032	2033	2034	2035
10-327-31354 - CCTV Program (Storm)	-	-	-	-	300,000	-	-	-	-
10-327-31707 - Sanitary & Storm Sewer Lining and Spot Repair (Storm)	-	-	-	-	500,000	-	-	-	-
10-327-32168 - 2032 Road Reconstruction/Rehabilitation (Storm)	-	-	-	-	-	1,500,000	-	-	-
10-327-32350 - Storm Sewer Model Update	-	-	-	-	-	25,000	-	-	-
10-327-32354 - CCTV Program (Storm)	-	-	-	-	-	300,000	-	-	-
10-327-33168 - 2033 Road Reconstruction/Rehabilitation (Storm)	-	-	-	-	-	-	1,000,000	-	-
10-327-33180 - Chantler Road Reconstruction and Urbanization (Storm)	-	-	-	-	-	-	600,000	-	-
10-327-33350 - Storm Sewer Model Update	-	-	-	-	-	-	25,000	-	-
10-327-33354 - CCTV Program (Storm)	-	-	-	-	-	-	300,000	-	-
10-327-33707 - Sanitary & Storm Sewer Lining and Spot Repair (Storm)	-	-	-	-	-	-	500,000	-	-
10-327-34168 - 2034 Road Reconstruction/Rehabilitation (Storm)	-	-	-	-	-	-	-	1,500,000	-
10-327-34350 - Storm Sewer Model Update	-	-	-	-	-	-	-	25,000	-
10-327-34354 - CCTV Program (Storm)	-	-	-	-	-	-	-	300,000	-
10-327-35168 - 2034 Road Reconstruction/Rehabilitation (Storm)	-	-	-	-	-	-	-	-	1,500,000
10-327-35350 - Storm Sewer Model Update	-	-	-	-	-	-	-	-	25,000
10-327-35354 - CCTV Program (Storm)	-	-	-	-	-	-	-	-	300,000
10-327-35707 - Sanitary & Storm Sewer Lining and Spot Repair (Storm)	-	-	-	-	-	-	-	-	500,000
Total STORM SEWERS	**4,554,900**	**5,085,000**	**4,223,400**	**2,565,000**	**2,325,000**	**1,825,000**	**2,425,000**	**1,825,000**	**2,325,000**

TRAFFIC

	2027	2028	2029	2030	2031	2032	2033	2034	2035
10-321-27251 - Traffic Control Hardware	30,000	-	-	-	-	-	-	-	-
10-321-27253 - Streetlighting - Wiring & Pole Replacements	20,000	-	-	-	-	-	-	-	-

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9- Year Capital Budget Forecast (2027-3035)

	2027	2028	2029	2030	2031	2032	2033	2034	2035
10-321-27254 - Temporary speed signs	5,000	-	-	-	-	-	-	-	-
10-321-27255 - Parking Machine Replacement	12,000	-	-	-	-	-	-	-	-
10-321-28251 - Traffic Control Hardware	-	30,000	-	-	-	-	-	-	-
10-321-28253 - Streetlighting - Wiring & Pole Replacements	-	20,000	-	-	-	-	-	-	-
10-321-28255 - Parking Machine Replacement	-	12,000	-	-	-	-	-	-	-
10-321-29251 - Traffic Control Hardware	-	-	30,000	-	-	-	-	-	-
10-321-29253 - Streetlighting - Wiring & Pole Replacements	-	-	20,000	-	-	-	-	-	-
10-321-29255 - Parking Machine Replacement	-	-	12,000	-	-	-	-	-	-
10-321-30251 - Traffic Control Hardware	-	-	-	50,000	-	-	-	-	-
10-321-30253 - Streetlighting - Wiring & pole Replacements	-	-	-	30,000	-	-	-	-	-
10-321-31251 - Traffic Control Hardware	-	-	-	-	50,000	-	-	-	-
10-321-31253 - Streetlighting - Wiring & pole replacements	-	-	-	-	30,000	-	-	-	-
10-321-32251 - Traffic Control Hardware	-	-	-	-	-	50,000	-	-	-
10-321-32253 - Streetlighting - Wiring & pole replacements	-	-	-	-	-	30,000	-	-	-
10-321-33254 - Streetlight Wiring-Pole Replacements	-	-	-	-	-	-	60,000	-	-
10-321-34253 - Streetlight Wiring-Pole Replacement	-	-	-	-	-	-	-	60,000	-
10-321-34254 - Traffic Control Hardware	-	-	-	-	-	-	-	40,000	-
10-321-35254 - Traffic Control Hardware	-	-	-	-	-	-	-	-	40,000
Total TRAFFIC	**67,000**	**62,000**	**62,000**	**80,000**	**80,000**	**80,000**	**60,000**	**100,000**	**40,000**
BRIDGES & CULVERTS									
10-320-27205 - Canal Monolith Wall Maintenance and Inspections	325,000	-	-	-	-	-	-	-	-
10-320-27216 - Canal Bank Street Bridge	1,685,000	-	-	-	-	-	-	-	-

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9- Year Capital Budget Forecast (2027-3035)

	2027	2028	2029	2030	2031	2032	2033	2034	2035
10-320-28201 - 2028 Bridge & Culvert Inspections and Report	-	30,000	-	-	-	-	-	-	-
10-320-28211 - South Pelham Road Bridge	-	1,440,000	-	-	-	-	-	-	-
10-320-28230 - Welland River Aqueduct Siphon Inspection	-	100,000	-	-	-	-	-	-	-
10-320-29205 - Canal Monolith Wall Maintenance and Inspections	-	-	325,000	-	-	-	-	-	-
10-320-29230 - Welland River Aqueduct Siphon Cleaning	-	-	1,100,000	-	-	-	-	-	-
10-320-30201 - 2030 Bridge & Culvert Inspections and Report	-	-	-	30,000	-	-	-	-	-
10-320-31205 - Canal Monolith Wall Maintenance and Inspections	-	-	-	-	325,000	-	-	-	-
10-320-31211 - Colbeck Drive Bridge	-	-	-	-	1,440,000	-	-	-	-
10-320-32201 - 2032 Bridge & Culvert Inspections and Report	-	-	-	-	-	30,000	-	-	-
10-320-33205 - Canal Monolith Wall Maintenance and Inspections	-	-	-	-	-	-	325,000	-	-
10-320-34201 - 2034 Bridge & Culvert Inspections and Report	-	-	-	-	-	-	-	30,000	-
10-320-35205 - Canal Monolith Wall Maintenance and Inspections	-	-	-	-	-	-	-	-	325,000
10-320-35230 - Welland River Aqueduct Siphon Cleaning	-	-	-	-	-	-	-	-	1,100,000
Total BRIDGES	2,010,000	1,570,000	1,425,000	30,000	1,765,000	30,000	325,000	30,000	1,425,000
WASTEWATER									
10-330-27302 - Fleet Replacements Sanitary Eng	330,000	-	-	-	-	-	-	-	-
10-330-27702 - CSO & Sewer System Flow Level Monitoring (Mandatory)	300,000	-	-	-	-	-	-	-	-
10-330-27703 - Major Street Area I/I Investigation and Reduction	75,000	-	-	-	-	-	-	-	-
10-330-27708 - Fitch Street SPS Decommissioning	1,500,000	-	-	-	-	-	-	-	-
10-330-27712 - Pollution Prevention Control Plan Update	250,000	-	-	-	-	-	-	-	-
10-330-27722 - Sanitary Sewer Model Update	25,000	-	-	-	-	-	-	-	-
10-330-27730 - CCTV Program (Wastewater)	320,000	-	-	-	-	-	-	-	-

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9- Year Capital Budget Forecast (2027-3035)

	2027	2028	2029	2030	2031	2032	2033	2034	2035
10-330-27744 - Broadway Area Infrastructure Renewals Phase III (Wastewater)	3,094,700	-	-	-	-	-	-	-	-
10-330-27749 - Dain City Infrastructure Improvements Phase 2	150,000	-	-	-	-	-	-	-	-
10-330-27751 - Water Meter Replacements	200,000	-	-	-	-	-	-	-	-
10-330-28150 - Asset Management Plan Update	-	20,000	-	-	-	-	-	-	-
10-330-28164 - Oxford Road Road Urbanization and Sanitary Crossing (Wastewater)	-	1,123,000	-	-	-	-	-	-	-
10-330-28172 - Brown Road Reconstruction (Wastewater)	-	1,300,000	-	-	-	-	-	-	-
10-330-28302 - Fleet Replacements Sanitary Eng	-	728,000	-	-	-	-	-	-	-
10-330-28356 - Dain City Infrastructure Improvements Phase 2 (Wastewater)	-	1,000,000	-	-	-	-	-	-	-
10-330-28702 - CSO & Sewer System Flow Level Monitoring (Mandatory)	-	300,000	-	-	-	-	-	-	-
10-330-28709 - Niagara Street Infrastructure Renewals Construction (Wastewater)	-	285,000	-	-	-	-	-	-	-
10-330-28722 - Sanitary Sewer Model Update	-	25,000	-	-	-	-	-	-	-
10-330-28730 - CCTV Program (Wastewater)	-	320,000	-	-	-	-	-	-	-
10-330-28751 - Water Meter Replacements	-	200,000	-	-	-	-	-	-	-
10-330-29302 - Fleet Replacements Sanitary Eng	-	-	95,000	-	-	-	-	-	-
10-330-29702 - CSO & Sewer System Flow Level Monitoring (Mandatory)	-	-	300,000	-	-	-	-	-	-
10-330-29707 - Sanitary & Storm Sewer Lining and Spot Repair (Wastewater)	-	-	1,000,000	-	-	-	-	-	-
10-330-29722 - Sanitary Sewer Model Update	-	-	25,000	-	-	-	-	-	-
10-330-29730 - CCTV Program (Wastewater)	-	-	320,000	-	-	-	-	-	-
10-330-29744 - Broadway Area Infrastructure Renewals Phase IV (Wastewater)	-	-	2,530,900	-	-	-	-	-	-
10-330-29751 - Water Meter Replacements	-	-	200,000	-	-	-	-	-	-
10-330-30302 - Fleet Replacements Sanitary Eng	-	-	-	98,000	-	-	-	-	-

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	2027	2028	2029	2030	2031	2032	2033	2034	2035
10-330-30356 - Dain City Infrastructure Improvements Phase 3 (Wastewater)	-	-	-	1,000,000	-	-	-	-	-
10-330-30701 - Ontario Road Trunk Sanitary Sewer Phase III (on Southworth Street) Part 1 of 2 (Wastewater)	-	-	-	1,542,000	-	-	-	-	-
10-330-30702 - CSO & Sewer System Flow Level Monitoring (Mandatory)	-	-	-	300,000	-	-	-	-	-
10-330-30703 - PPCP Recommendations Follow up	-	-	-	625,000	-	-	-	-	-
10-330-30722 - Sanitary Sewer Model Update	-	-	-	25,000	-	-	-	-	-
10-330-30730 - CCTV Program (Wastewater)	-	-	-	320,000	-	-	-	-	-
10-330-30751 - Water Meter Replacements	-	-	-	200,000	-	-	-	-	-
10-330-30798 - Buchner Road Road Improvements and Infrastructure Extensions (Wastewater)	-	-	-	900,000	-	-	-	-	-
10-330-30799 - 2030 Infrastructure Renewals (Wastewater)	-	-	-	750,000	-	-	-	-	-
10-330-31302 - Fleet Replacements Sanitary Eng	-	-	-	-	147,000	-	-	-	-
10-330-31701 - Ontario Road Trunk Sanitary Sewer Phase III (on Southworth Street) Part 2 of 2 (Wastewater)	-	-	-	-	1,542,000	-	-	-	-
10-330-31702 - CSO & Sewer System Flow Level Monitoring (Mandatory)	-	-	-	-	300,000	-	-	-	-
10-330-31703 - PPCP Recommendations Follow up	-	-	-	-	2,750,000	-	-	-	-
10-330-31707 - Sanitary & Storm Sewer Lining and Spot Repair (Wastewater)	-	-	-	-	1,000,000	-	-	-	-
10-330-31722 - Sanitary Sewer Model Update	-	-	-	-	25,000	-	-	-	-
10-330-31730 - CCTV Program (Wastewater)	-	-	-	-	320,000	-	-	-	-
10-330-31751 - Water Meter Replacements	-	-	-	-	200,000	-	-	-	-
10-330-32302 - Fleet Replacements Sanitary Eng	-	-	-	-	-	82,000	-	-	-
10-330-32701 - Ontario Road Trunk Sanitary Sewer Phase IV (on Southworth) (Wastewater)	-	-	-	-	-	2,126,000	-	-	-
10-330-32702 - CSO & Sewer System Flow Level Monitoring (Mandatory)	-	-	-	-	-	300,000	-	-	-

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	2027	2028	2029	2030	2031	2032	2033	2034	2035
10-330-32703 - PPCP Recommendations Follow up	-	-	-	-	-	4,432,000	-	-	-
10-330-32722 - Sanitary Sewer Model Update	-	-	-	-	-	25,000	-	-	-
10-330-32730 - CCTV Program (Wastewater)	-	-	-	-	-	320,000	-	-	-
10-330-32751 - Water Meter Replacements	-	-	-	-	-	200,000	-	-	-
10-330-33302 - Fleet Replacements Sanitary Eng	-	-	-	-	-	-	63,000	-	-
10-330-33701 - Ontario Road Trunk Sanitary Sewer Phase V (Albert & Commercial) Part 1 of 2 (Wastewater)	-	-	-	-	-	-	2,124,000	-	-
10-330-33702 - CSO & Sewer System Flow Level Monitoring (Mandatory)	-	-	-	-	-	-	300,000	-	-
10-330-33707 - Sanitary & Storm Sewer Lining and Spot Repair (Wastewater)	-	-	-	-	-	-	1,000,000	-	-
10-330-33722 - Sanitary Sewer Model Update	-	-	-	-	-	-	25,000	-	-
10-330-33730 - CCTV Program (Wastewater)	-	-	-	-	-	-	320,000	-	-
10-330-33751 - Water Meter Replacements	-	-	-	-	-	-	200,000	-	-
10-330-33799 - 2033 Infrastructure Renewals (Wastewater)	-	-	-	-	-	-	1,750,000	-	-
10-330-34302 - Fleet Replacements Sanitary Eng	-	-	-	-	-	-	-	483,000	-
10-330-34701 - Ontario Road Trunk Sanitary Sewer Phase V (Albert & Commercial) Part 2 of 2 (Wastewater)	-	-	-	-	-	-	-	2,124,000	-
10-330-34702 - CSO & Sewer System Flow Level Monitoring (Mandatory)	-	-	-	-	-	-	-	300,000	-
10-330-34712 - Pollution Prevention Control Plan Update	-	-	-	-	-	-	-	250,000	-
10-330-34722 - Sanitary Sewer Model Update	-	-	-	-	-	-	-	25,000	-
10-330-34730 - CCTV Program (Wastewater)	-	-	-	-	-	-	-	320,000	-
10-330-34751 - Water Meter Replacements	-	-	-	-	-	-	-	200,000	-
10-330-34799 - 2034 Infrastructure Renewals (Wastewater)	-	-	-	-	-	-	-	1,500,000	-
10-330-35302 - Fleet Replacements Sanitary Eng	-	-	-	-	-	-	-	-	325,000

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9- Year Capital Budget Forecast (2027-3035)

	2027	2028	2029	2030	2031	2032	2033	2034	2035
10-330-35702 - CSO & Sewer System Flow Level Monitoring (Mandatory)	-	-	-	-	-	-	-	-	300,000
10-330-35707 - Sanitary & Storm Sewer Lining and Spot Repair (Wastewater)	-	-	-	-	-	-	-	-	1,000,000
10-330-35713 - Daimler Parkway Sanitary Sewer Upsizing (Wastewater)	-	-	-	-	-	-	-	-	2,845,000
10-330-35722 - Sanitary Sewer Model Update	-	-	-	-	-	-	-	-	25,000
10-330-35730 - CCTV Program (Wastewater)	-	-	-	-	-	-	-	-	320,000
10-330-35751 - Water Meter Replacements	-	-	-	-	-	-	-	-	200,000
10-330-35799 - 2035 Infrastructure Renewals (Wastewater)	-	-	-	-	-	-	-	-	1,500,000
Total WASTEWATER	**6,244,700**	**5,301,000**	**4,470,900**	**5,760,000**	**6,284,000**	**7,485,000**	**5,782,000**	**5,202,000**	**6,515,000**
WATERWORKS									
10-910-27301 - Fleet Replacements Water Eng	231,000	-	-	-	-	-	-	-	-
10-910-27744 - Broadway Area Infrastructure Renewals Phase III (Water)	1,215,500	-	-	-	-	-	-	-	-
10-910-27751 - Water Meter Replacements	200,000	-	-	-	-	-	-	-	-
10-910-27755 - Water Model Update	25,000	-	-	-	-	-	-	-	-
10-910-27799 - 2027 Infrastructure Renewals (Water)	300,000	-	-	-	-	-	-	-	-
10-910-28150 - Asset Management Plan Update	-	20,000	-	-	-	-	-	-	-
10-910-28162 - First Avenue Urbanization and New Watermain (Water)	-	500,000	-	-	-	-	-	-	-
10-910-28164 - Oxford Road Road Urbanization and Sanitary Crossing (Water)	-	750,000	-	-	-	-	-	-	-
10-910-28172 - Brown Road Reconstruction (Water)	-	1,100,000	-	-	-	-	-	-	-
10-910-28301 - Fleet Replacements Water Eng	-	300,000	-	-	-	-	-	-	-
10-910-28356 - Dain City Infrastructure Improvements Phase 2 (Water)	-	500,000	-	-	-	-	-	-	-
10-910-28709 - Niagara Street Infrastructure Renewals Construction (Water)	-	175,000	-	-	-	-	-	-	-

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9- Year Capital Budget Forecast (2027-3035)

	2027	2028	2029	2030	2031	2032	2033	2034	2035
10-910-28751 - Water Meter Replacements	-	200,000	-	-	-	-	-	-	-
10-910-28755 - Water Model Update	-	25,000	-	-	-	-	-	-	-
10-910-28795 - St. Andrews Terrace Water Booster Pumping Station Pump Upgrades	-	100,000	-	-	-	-	-	-	-
10-910-28799 - 2028 Infrastructure Renewals (Water)	-	150,000	-	-	-	-	-	-	-
10-910-29301 - Fleet Replacements Water Eng	-	-	99,000	-	-	-	-	-	-
10-910-29744 - Broadway Area Infrastructure Renewals Phase IV (Water)	-	-	617,200	-	-	-	-	-	-
10-910-29751 - Water Meter Replacements	-	-	200,000	-	-	-	-	-	-
10-910-29755 - Water Model Update	-	-	25,000	-	-	-	-	-	-
10-910-29799 - 2029 Infrastructure Renewals (Water)	-	-	1,550,000	-	-	-	-	-	-
10-910-30301 - Fleet Replacements Water Eng	-	-	-	300,000	-	-	-	-	-
10-910-30356 - Dain City Infrastructure Improvements Phase 3 (Water)	-	-	-	500,000	-	-	-	-	-
10-910-30751 - Water Meter Replacements	-	-	-	200,000	-	-	-	-	-
10-910-30755 - Water Model Update	-	-	-	25,000	-	-	-	-	-
10-910-30794 - Ridge Road Watermain Extension	-	-	-	2,500,000	-	-	-	-	-
10-910-30798 - Buchner Road Road Improvements and Infrastructure Extensions (Water)	-	-	-	650,000	-	-	-	-	-
10-910-30799 - 2030 Infrastructure Renewals (Water)	-	-	-	850,000	-	-	-	-	-
10-910-31301 - Fleet Replacements Water Eng	-	-	-	-	382,000	-	-	-	-
10-910-31751 - Water Meter Replacements	-	-	-	-	200,000	-	-	-	-
10-910-31755 - Water Model Update	-	-	-	-	25,000	-	-	-	-
10-910-31791 - South Pelham Road Watermain Replacement and Upsizing	-	-	-	-	1,300,000	-	-	-	-
10-910-31796 - Morwood Avenue Extension and Bradley Avenue Watermain Looping (Water)	-	-	-	-	500,000	-	-	-	-

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9- Year Capital Budget Forecast (2027-3035)

	2027	2028	2029	2030	2031	2032	2033	2034	2035
10-910-31797 - Ross Street Watermain and Road Urbanization (Water)	-	-	-	-	700,000	-	-	-	-
10-910-31799 - 2031 Infrastructure Renewals (Water)	-	-	-	-	550,000	-	-	-	-
10-910-32301 - Fleet Replacements Water Eng	-	-	-	-	-	165,000	-	-	-
10-910-32751 - Water Meter Replacements	-	-	-	-	-	200,000	-	-	-
10-910-32755 - Water Model Update	-	-	-	-	-	25,000	-	-	-
10-910-32799 - 2032 Infrastructure Renewals (Water)	-	-	-	-	-	2,650,000	-	-	-
10-910-33301 - Fleet Replacements Water Eng	-	-	-	-	-	-	391,000	-	-
10-910-33701 - Ontario Road Trunk Sanitary Sewer Phase V (Albert & Commercial) Part 1 of 2 (Water)	-	-	-	-	-	-	754,500	-	-
10-910-33751 - Water Meter Replacements	-	-	-	-	-	-	200,000	-	-
10-910-33755 - Water Model Update	-	-	-	-	-	-	25,000	-	-
10-910-33799 - 2033 Infrastructure Renewals (Water)	-	-	-	-	-	-	2,150,000	-	-
10-910-34301 - Fleet Replacements Water Eng	-	-	-	-	-	-	-	425,000	-
10-910-34701 - Ontario Road Trunk Sanitary Sewer Phase V (Albert & Commercial) Part 2 of 2 (Water)	-	-	-	-	-	-	-	754,500	-
10-910-34751 - Water Meter Replacements	-	-	-	-	-	-	-	200,000	-
10-910-34755 - Water Model Update	-	-	-	-	-	-	-	25,000	-
10-910-34799 - 2034 Infrastructure Renewals (Water)	-	-	-	-	-	-	-	3,650,000	-
10-910-35301 - Fleet Replacements Water Eng	-	-	-	-	-	-	-	-	423,000
10-910-35751 - Water Meter Replacements	-	-	-	-	-	-	-	-	200,000
10-910-35755 - Water Model Update	-	-	-	-	-	-	-	-	25,000
10-910-35799 - 2035 Infrastructure Renewals (Water)	-	-	-	-	-	-	-	-	3,150,000
Total WATERWORKS	**1,971,500**	**3,820,000**	**2,491,200**	**5,025,000**	**3,657,000**	**3,040,000**	**3,520,500**	**5,054,500**	**3,798,000**
GRAND TOTALS	**51,716,600**	**153,998,000**	**33,574,800**	**34,145,925**	**33,668,000**	**35,770,000**	**33,813,500**	**29,592,500**	**32,263,000**

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